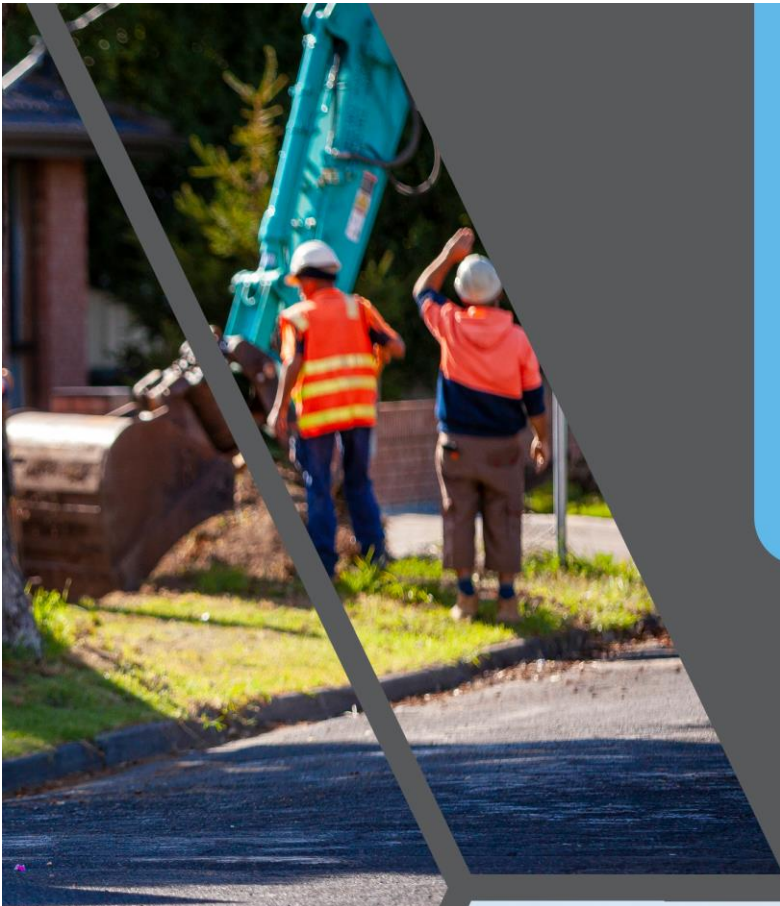


Hobsons Bay City Council Proposed Annual Budget Report: 2025-26



**HOBSONS
BAY CITY
COUNCIL**



Local Government Victoria

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Mayor's Message

The Proposed Annual Budget 2025-26 represents the first budget of our new four-year Council term. It signifies the start of a new chapter, led by a newly elected Council, bringing a fresh perspective and approach.

While past budgets focused on new infrastructure, this year's budget applies a commonsense approach prioritising existing services and assets. Its goal is to deliver on the basics, ensuring that our Capital Works Program maintains and upgrades existing assets to meet the community's ongoing needs. We will continue to pursue operational efficiencies, to ensure that you, as a ratepayer, receive the best possible value for your money.

Given the ongoing cost of living pressures and the hardship many are facing, it is important that Council maintains a sensible approach to its finances to enable long term financial sustainability and stability. Every dollar we spend needs to be carefully considered and balanced against the return to our community.

In 2025-26, the Victorian Government set the rate-cap at 3.0 per cent. For residential properties in Hobsons Bay, the average general rate increase will be 2.25 per cent, which is lower than the rate cap, with rates increasing by an average of 3.0 per cent across all property categories (when including commercial, industrial, and petrochemical properties).

While Council has sought to minimise the impact of increases on ratepayers, we will continue to offer rate relief through our Financial Hardship Policy for those who need it. I encourage any resident or business who is experiencing financial difficulty to speak with Council about available support.

Council is also trying to help in any way it can, and consistent with the 2024-25 financial year, there will be free parking in winter across the whole municipality to help support our local traders and boost economic activity within our local business precincts. Additionally, Council-funded pensioner rebates will increase from \$75 to \$100.

We also acknowledge the financial pressure the Victorian Government's new Emergency Services Volunteer Fund will place on our community. While our ability to influence this as a Council is limited, we remain committed to advocating on behalf of our residents and ensuring our concerns are heard.

This Budget is financially responsible and sustainable, adheres to the rate cap and ensures funding for the infrastructure and services that make Hobsons Bay a great place to live, work and play.

Investing in infrastructure for current and future needs

The Proposed Annual Budget 2025-26 is based on an operational surplus of \$8.353 million, representing a \$13.042 million decrease from the 2024-25 forecast. This reduction is primarily due to a \$10.990 million drop in Capital Grants from the Victorian Government compared to the previous year.

This surplus will contribute towards our \$55.848 million Capital Works Program, with a strong focus on renewing and upgrading existing assets. This investment aims to get Council back on track in addressing the asset renewal backlog. The capital works program includes funding for:

- Roads (\$21.918 million), drains (\$3.090 million), footpaths and cycleways (\$1.750 million)
- Recreation and open space (\$9.638 million), including parks, open space and streetscapes, bridges, off-street carparks, recreational, leisure and community facilities, and other infrastructure.
- Buildings (\$11.776 million), including sporting and recreational facilities (\$6.218 million), the building renewal program (\$3.825 million), heritage buildings (\$734,000), community centres (\$731,000), and environmental sustainability initiatives (\$268,000).
- Plant and equipment (\$6.540 million), including scheduled replacement of Council's vehicle and plant fleets (\$4.35 million), information technology (\$1.17 million), and library resources (\$1 million).
- Waste management (\$1.136 million).

The Capital Works Program includes major projects that will benefit our community, including:

- Street Lighting LED Upgrade Program: Work will begin to replace all existing streetlights across the municipality with brighter, more energy-efficient LED luminaires.
- Altona Beach Entry and Esplanade, Redevelopment. Delivery of final works along the Esplanade including new seating, shade structures and new walkways to complete this major project.
- Hudsons Road Rehabilitation and Streetscape, Spotswood. Completion of detailed design work for the Hudsons Road Rehabilitation and Streetscape Upgrade project between Melbourne Road and Forest Street.
- Altona Hockey Club, Sports Pavilion major upgrade. Completion of new Sports Pavilion to improve change room infrastructure for both male and female use.
- Kororoit Creek Trail in Altona and Altona North. Finalisation of design elements and commencing tender process to allow for construction to commence in following financial year.
- Williamstown Swim and Lifesaving Club Redevelopment, Williamstown. Finalisation of the detailed design for the Williamstown Swimming and Life Saving Club redevelopment and obtain both Marine and Coastal Authority approval and town planning approval.
- The Zone Community Park Development, Altona North. Completion of works on The Zone community park within Paisley Park, Altona North and open for use by the public.
- Wetlands Centre Early Work, Altona Meadows (carried forward). Completion of early works component within the current budget including landscaping and gathering spaces in accordance with current budget parameters.
- McCormack Park Upgrade, Laverton. Implementation of Stage 2 McCormack Park upgrade work and open to the public for use.
- Maddox Road Traffic Improvements, Newport. Undertake construction for road safety improvements along Maddox Road, including new roundabout, traffic calming and enhanced facilities for pedestrians and cyclists.
- Tree Planting Urban Forest Strategy. Planting of an additional 5,000 trees over the coming financial year in line with the current Urban Forest Strategy for Council.

Delivering services our community needs

As well as building and maintaining infrastructure for our community, Council delivers a significant number of services across Hobsons Bay.

These services are vital to ensuring all members of our community can access support services and participate equitably, feel safe and connected, and enjoy good health and social wellbeing.

Some of the service areas funded in the 2025-26 Budget include:

- Community Learning and Service Centres (\$8.542 million), which manages the Council+ service centres, library branches and community centres.
- Community Support (\$2.297 million), which includes support and activities for older residents, younger people with disabilities, and carers.
- Community Child Health (\$4.270 million), which delivers a universal primary health (maternal and child health) and immunisation service available to all Hobsons Bay families with children from birth to school age.
- Community Development (\$2.693 million), which provides grants to Hobsons Bay community organisations, generates key community projects, and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities.
- Youth Services (\$1.879 million), which supports local young people with a range of social activities, leadership development, and mental health and support services.
- Early Years (\$1.535 million), which provides access to affordable and high-quality children's services, as well as support, mentoring, management, and advocacy for local early years' service providers.
- Arts and culture (\$975,000), which provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events and arts spaces.

Advocating for our future

In 2025-26, Council will continue to advocate to other levels of government for the funding needed to help us deliver an ongoing high standard of services and infrastructure. We will also continue to seek support for major projects that will bring economic, environmental, and social benefits to our city.

Some of our key advocacy priorities include:

- Funding for safer roads, particularly through the Black Spot Program, to address identified high-risk intersections and road sections within the municipality.
- Calls on the state government to prioritise and increase the maintenance of state-owned roads and spaces within the municipality.
- Increased investment from both state and federal governments in transport infrastructure, including roads, cycling paths, and public transport.
- The reinstatement of Paisley Station in Altona North and the expansion of services along the Altona line to support our growing community and improve transport accessibility in the region.
- State and federal government support for the Hobsons Bay Housing Trust, including land allocation and funding for new projects.
- Seeking our community's fair share of state and federal government investment in youth mental health services to address the growing mental health crisis faced by young people aged 12-25 in Hobsons Bay and the inner west of Melbourne.
- The establishment of a Wetlands Centre in Altona Meadows to preserve and celebrate its unique natural heritage and provide educational opportunities.
- State and federal government investment in waste management, recycling infrastructure, and circular economy initiatives.

Working with our community

Our community has an important role in helping us develop the Budget.

Over the six months it takes to put the Budget together, Council consults directly with residents, sports clubs, community groups and businesses

The policies, strategies and master plans Council develops throughout the year also influence Budget development, as well as other existing strategic documents, including the Financial Plan and Asset Management Plan. Many of these documents and projects go through a community consultation process. The community's best opportunity to influence the Budget development is to participate in these consultations throughout the year.

These opportunities are widely promoted via social media, the community newsletter distributed to letterboxes across Hobsons Bay, Council+ centres and libraries, and the local newspaper. In addition, Council advertises and seeks public input, feedback, and submissions on its Proposed Annual Budget during April and May each year.

Work has just commenced working with the community on the new Council Plan, Asset Management Plan and Financial Plan. Every decision in these plans will be shaped by your feedback. We will hear from thousands of residents through consultation, surveys, community meetings, and direct conversations. Your voices will help guide our priorities, and the plans will be the result of that partnership.

We will be focused on:

- Keeping rate increases to a minimum.
- Delivering on community priorities.
- Managing long-term costs responsibly.
- Planning for the future, not just the present.

Getting the balance right

In preparing the Proposed Annual Budget 2025-26, Council was mindful of the growing cost-of-living pressures on ratepayers, as well as the inflationary impact on our Capital Works Program and community services. Council is determined to minimise the impact of rising costs on ratepayers as much as possible.

All properties are revalued each year by a state government appointed independent valuer.

The average general rate increase for residential properties in Hobsons Bay will be 2.25 per cent. This is lower than the 2025-26 rate cap set by the Victorian Government at 3.0 per cent, with rates increasing by an average of 3.0 per cent across all property categories (when including commercial, industrial, and petrochemical properties).

Council has incurred significant costs to implement the Victorian Government's four-bin system. Additionally, the Council has been heavily impacted by the Victorian Government's rise in the landfill levy. Since 2018, the levy has doubled, with the latest State Budget including a 30 per cent increase set to take effect in July 2025. These charges have created a substantial financial burden for Councils statewide. Consequently, the Council's waste management reserve is expected to be in deficit by approximately \$5.441 million by 30 June 2026. While aiming to minimise the financial impact on our residents, waste collection service charges will be capped at a 10.0 per cent increase for 2025–26. Although this increase remains below the actual cost of delivering the service, it will assist in gradually recovering the expenses passed on by the Victorian Government.

Importantly, Council will maintain its commitment to supporting the community through its Financial Hardship Policy, with \$100,000 allocated in the Budget for this essential program. In addition, Council-funded pensioner rebates will increase from \$75 to \$100.

In Closing – A Budget for Stability, Fairness, and the Future

We understand that many in our community are doing it tough right now, and as your Council, we remain deeply committed to supporting you, both today and into the future. This budget reflects our responsibility to act with care, maintain balance, and plan with a long-term perspective.

We're continuing to invest in our city while managing costs responsibly, avoiding unnecessary debt, and preparing for the challenges and opportunities ahead.

Thank you to every member of our community for your resilience, your involvement, and your dedication to making Hobsons Bay a great place to live, work, and play.



Cr Daria Kellander
Mayor of Hobsons Bay City Council

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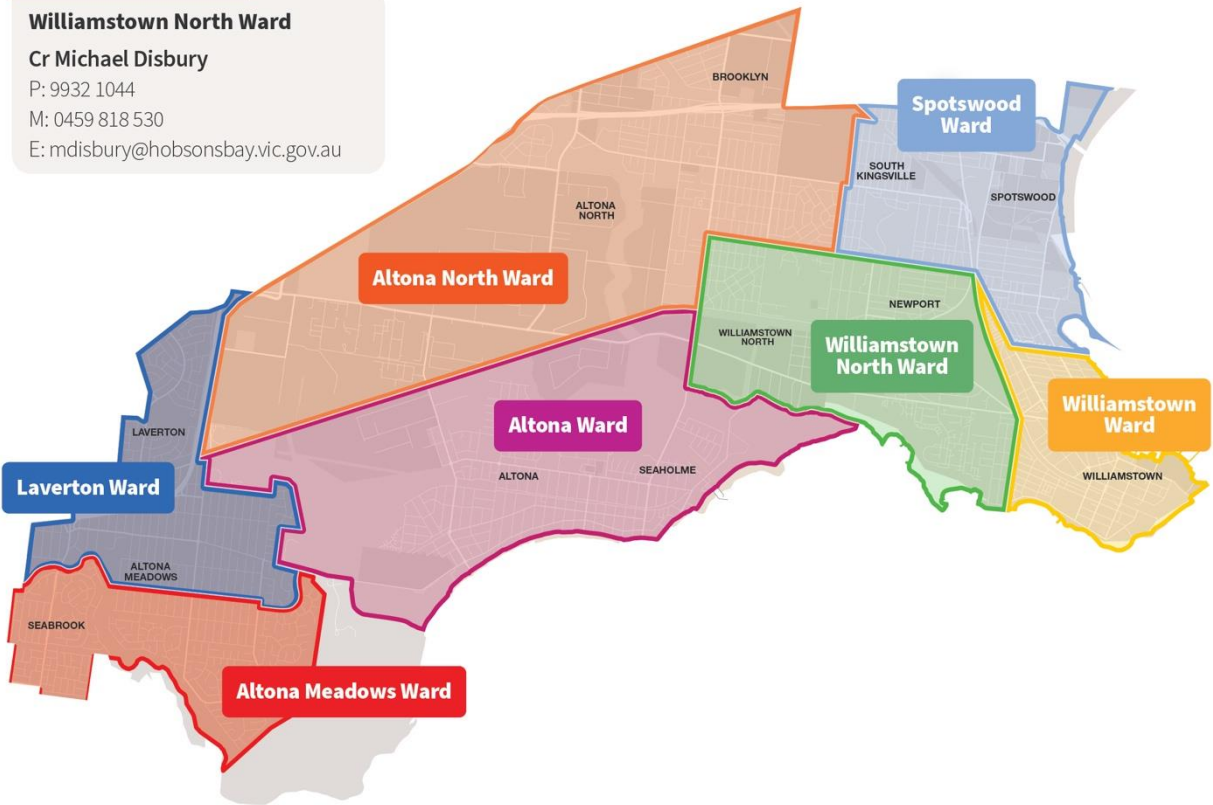
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Executive Summary



Council has prepared a Budget for the 2025-26 financial year, which seeks to balance the demand for services and infrastructure with the community's capacity to pay and *The Fair Go Rates System*.

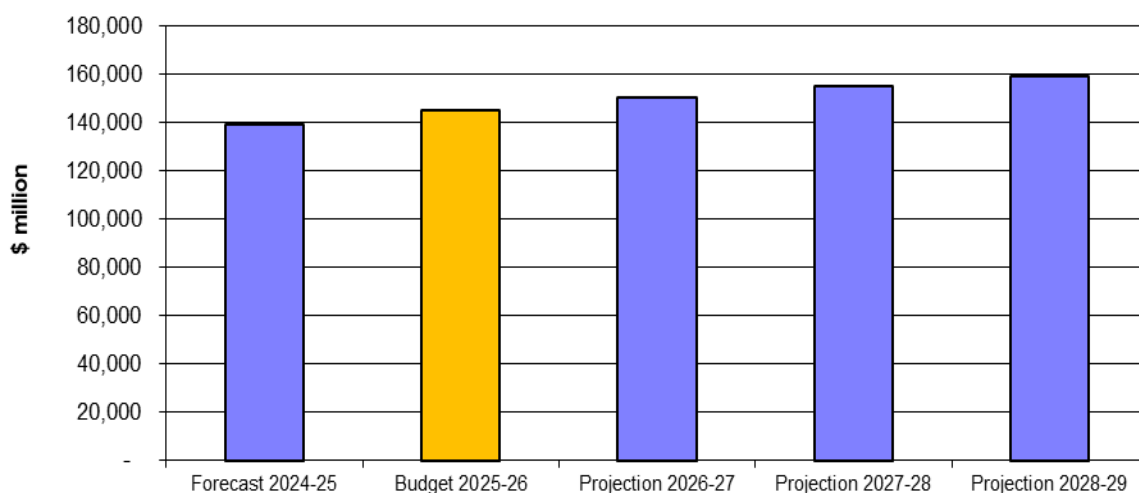
Over the coming years Council will continue to ensure that it remains financially sustainable in a rate capped environment. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, long term financial position, financial sustainability, and the strategic objectives of the Council.

Rates and charges

Total revenue from rates and charges is projected to be \$145.454 million, which incorporates an average rate increase of 3.0 per cent in line with the Fair Go Rates System (FGRS). Council has not elected to apply to the Essential Services Commission (ESC) for a variation.

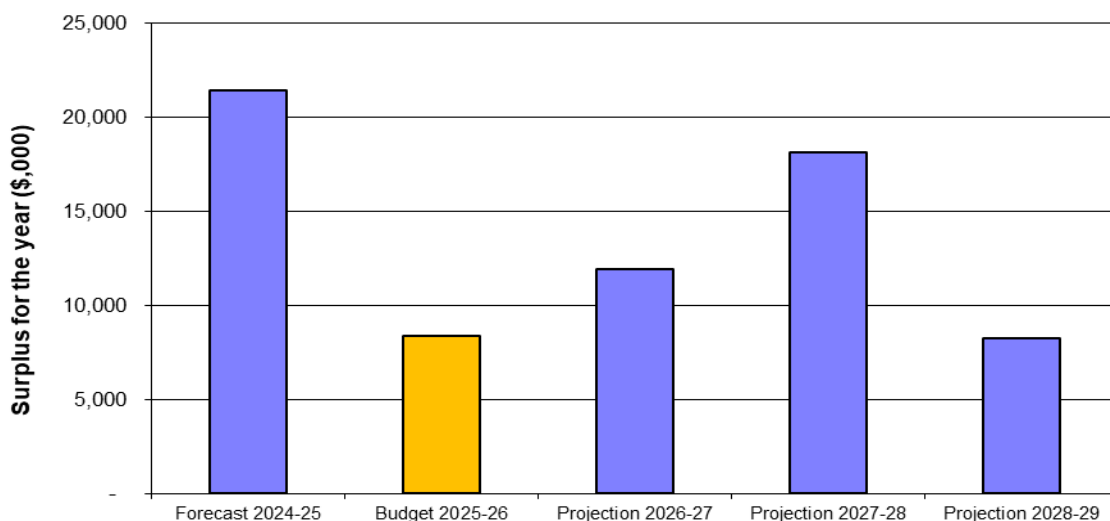
Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 10.0 per cent in 2025-26. The increased income is less than the cost of providing the service in 2025-26, as a result of Council's considerable investment to introduce a four-bin system in 2019-20. It is anticipated that the 'waste management' reserve will be in deficit of approximately \$5.441 million by 30 June 2026. Council has decided to progressively recover this investment over future years.

Rates will go towards maintaining service levels, ensuring regulatory requirements are met and delivering good governance, meeting the cost of changing external influences affecting the operating budget and supporting a robust Capital Works Program that includes the works necessary to address the asset renewal needs of the City.



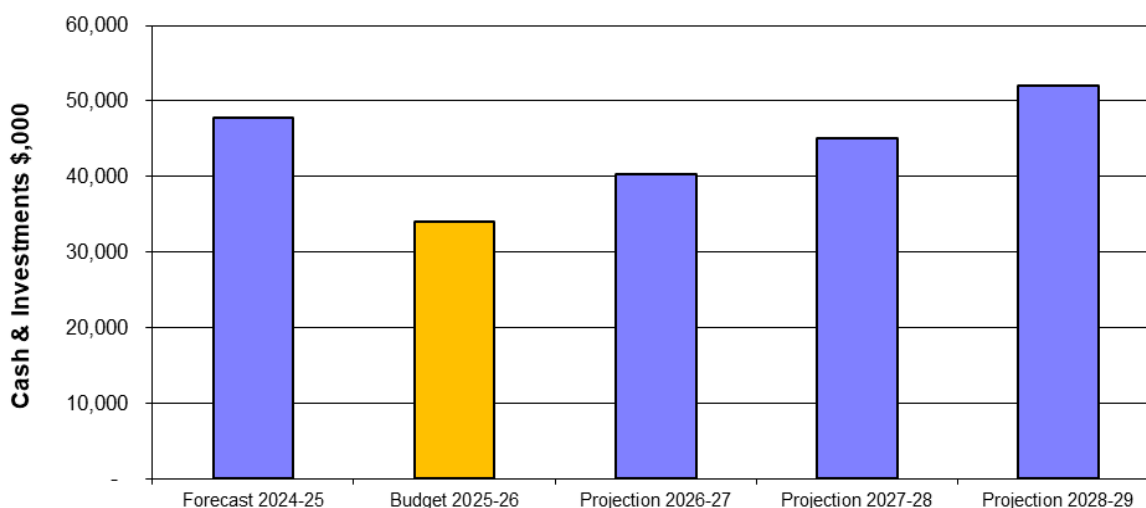
It is important to note, the actual rate increases experienced by individual ratepayers will generally differ from the 3.0 per cent increase due to State Government land revaluations. Rate increases are impacted by the average rate increase and the property valuation increases (or decreases) of individual properties relative to the average across the municipality. If a property increased in value by more than the average for the municipality (1.4 per cent), rates may increase by more than 3.0 per cent. If a property value increased by less than the average, rates may increase by less than 3.0 per cent and may in fact reduce from the previous year.

Operating result



The expected operating result for the 2025-26 year is a surplus of \$8.353 million, a decrease of \$13.042 million compared to the 2024-25 forecast. The decreased surplus has been largely impacted by the decrease expected in Capital Grants (\$10.990 million) compared to the previous year.

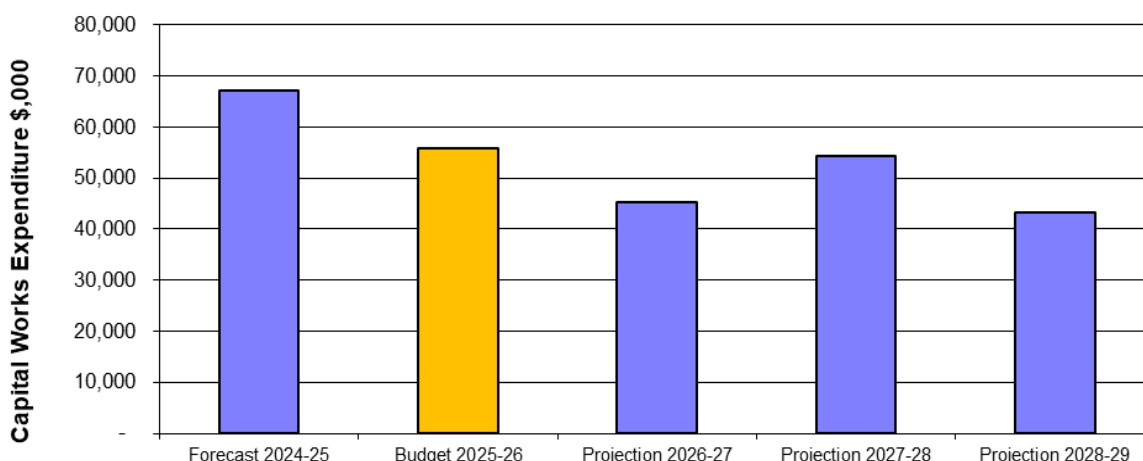
Cash and investments



Cash and investments are expected to decrease by \$13.776 million during the year to \$33.992 million on 30 June 2026. The decrease in cash and investments during the year is largely impacted by capital works that is expected to be carried over from 2024-25 and completed during 2025-26 (\$12.384 million).

This level of cash is required to ensure that Council can run its day-to-day operations and to ensure that liabilities can be repaid as required, including trade and other payables, employee leave entitlements and repayment of loan borrowings. The cash will also be used to fund the ongoing and future investment in capital works. Cash and investments are forecast to be \$47.768 million on 30 June 2024.

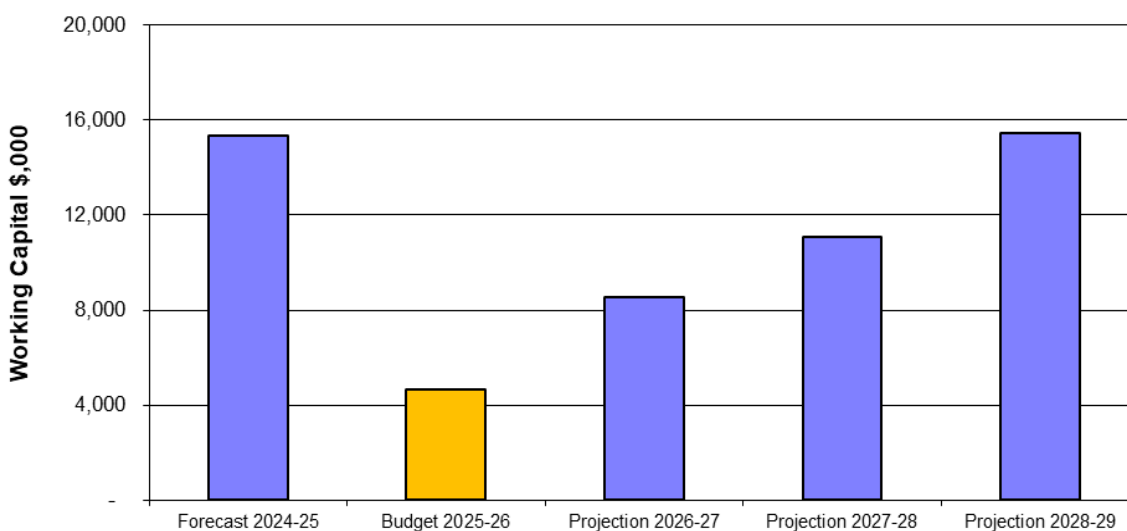
Capital works



The Capital Works Program for the 2025-26 year is expected to be \$55.848 million, including \$12.384 million worth of projects carried over and funded from 2024-25. Of the \$43.464 million capital funding required, \$1.710 million will come from external grants and contributions, \$3.254 million from reserves, and the balance from Council's unrestricted cash. The Capital Works Program has been set and prioritised based on a rigorous process of consultation with the community which has enabled Council to assess needs and develop sound business justification for each project. Capital works expenditure is forecast to be \$67.191 million in 2024-25.

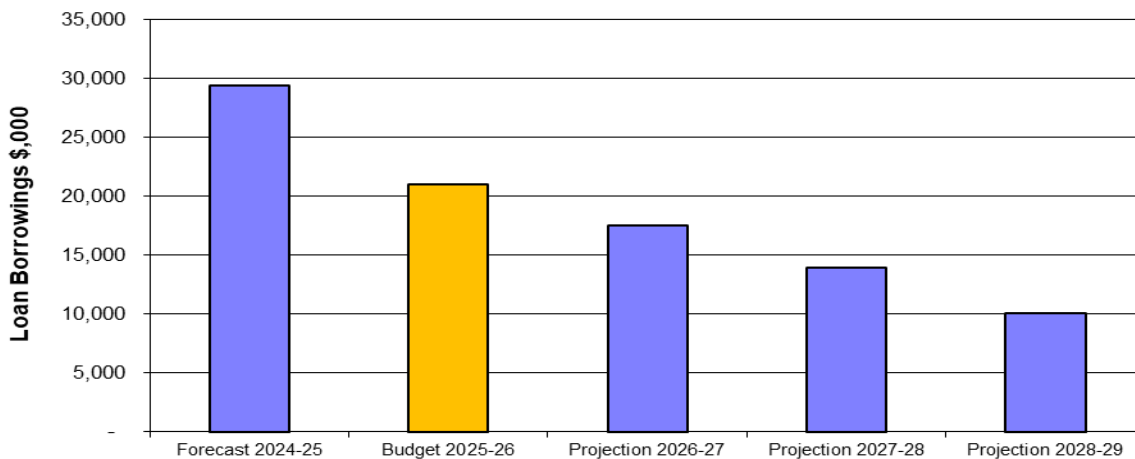
The asset renewal program of \$25.581 million in 2025-26 highlights the continued focus on the reduction of Council's asset renewal backlog.

Financial position



Council's financial position is expected to improve in 2025-26 with net assets (net worth) predicted to increase by \$8.353 million to \$1,688.390 million. Working capital is an indicator of council's ability to meet its financial obligations as and when they fall due (being current assets less current liabilities), is expected to decrease by \$10.688 million as at 30 June 2026, due to Council paying back its loans borrowings. Net assets are forecast to be \$1,680.037 million on 30 June 2025.

Loan Borrowings

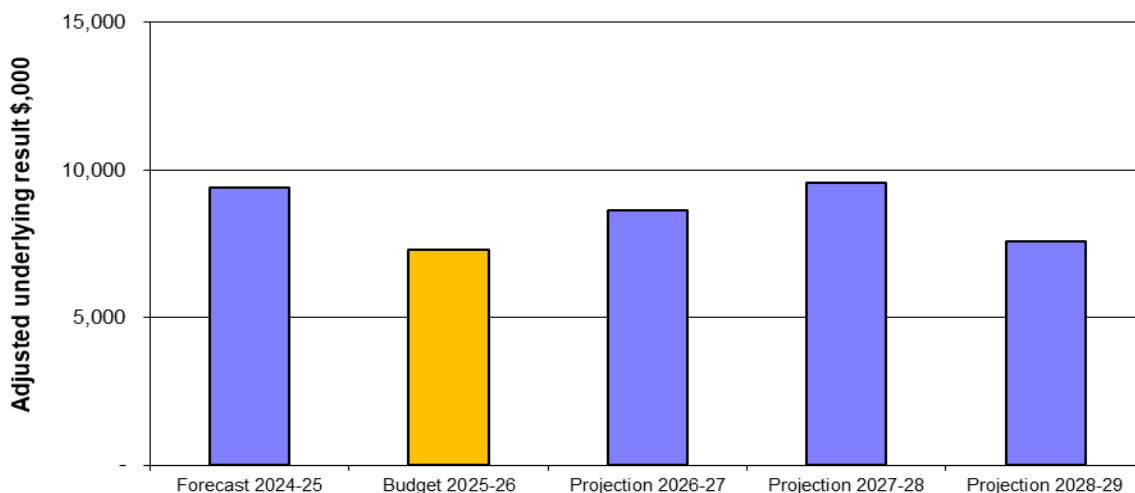


Council's loan borrowings are expected to decrease by \$8.335 million during the year to \$21.010 million on 30 June 2026. No further borrowings are currently included in Council's long term Financial Plan, which results in loan borrowing levels reducing each year until Council becomes debt free by 2031-32.

The amount of \$7 million forecast to be borrowed late in the 2024-25 financial year is currently being reviewed as part of the March 2025 financial forecast review. Forecast cash and investment levels at 30 June 2025 are currently \$11.940 million higher than the original 2024-25 budget, generally due to the capital works from 2024-25 that is now expected to be completed during 2025-26 (\$12.384 million).

The increase in the predicted cash levels at 30 June 2025 may provide an opportunity for Council to delay the loan scheduled in 2024-25, until the 2025-26 financial year.

Financial sustainability



A budget has been prepared for the four-year period ending 30 June 2029. The Budget is in turn set within the Financial Plan to assist Council to adopt a budget within a longer-term financial framework. The key objective of the Financial Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives.

The adjusted underlying result, which is a measure of financial sustainability, is expected to decrease by \$2.124 million compared to the 2024-25 forecast. Future year predictions from 2026-27 indicate improved results, based on estimated future rate increases capped at 2 per cent.

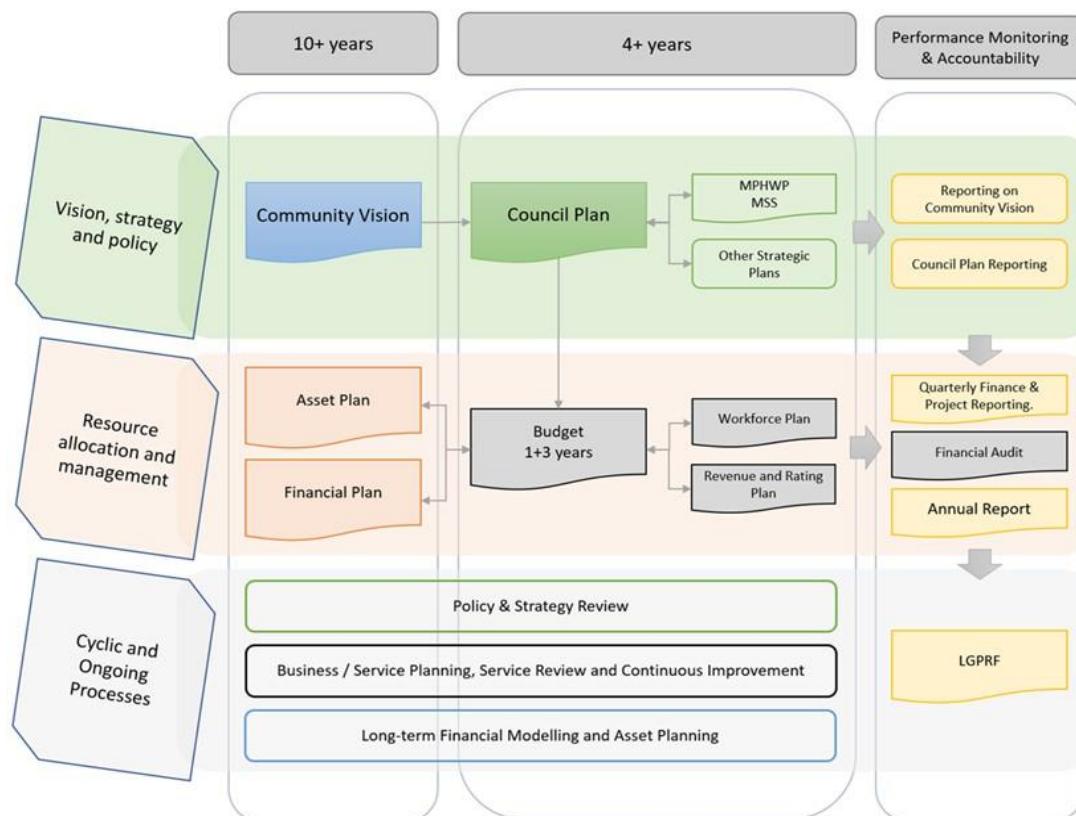


1. Link to the Council Plan

This section describes how the Budget links to the achievement of the Community Vision and Council Plan within an overall integrated strategic planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Financial Plan), medium term (Council Plan, Workforce Plan, and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated strategic planning and reporting framework that applies to local government in Victoria. At each stage of the integrated strategic planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated strategic planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation is an important part of understanding what the community of Hobsons Bay wants and accordingly community consultation in relation to Council decision making and proposals in undertaken in line with Council’s adopted Community Engagement Policy and Public Transparency Policy.

1.2 Our purpose

The Community's Vision - Hobsons Bay 2030

By 2030, embracing our heritage, environment and diversity, we – the community of Hobsons Bay – will be an inclusive, empowered, sustainable and visionary community led and supported by a progressive Council of excellence.

The Council's Mission

We will listen, engage and work with our community to plan, deliver and advocate for Hobsons Bay to secure a happy, healthy, fair and sustainable future for all.

Our values

Excellence at Hobsons Bay means that both Councillors and employees are:

RESPECTFUL: *treating everyone fairly and respecting different views*

COMMUNITY DRIVEN AND FOCUSED: *delivering results that demonstrate that we understand community needs and put people first*

TRUSTED AND RELIABLE: *work hard to be responsive and meet expectations; delivering on what we promise to achieve in the best interest of the community*

EFFICIENT AND RESPONSIBLE: *engaged and taking pride in our work, wanting to continually review and improve in order to provide good value, cost effective services*

BOLD AND INNOVATIVE: *proactive, adaptable, open to change and taking calculated risks, not afraid to try new things and learn from mistakes*

ACCOUNTABLE AND TRANSPARENT: *making well-informed decisions based on best practice and evidence, which take into account what our community tells us*

RECOGNISED: *as working for an employer of choice, with leadership that recognises and values the contributions, skills and the expertise of its workforce and inspires people to develop and do their best*

1.3 Strategic Objectives

Council delivers services and initiatives under 47 major service categories. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2021-25. The following table lists the five Strategic Objectives as described in the Council Plan.

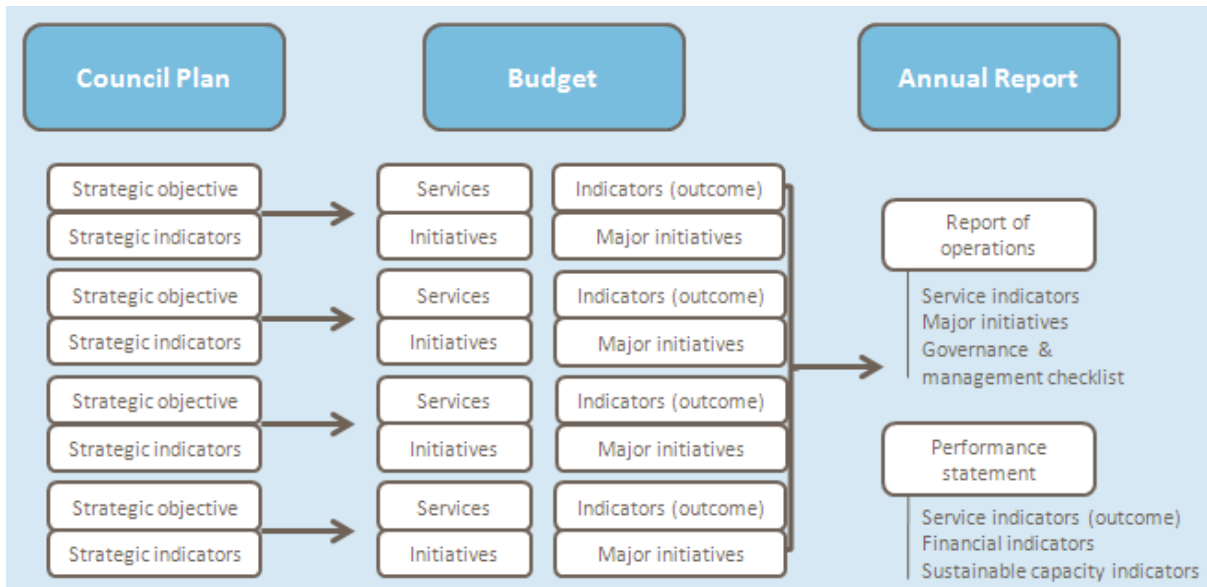
Strategic Objective	Description
1. COMMUNITY	Healthy, Equitable and Thriving Communities Be a city where all members of the community can participate equitably, feel safe, connected, and achieve good health and social wellbeing.
2. ENVIRONMENT	Valuing our Environment Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement, and conservation of our natural environment.
3. PLACE, RECREATION AND ECONOMY	Vibrant Place and Economy Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit.
4. COMMUNITY INFRASTRUCTURE	Visionary Community Infrastructure Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character.
5. ORGANISATION	A High Performing Organisation Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement.



2. Service and service performance indicators



This section provides a description of the services and initiatives to be funded in the Budget for the 2025-26 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and to report against these in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is outlined below.



Source: Department of Jobs, Precincts and Regions

OBJECTIVE 1 – COMMUNITY



Healthy, Equitable and Thriving Communities

“ Be a city where all members of the community can participate equitably, feel safe, connected and achieve good health and social wellbeing. ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Celebrate the diversity of our community and provide equitable opportunities for all
- 1.2 Improve the health and wellbeing of our community – particularly our young, vulnerable and older community members
- 1.3 Foster community safety including family violence prevention
- 1.4 Enable participation and contribution to community life, learning and inter-connection

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Community Support	Provides social support and activity options for older residents and respite for carers through centre-based activities, recreational and social events and outings as well as high quality in-home support services (directly and indirectly) and food services to frail older adults, younger people with disabilities and / their carers.	<i>Inc</i>	3,766	1,817	1,407
		<i>Exp</i>	3,082	2,317	2,297
		<i>Surplus / (deficit)</i>	684	(500)	(890)
Early Years	Provides access to affordable and high-quality children's services for people who live and/or work in Hobsons Bay as well as providing support, mentoring, management and advocacy for local early years' service providers.	<i>Inc</i>	608	666	691
		<i>Exp</i>	1,293	1,455	1,535
		<i>Surplus / (deficit)</i>	(686)	(789)	(844)
Community Child Health	Provides a universal primary health and immunisation service available to all Hobsons Bay families with children from birth to school age.	<i>Inc</i>	1,492	1,306	1,460
		<i>Exp</i>	3,533	3,699	4,270
		<i>Surplus / (deficit)</i>	(2,040)	(2,393)	(2,811)
Youth Services	Provides generalist youth services for local young people aged 12 to 25 years including a range of social activities, events and recreation and leadership development opportunities, as well as mental health and support services .	<i>Inc</i>	310	289	386
		<i>Exp</i>	1,430	1,732	1,879
		<i>Surplus / (deficit)</i>	(1,120)	(1,443)	(1,493)
Community Learning and Service Centres	Manages service centres, library branches and community centres that provide customer services, facilitate and guide access to information, programs, lifelong learning, reading and recreation.	<i>Inc</i>	1,235	1,108	1,100
		<i>Exp</i>	8,141	7,865	8,542
		<i>Surplus / (deficit)</i>	(6,906)	(6,757)	(7,442)
Community Development	Generates key community projects and builds internal and external capacity to deliver inclusive and responsive services that meet the needs of diverse and disadvantaged communities.	<i>Inc</i>	46	50	60
		<i>Exp</i>	2,506	2,740	2,693
		<i>Surplus / (deficit)</i>	(2,460)	(2,690)	(2,633)
Community Safety and Compliance	Ensures that parking regulations are enforced, implements local laws, provides animal control service for residents, assists in the protection of the community from the threat of wildfire and ensures that all school crossings are staffed by school crossing supervisors.	<i>Inc</i>	5,367	4,863	5,044
		<i>Exp</i>	3,988	4,433	4,712
		<i>Surplus / (deficit)</i>	1,380	430	332

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Public Health	Ensures the public health of the community by undertaking the responsibilities outlined in the relevant legislations. These include inspections of handling of food for sale, inspections of personal care and body art treatments, incidents and infectious disease outbreaks management, investigation of nuisance, investigation of pollution, control of the Tobacco Service Level Agreement, prevention of mosquito borne disease and advocacy role.	<i>Inc</i>	847	772	764
		<i>Exp</i>	1,127	1,100	1,333
		<i>Surplus / (deficit)</i>	(280)	(327)	(569)
Municipal Building Surveyor	Promotes the safety and compliance of buildings by controlling building permits and carrying out mandated responsibilities in accordance with the relevant laws and regulations.	<i>Inc</i>	522	637	658
		<i>Exp</i>	911	1,139	1,243
		<i>Surplus / (deficit)</i>	(389)	(502)	(585)
Planning Investigations	Ensures compliance of development to planning and building requirements by conducting investigations and taking compliance and enforcement actions.	<i>Inc</i>	25	57	10
		<i>Exp</i>	572	453	482
		<i>Surplus / (deficit)</i>	(546)	(396)	(472)
Social Planning	Investigates and expands Council's understanding of the current and future population needs, inequities within and between population groups, develops Council positions to inform high level strategic decisions and whole of government responses, and supports community and stakeholders to undertake collaborative action.	<i>Inc</i>	-	-	-
		<i>Exp</i>	635	691	576
		<i>Surplus / (deficit)</i>	(635)	(691)	(576)
Planning Operations	Provides front end customer service with regards to planning issues, administrative support, systems and improvements support to the Planning, Building and Health Service areas.	<i>Inc</i>	-	-	-
		<i>Exp</i>	387	428	485
		<i>Surplus / (deficit)</i>	(387)	(428)	(485)

Major Initiatives

- 1) Plan for Hobsons Bay - development of Plan for Hobsons Bay in response to Plan for Victoria, including housing, heritage, economy, industry and environment.
- 2) Hobsons Bay Affordable Housing Trust – the trust will provide housing to low income households with a connection to Hobsons Bay.

Service Performance Outcome Indicators**

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Maternal and Child Health	Participation in MCH service (Percentage of children enrolled who participate in the MCH service)	71.1%	70.5%	70.5%
	Participation in MCH service by Aboriginal children (Percentage of Aboriginal children who participate in the MCH service)	80.5%	80.0%	80.0%
Libraries	Participation	32.0%	34.9%	36.9%
Animal Management	Health and safety	100%	100%	100%
Food safety	Health and safety	96.6%	100%	98.0%
Aquatic Facilities	Utilisation	N/A	N/A	N/A

**refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

OBJECTIVE 2 – ENVIRONMENT



Valuing our Environment

“ Foster a sustainable way of living in response to climate change through active involvement in alternative energy use, reduction of waste, enhancement and conservation of our natural environment ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 2.1 Increase resource recovery and reducing landfill across Council's waste services and improve the customer experience of waste services
- 2.2 Enhance protection, preservation and promotion of our coastal environment and wetlands/waterways, biodiversity and natural areas
- 2.3 Increase tree canopy cover within Hobsons Bay to reduce the urban heat island effect, improve air quality and enhance general amenity
- 2.4 Continue to reduce Council's greenhouse gas emissions by increasing the use of renewable energy, increasing energy efficiency and implementing Council's zero net emissions strategy

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Environment and Sustainability	Delivers municipal waste and recycling services to the Hobsons Bay community and develops and delivers waste, litter and sustainability policy, strategy, programs and events, as well as provides oversight on Council's response to climate change.	<i>Inc</i>	198	408	363
		<i>Exp</i>	14,332	15,717	16,665
		<i>Surplus / (deficit)</i>	(14,134)	(15,309)	(16,302)
Parks, Gardens and Conservation	Delivers a wide range of open space maintenance services across Council's network of parks, gardens, reserves, sports grounds, foreshore, wetlands and conservation assets to provide a high-quality passive and active open space for the community. This also includes the maintenance, management and enhancement of Williamstown Botanic Gardens, and maintenance of a healthy and resilient tree population.	<i>Inc</i>	186	450	178
		<i>Exp</i>	11,066	11,124	12,458
		<i>Surplus / (deficit)</i>	(10,880)	(10,675)	(12,280)

Major Initiatives

- 1) Tree Planting – Urban Forest Strategy (Multi Year). Planting of additional 5,000 trees over the coming financial year in line with the current Urban Forest Strategy for Council.
- 2) Bulk Street Lighting Changeover to LED Luminaires (Multi Year) - Commence work to replace all the existing standard luminaires within the municipality with LED luminaires in accordance with standards from of both service authorities Powercor and Jemena.
- 3) Wetlands Centre Early Work, Altona Meadows (CFWD) - Completion of early works component within the current budget including landscaping and gathering spaces in accordance with current budget parameters.

Service Performance Outcome Indicators**

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Waste collection	Waste diversion	51.9%	50.0%	50.0%

**refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

OBJECTIVE 3 – PLACE, RECREATION AND ECONOMY



Vibrant Place and Economy

“ Support a resilient local economy that facilitates job growth and retention, promoting Hobsons Bay as a place to live, work, invest, recreate and visit ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 1.1 Support diversification and growth of our local economy in response to significant changes in land use and the ongoing impacts of the COVID-19 pandemic
- 1.2 Increase economic and tourism opportunities that capitalise on our cultural and creative strengths
- 1.3 Continued commitment to the delivery of the Better Places Program
- 1.4 Increase participation in recreation activities across the community
- 1.5 Ensure land use and development supports high amenity, sustainability, exemplary design and responds to neighbourhood context

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Economic Development	Provides business development, investment attraction and facilitation, training workshops and programs, support to the business community, industry partnerships, tourism and sister cities.	<i>Inc</i>	53	27	37
		<i>Exp</i>	975	1,115	1,193
		<i>Surplus / (deficit)</i>	(922)	(1,088)	(1,155)
Events and Visitor Services	Provides opportunities for community celebration, encourages visitation and supports and promotes tourism development through a diverse and dispersed calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the city and its attractions.	<i>Inc</i>	82	74	70
		<i>Exp</i>	1,026	1,516	1,261
		<i>Surplus / (deficit)</i>	(944)	(1,442)	(1,191)
Venues	Manages Council-owned venues, coordination of functions and bookings, performing arts program, support to local theatre companies and heritage conservation management.	<i>Inc</i>	501	671	674
		<i>Exp</i>	1,042	1,194	1,245
		<i>Surplus / (deficit)</i>	(541)	(524)	(571)
Arts and Culture	Provides visual arts, public art, cultural development, heritage, Indigenous culture, cultural collections, festival and events, arts spaces, policy and strategy development.	<i>Inc</i>	53	-	-
		<i>Exp</i>	1,559	1,286	975
		<i>Surplus / (deficit)</i>	(1,507)	(1,286)	(975)
Sport and Recreation	Manages and optimises the use of Council's sport, recreation and community facilities and increases participation in sport and recreation.	<i>Inc</i>	157	160	156
		<i>Exp</i>	909	821	1,086
		<i>Surplus / (deficit)</i>	(752)	(661)	(930)
Strategic Planning	Considers planning scheme amendments, works through planning projects and develops policy that directs future land use outcomes within the municipality.	<i>Inc</i>	-	6	-
		<i>Exp</i>	1,132	1,282	1,878
		<i>Surplus / (deficit)</i>	(1,132)	(1,276)	(1,878)
Statutory Planning	Assesses and provides advice in relation to planning application approvals under the Hobsons Bay Planning Scheme and the related legislations, calendar of events and festivals. This also includes provision of information to residents, visitors, local businesses and tourism operators in visitor offerings, experiences and environment to promote the City and its attractions.	<i>Inc</i>	1,928	1,803	1,839
		<i>Exp</i>	4,080	3,675	3,966
		<i>Surplus / (deficit)</i>	(2,152)	(1,872)	(2,128)

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Open Space and City Design	Develops and leads the implementation of key open space and urban strategies and actions, including planning, costing, consulting and designing for the implementation of capital works program for passive open space and other public spaces including retail, streetscapes and other civic spaces.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,047	1,069	553
		<i>Surplus / (deficit)</i>	(1,047)	(1,069)	(553)

Major Initiatives

- 1) McCormack Park Upgrade, Laverton (Multi Year) - Implementation of Stage 2 McCormack Park upgrade work and open to the public for use.
- 2) Williamstown Swim and Lifesaving Club Redevelopment, Williamstown (Multi Year) - Finalisation of the detailed design for the Williamstown Swimming and Life Saving Club redevelopment and obtain both Marine and Coastal Authority approval and town planning approval. The project is also scheduled to go through a procurement process and be awarded in in the back end of the financial year.
- 3) The Zone Community Park Development, Altona North (Multi Year) - Completion of works on The Zone community park within Paisley Park, Altona North and open for use by the public.

Service Performance Outcome Indicators**

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Statutory planning	Service standard	71.6%	72.0%	70.0%

**refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

OBJECTIVE 4 – COMMUNITY INFRASTRUCTURE



Visionary Community Infrastructure

“ Develop and maintain infrastructure to promote liveability, planning for the future need and growth of the community, while preserving heritage, environment and neighbourhood character ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 4.1 Ensure the transport network is safe and efficient for all users with a focus on pedestrians and cyclists
- 4.2 Ensure that our assets are properly maintained now and into the future at the most economical cost to the community and the environment

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Works and Operation	Provides infrastructure maintenance services including fleet maintenance and city maintenance, ensuring street and park furniture and signage are maintained to an appropriate standard, as well as home maintenance services to residents who qualify.	<i>Inc</i>	25	4	4
		<i>Exp</i>	2,564	1,878	1,027
		<i>Surplus / (deficit)</i>	(2,539)	(1,874)	(1,023)
Roads and Drainage	Ensures roads, drainages and pathways are in safe and useable condition for all residents and visitors.	<i>Inc</i>	387	1,307	1,331
		<i>Exp</i>	5,599	6,141	6,797
		<i>Surplus / (deficit)</i>	(5,212)	(4,834)	(5,466)
Facilities Maintenance	Ensures all Council buildings and facilities are maintained, cleaned and secured in accordance with both legislative requirements and residential expectations including sports clubs, community centres, activity halls, public toilets, kindergartens, corporate buildings and the operations centre.	<i>Inc</i>	527	553	531
		<i>Exp</i>	7,252	8,542	8,256
		<i>Surplus / (deficit)</i>	(6,725)	(7,989)	(7,725)
Capital Works	Project manages the development, renewal and upgrade of community infrastructure.	<i>Inc</i>	-	-	-
		<i>Exp</i>	177	177	185
		<i>Surplus / (deficit)</i>	(177)	(177)	(185)
Engineering Services	Provides a range of civil engineering services from community engagement, concept plans to final construction.	<i>Inc</i>	-	-	-
		<i>Exp</i>	366	184	188
		<i>Surplus / (deficit)</i>	(366)	(184)	(188)
Transport and Engineering Developments	Plans and provides technical guidance to transport and parking management and drainage infrastructure to the community, internal stakeholders and external government agencies.	<i>Inc</i>	135	369	201
		<i>Exp</i>	3,140	3,509	3,914
		<i>Surplus / (deficit)</i>	(3,005)	(3,141)	(3,713)
Renewal and Programming	Supports the preparation of the forward capital program including the development of a detailed 5-year capital works program, plans and facilitates the capital works program budgeting process and delivers the assigned capital works projects.	<i>Inc</i>	-	-	-
		<i>Exp</i>	481	624	722
		<i>Surplus / (deficit)</i>	(481)	(624)	(722)
Assets	Reviews, develops and implements asset management processes, policies and plans that support the ongoing delivery of Council's best practice asset management. This involves the planning and development of long-term asset renewal and maintenance programs, maintenance of the corporate asset management system, and the Road Management Plan defects inspection.	<i>Inc</i>	-	-	-
		<i>Exp</i>	822	909	1,081
		<i>Surplus / (deficit)</i>	(822)	(909)	(1,081)

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Strategic Projects	Leads and delivers major capital projects, service improvement projects and Council's advocacy on the Victorian Government's infrastructure projects.	<i>Inc</i>	195	540	550
		<i>Exp</i>	395	377	440
		<i>Surplus / (deficit)</i>	(200)	163	110
City Amenity	Manages the ongoing presentation of public and open space areas of the municipality which includes ensuring litter and waste in the public areas are appropriately captured and disposed of and public facilities such as public toilets, beaches, streets and footpaths are also kept clean and tidy.	<i>Inc</i>	180	180	153
		<i>Exp</i>	3,908	3,839	4,324
		<i>Surplus / (deficit)</i>	(3,728)	(3,659)	(4,171)

Major Initiatives

- 1) Hudsons Road Rehabilitation and Streetscape, Spotswood (Multi Year) - Completion of detailed design work for the Hudsons Road Rehabilitation and Streetscape Upgrade project between Melbourne Road and Forest Street.
- 2) Kororoit Creek Trail, Altona – Altona North (Multi Year) - Finalisation of design elements, securing of any private land requirements and commencing tender process to allow for construction to commence in following financial year.
- 3) Maddox Rd Traffic Improvements, Newport - Undertake construction for road safety improvements along Maddox Road, including new roundabout, traffic calming and enhanced facilities for pedestrians and cyclists.

Service Performance Outcome Indicators**

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Roads	Condition	92.7%	93.4%	94.0%

**refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

OBJECTIVE 5 – ORGANISATION



A High Performing Organisation

“ Delivering value for money through efficient processes, digital transformation and continuous improvement with a willingness to try new approaches as to how we do, what we do. We will be transparent and responsive to the needs of the community through meaningful connection, communication and engagement ”

Council will work towards achieving this through the following strategies in addition to delivering ongoing core services:

- 5.1 Improving the quality of our communication and engagement to ensure that our community is informed of and encouraged to contribute to issues in a diversity of ways most suited to them and to advocate for the areas of greatest need
- 5.2 Transform residents' experience across all Council services through simplifying our processes, fostering a customer first culture and enhancing digital services
- 5.3 Deliver value for money – continuous improvement while safeguarding the long-term financial sustainability of Council
- 5.4 Enhance transparency, accountability and good governance practice

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Risk, Audit and Emergency Management	Facilitates Council's risk management, emergency planning, preparedness, response and recovery in accordance with the Emergency Management Acts as detailed in the Emergency Management Manual of Victoria.	<i>Inc</i>	-	-	-
		<i>Exp</i>	259	332	341
		<i>Surplus / (deficit)</i>	(259)	(332)	(341)
Strategic Communications	Provides all communications and community relations advice, policy, protocol and delivery.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,274	1,617	1,466
		<i>Surplus / (deficit)</i>	(1,274)	(1,617)	(1,466)
Community Engagement and Advocacy	Provision of advice to work areas in the design, delivery and evaluation of engagement and advocacy activity.	<i>Inc</i>	-	-	-
		<i>Exp</i>	523	796	784
		<i>Surplus / (deficit)</i>	(523)	(796)	(784)
Finance	Provides external financial reporting for Council. Includes the audited annual financial report, payment of accounts and Council treasury functions. Also provides internal financial reporting. This includes reporting to Council and the Executive Leadership Team, annual budget processes and maintenance of Council's general ledger.	<i>Inc</i>	1	5	5
		<i>Exp</i>	1,140	1,230	1,253
		<i>Surplus / (deficit)</i>	(1,139)	(1,225)	(1,249)
Revenue	Oversees Council rates, ensuring that the correct rates are raised, and the charges are effectively collected.	<i>Inc</i>	255	229	250
		<i>Exp</i>	794	779	785
		<i>Surplus / (deficit)</i>	(539)	(549)	(535)
Procurement and Contracts	Coordinates the delivery of Council's procurement to ensure compliance with best value principles, Councils policies and legislation. Procurement and Contracts also manages the administration of tendering and contracts and oversees Council's online purchasing processes and classification of capital expenditure.	<i>Inc</i>	-	-	-
		<i>Exp</i>	741	671	726
		<i>Surplus / (deficit)</i>	(741)	(671)	(726)
Governance and Information Management	Provides a range of Council governance functions, including Council meetings and timely advice and support in statutory compliance and information management services.	<i>Inc</i>	43	1	1
		<i>Exp</i>	1,259	1,795	1,189
		<i>Surplus / (deficit)</i>	(1,217)	(1,794)	(1,189)

Service area	Description of services provided		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Digital Operations and Transformation	Provides a cost-effective, secure, and robust Information and Communication Technology (ICT) platform that supports Council's business needs as well as innovative digital solutions to support business transformation for Council and the community.	<i>Inc</i>	-	-	-
		<i>Exp</i>	7,295	7,636	8,690
		<i>Surplus / (deficit)</i>	(7,295)	(7,636)	(8,690)
Human Resources	Supports the adherence to legislative requirements and the provision of best practice, proactive, high-quality human resources management, payroll and industrial/employee relations support, advice, recommendations, services, systems and programs.	<i>Inc</i>	-	-	-
		<i>Exp</i>	1,499	1,906	2,331
		<i>Surplus / (deficit)</i>	(1,499)	(1,906)	(2,331)
Occupational Health and Safety	Supports the organisation to drive a proactive approach to Occupational Health and Safety (OHS) risk management and hazard identification through the provision of high quality OHS and injury management advice and a purposeful health and wellbeing program.	<i>Inc</i>	8	-	30
		<i>Exp</i>	404	338	447
		<i>Surplus / (deficit)</i>	(396)	(338)	(417)
Organisational Culture and Development	Designs, develops and delivers Council's organisational culture and development initiatives and programs that are sustainable, relevant and build staff and organisational capability and engagement.	<i>Inc</i>	-	-	-
		<i>Exp</i>	578	650	646
		<i>Surplus / (deficit)</i>	(578)	(650)	(646)
Legal and Performance Reporting	Provides in-house legal advisory service to Council to ensure statutory compliance and delivers Council planning and reporting functions that ensure Council is compliant with the statutory planning and reporting requirements.	<i>Inc</i>	-	-	-
		<i>Exp</i>	443	536	640
		<i>Surplus / (deficit)</i>	(443)	(536)	(640)
Councillor Support and CEO's Office	Provides administration support and advice to the Mayor and Councillors, Chief Executive Officer, and the Executive Leadership Team, to enhance the effectiveness of the organisation as a whole.	<i>Inc</i>	12	-	-
		<i>Exp</i>	3,407	3,368	2,595
		<i>Surplus / (deficit)</i>	(3,395)	(3,368)	(2,595)
Business Transformation	Enables Council to develop a better way of working through collaboration, rigorous analysis of options, a focus on customer experience and great digital transformation.	<i>Inc</i>	-	-	-
		<i>Exp</i>	678	575	639
		<i>Surplus / (deficit)</i>	(678)	(575)	(639)
Property and Insurance	Manages all current physical property assets owned, managed, controlled, leased, or licensed by Council. Manages Council's insurance ensuring comprehensive cover and management of claims.	<i>Inc</i>	2,924	2,835	2,862
		<i>Exp</i>	2,682	3,938	4,126
		<i>Surplus / (deficit)</i>	242	(1,103)	(1,264)

Major Initiatives

- 1) 2025-2029 Council Plan – Council is required to develop a new four year Council Plan reflecting the community’s vision and priorities over the coming years. This is a regulatory requirement and is developed through a deliberative community engagement process.
- 2) Customer Experience Development (Multi Year) – Council is focused on delivering a seamless, timely and quality customer experience across all contact points and communications channels. This project focuses on defining the customer experience, service levels and improving Council’s monitoring and reporting, continuous improvement and complaint handling process.
- 3) Property Services Strategy – Council will develop and deliver a property management policy and strategy that will guide the overall development and management of all community and commercial property matters, strategic land management and outlines the obligations of lessees, tenants and users of Council’s facilities, assets and buildings.
- 4) Project Unify – Phase two of Project Unify will deliver significant outcomes for the design and development of Councils technological infrastructure including solutions for financial, rating, asset and property related functions.
- 5) Workplace Health and Safety Program – Council continues its commitment to a safe, cohesive and productive workplace environment through its 2025-2026 WHS Program which brings together workplace audits, and enhanced psychosocial support programs and safety programs for employees.
- 6) Integrated Strategic Planning Framework - Workforce Planning – to ensure an integrated, systemic and compliant planning and reporting framework is in place, Council will develop and deliver the Workforce Plan which outlines the required capacity and capability of the workforce to effectively deliver its functions, services, programs and projects.

Service Performance Outcome Indicators**

Service	Indicator	2023/24 Actual	2024/25 Forecast	2025/26 Budget
Governance	Consultation and engagement	53	56	56

**refer to table in section 2.5 for information on the calculation of Service Performance Outcome Indicators.

2.5 Service Performance Outcome Indicators

Statutory planning	Service standard	Planning applications decided within required timeframes (percentage of regular and VicSmart planning application decisions made within legislated timeframes)	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100
Roads	Condition	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
Libraries	Participation	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
Waste management	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population
Animal Management	Health and safety	Animal management prosecutions. (Percentage of animal management prosecutions which are successful)	Number of successful animal management prosecutions / Total number of animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100

2.6 Reconciliation with budgeted operating result

	Surplus/ (Deficit)	Expenditure	Income / Revenue
	\$'000	\$'000	\$'000
COMMUNITY			
- Healthy, Equitable and Thriving Communities	(18,468)	30,047	11,579
ENVIRONMENT			
- Valuing our Environment	(28,582)	29,123	541
PLACE, RECREATION and ECONOMY			
- Vibrant Place and Economy	(9,381)	12,157	2,776
COMMUNITY INFRASTRUCTURE			
- Visionary Community Infrastructure	(24,164)	26,934	2,770
ORGANISATION			
- A High Performing Organisation	(23,511)	26,659	3,148
Total	(104,105)	124,919	20,814
Expenses added in:			
Depreciation	38,257		
Finance costs	1,243		
Others	2,003		
Surplus/(Deficit) before funding sources	(145,609)		
Funding sources added in:			
Rates and charges revenue	129,787		
Waste charge revenue	15,666		
Other	6,799		
Capital grants and contributions	1,710		
Total funding sources	153,962		
Operating surplus/(deficit) for the year	8,353		



3. Financial statements



This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the Local Government (Planning and Reporting) Regulations 2020.

Comprehensive Income Statement
Balance Sheet
Statement of Changes in Equity
Statement of Cash Flows
Statement of Capital Works
Statement of Human Resources

Comprehensive Income Statement

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual				
		2024-25	2025-26	2026-27	2027-28	2028-29
		\$'000	\$'000	\$'000	\$'000	\$'000
Income / Revenue						
Rates and charges	4.1.1	139,213	145,454	150,327	155,466	159,419
Statutory fees and fines	4.1.2	5,065	5,185	5,340	5,500	5,665
User fees	4.1.3	5,826	5,554	5,867	6,043	6,224
Grants - operating	4.1.4	9,482	9,301	9,533	9,772	10,016
Grants - capital	4.1.4	12,522	1,532	3,670	8,969	1,069
Contributions - monetary	4.1.5	4,790	3,076	3,807	2,549	2,549
Contributions - non-monetary	4.1.5	-	-	-	-	-
Net gain (or loss) on disposal of property, infrastructure, plant and equipment		196	194	194	194	194
Fair value adjustments for investment property		-	-	-	-	-
Share of net profits (or loss) of associates and joint ventures		-	-	-	-	-
Other income	4.1.6	4,875	4,675	4,630	4,985	5,272
Total income / revenue		181,969	174,970	183,367	193,478	190,409
Expenses						
Employee costs	4.1.7	64,368	66,705	69,020	71,480	74,697
Materials and services	4.1.8	57,132	58,938	60,818	61,422	64,173
Depreciation	4.1.9	36,073	37,928	38,877	39,849	40,845
Amortisation - intangible assets	4.1.10					
Depreciation - right of use assets	4.1.11	312	329	344	344	344
Allowance for impairment losses		690	549	549	549	549
Borrowing costs		1,061	1,216	868	708	539
Finance costs - leases		18	27	40	19	27
Other expenses	4.1.12	918	924	947	971	995
Total expenses		160,573	166,617	171,462	175,341	182,169
Surplus/(deficit) for the year		21,396	8,353	11,905	18,137	8,240
Other comprehensive income						
Items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain /(loss)		-	-	-	-	-
Share of other comprehensive income of associates and joint ventures		-	-	-	-	-
Items that may be reclassified to surplus or deficit in future periods (detail as appropriate)						
		-	-	-	-	-
Total other comprehensive income		-	-	-	-	-
Total comprehensive result		21,396	8,353	11,905	18,137	8,240

Balance Sheet

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual				
		2024-25	2025-26	2026-27	2027-28	2028-29
		\$'000	\$'000	\$'000	\$'000	\$'000
Assets						
Current assets						
Cash and cash equivalents		13,768	10,992	10,413	10,085	10,111
Trade and other receivables		17,442	16,942	16,200	15,346	14,289
Other financial assets		34,000	23,000	30,000	35,000	42,000
Inventories		31	31	31	31	31
Prepayments		1,360	1,360	1,360	1,360	1,360
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		339	339	339	339	339
Total current assets	4.2.1	66,940	52,664	58,343	62,161	68,130
Non-current assets						
Trade and other receivables		76	76	76	76	76
Other financial assets		-	-	-	-	-
Non-current assets classified as held for sale		3,000	3,000	3,000	3,000	3,000
Property, infrastructure, plant & equipment		1,668,682	1,684,339	1,688,631	1,700,714	1,700,371
Right-of-use assets	4.2.4	422	809	465	121	809
Investment property		14,880	14,880	14,880	14,880	14,880
Total non-current assets	4.2.1	1,687,060	1,703,104	1,707,052	1,718,791	1,719,136
Total assets		1,754,000	1,755,768	1,765,395	1,780,952	1,787,266
Liabilities						
Current liabilities						
Trade and other payables		16,764	17,183	17,613	18,053	18,504
Trust funds and deposits		11,067	11,344	11,627	11,918	12,216
Unearned income/revenue		2,890	2,890	2,890	2,890	2,890
Provisions		12,129	12,675	13,245	13,841	14,464
Interest-bearing liabilities	4.2.3	8,334	3,487	3,647	3,814	3,989
Lease liabilities	4.2.4	411	429	660	411	429
Total current liabilities	4.2.2	51,595	48,007	49,681	50,927	52,492
Non-current liabilities						
Provisions		1,224	1,279	1,336	1,397	1,459
Interest-bearing liabilities	4.2.3	21,010	17,523	13,877	10,063	6,074
Lease liabilities	4.2.4	134	569	206	134	569
Total non-current liabilities	4.2.2	22,368	19,371	15,419	11,593	8,102
Total liabilities		73,962	67,378	65,100	62,520	60,594
Net assets		1,680,037	1,688,390	1,700,295	1,718,432	1,726,672
Equity						
Accumulated surplus		671,462	697,237	706,520	724,170	730,007
Reserves		1,008,575	991,153	993,775	994,262	996,666
Total equity		1,680,037	1,688,390	1,700,295	1,718,432	1,726,672

Statement of Changes in Equity

For the four years ending 30 June 2029

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2024-25 Forecast Actual					
Balance at beginning of the financial year		1,658,641	645,435	983,193	30,013
Surplus/(deficit) for the year		21,396	21,396	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		42,260	23,445	-	18,814
Transfers from other reserves		(42,260)	(18,814)	-	(23,445)
Balance at end of the financial year		1,680,037	671,462	983,193	25,382
2025-26 Budget					
Balance at beginning of the financial year		1,680,037	671,462	983,193	25,382
Surplus/(deficit) for the year		8,353	8,353	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves	4.3.1	25,852	21,637	-	4,215
Transfers from other reserves	4.3.1	(25,852)	(4,215)	-	(21,637)
Balance at end of the financial year	4.3.2	1,688,390	697,237	983,193	7,960
2026-27					
Balance at beginning of the financial year		1,688,390	697,237	983,193	7,960
Surplus/(deficit) for the year		11,905	11,905	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		7,362	2,370	-	4,992
Transfers from other reserves		(7,362)	(4,992)	-	(2,370)
Balance at end of the financial year		1,700,295	706,520	983,193	10,582
2027-28					
Balance at beginning of the financial year		1,700,295	706,520	983,193	10,582
Surplus/(deficit) for the year		18,137	18,137	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		8,209	3,861	-	4,348
Transfers from other reserves		(8,209)	(4,348)	-	(3,861)
Balance at end of the financial year		1,718,432	724,170	983,193	11,069
2028-29					
Balance at beginning of the financial year		1,718,432	724,170	983,193	11,069
Surplus/(deficit) for the year		8,240	8,240	-	-
Net asset revaluation gain/(loss)		-	-	-	-
Transfers to other reserves		7,143	2,370	-	4,773
Transfers from other reserves		(7,143)	(4,773)	-	(2,370)
Balance at end of the financial year		1,726,672	730,007	983,193	13,472

Statement of Cash Flows

For the four years ending 30 June 2029

	Notes	Forecast	Budget	Projections		
		Actual				
		2024-25	2025-26	2026-27	2027-28	2028-29
		\$'000	\$'000	\$'000	\$'000	\$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		145,641	146,346	151,440	156,661	160,776
Statutory fees and fines		5,065	5,185	5,340	5,500	5,665
User fees		5,421	5,161	5,496	5,702	5,923
Grants - operating		9,482	9,301	9,533	9,772	10,016
Grants - capital		12,522	1,532	3,670	8,969	1,069
Contributions - monetary		4,790	3,076	3,807	2,549	2,549
Interest received		1,662	1,500	1,360	1,617	1,803
Trust funds and deposits taken		-	-	-	-	-
Other receipts		4,875	4,675	4,630	4,985	5,272
Net GST refund / payment		-	-	-	-	-
Employee costs		(64,043)	(66,104)	(68,392)	(70,824)	(74,011)
Materials and services		(57,642)	(59,443)	(61,336)	(61,952)	(64,717)
Short-term, low value and variable lease payments		-	-	-	-	-
Trust funds and deposits repaid		-	-	-	-	-
Other payments		-	-	-	-	-
Net cash provided by/(used in) operating activities	4.4.1	67,773	51,229	55,548	62,979	54,347
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(67,191)	(55,848)	(45,166)	(54,346)	(43,362)
Proceeds from sale of property, infrastructure, plant and equipment		396	394	394	394	394
Payments for investments		(12,000)	11,000	(7,000)	(5,000)	(7,000)
Proceeds from sale of investments		-	-	-	-	-
Loans and advances made		-	-	-	-	-
Payments of loans and advances		-	-	-	-	-
Net cash provided by/ (used in) investing activities	4.4.2	(78,795)	(44,455)	(51,773)	(58,953)	(49,969)
Cash flows from financing activities						
Finance costs		(1,061)	(1,216)	(868)	(708)	(539)
Proceeds from borrowings		7,000	-	-	-	-
Repayment of borrowings		(2,370)	(8,334)	(3,487)	(3,647)	(3,814)
Interest paid - lease liability		-	-	-	-	-
Repayment of lease liabilities		-	-	-	-	-
Net cash provided by/(used in) financing activities	4.4.3	3,568	(9,551)	(4,355)	(4,354)	(4,353)
Net increase/(decrease) in cash & cash equivalents		(7,454)	(2,776)	(579)	(328)	26
Cash and cash equivalents at the beginning of the financial year		21,222	13,768	10,992	10,413	10,085
Cash and cash equivalents at the end of the financial year		13,768	10,992	10,413	10,085	10,111

Statement of Capital Works

For the four years ending 30 June 2029

	NOTES	Forecast	Budget	Projections		
		Actual				
		2024-25	2025-26	2026-27	2027-28	2028-29
		\$'000	\$'000	\$'000	\$'000	\$'000
Property						
Land		-	-	-	-	-
Total land		-	-	-	-	-
Buildings		17,555	11,042	8,360	9,130	3,020
Heritage buildings		137	734	-	-	-
Total buildings		17,692	11,776	8,360	9,130	3,020
Total property		17,692	11,776	8,360	9,130	3,020
Plant and equipment						
Heritage plant and equipment		7	-	-	-	-
Plant, machinery and equipment		3,176	4,350	2,750	2,800	3,100
Fixtures, fittings and furniture		100	20	20	20	20
Computers and telecommunications		1,773	1,170	1,250	1,300	1,300
Library books		941	1,000	1,000	1,000	1,000
Total plant and equipment		5,997	6,540	5,020	5,120	5,420
Infrastructure						
Roads		15,108	21,918	15,420	15,660	19,060
Bridges		4,126	20	250	250	250
Footpaths and cycleways		2,255	1,750	4,440	13,230	1,250
Drainage		3,433	3,090	6,750	5,290	5,920
Recreational, leisure and community facilities		1,164	165	1,500	710	2,150
Waste management		853	1,136	50	50	-
Parks, open space and streetscapes		15,299	9,158	3,096	4,606	6,012
Off street car parks		1,134	200	250	250	250
Other infrastructure		130	95	30	50	30
Total infrastructure		43,502	37,532	31,786	40,096	34,922
Total capital works expenditure	4.5.1	67,191	55,848	45,166	54,346	43,362
Represented by:						
New asset expenditure		6,861	10,421	17,234	26,203	9,978
Asset renewal expenditure		25,293	25,581	22,249	22,286	26,988
Asset upgrade expenditure		35,036	19,846	5,684	5,857	6,397
Total capital works expenditure	4.5.1	67,191	55,848	45,166	54,346	43,362
Funding sources represented by:						
Grants		12,522	1,532	3,670	8,969	1,069
Contributions		205	178	178	178	178
Council cash		47,463	54,138	41,318	45,199	42,115
Borrowings		7,000	-	-	-	-
Total capital works expenditure	4.5.1	67,191	55,848	45,166	54,346	43,362

Statement of Human Resources

For the four years ending 30 June 2029

	Forecast	Budget	Projections		
	Actual				
	2024-25	2025-26	2026-27	2027-28	2028-29
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff expenditure					
Employee costs - operating	64,368	66,705	69,020	71,480	74,697
Employee costs - capital	3,071	4,646	5,073	5,302	5,540
Total staff expenditure	67,440	71,351	74,093	76,782	80,237
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	587.1	586.5	581.5	577.5	577.5
Total staff numbers	587.1	586.5	581.5	577.5	577.5

Note: Due to vacancies early in the year, the FTE budget 2024-25 have been used as the forecast (an updated calculation will be done later, with 11 months of data).

Full Time Equivalent (FTE) staff numbers have reduced by 0.6 compared to the previous year's budget.

A review of service level requirements highlighted the need to include additional permanent positions to ensure the necessary focus on regulatory compliance (10.2 FTE), and for planning, resources and service growth (3.0 FTE). Additional temporary positions have also been included to provide short term resources in regulatory compliance (2.4 FTE), business improvement (4.0 FTE), and planning, resources and service growth (2.6 FTE).

The initial budget in the previous 2024-25 year included 17.5 FTE to bring some City Works and Amenities services in house in relation to city and foreshore cleansing, facilities maintenance, works and operations, drainage maintenance, and laneway maintenance and street sweeping. Upon further consideration, only 7.0 FTE were brought in-house, with the other services continuing to be provided through contractual arrangements (10.5 FTE).

Temporary positions included in the previous 2024-25 budget have been removed (2.3 FTE). To offset the need to add the additional resources mentioned above, the service level review also reviewed and removed positions regarded as less of a priority to ongoing service delivery (10.0 FTE).

Maintaining consistent employee numbers, despite the need to increase permanent and temporary positions, has ensured that employee costs have increased by only 3.6 per cent compared to the 2024-25 forecast. Further information in relation to employee costs is contained in section 4.1.8.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2025/26 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full time \$'000	Part Time \$'000	\$'000	\$'000
Chief Executive's Office	2,788	2,520	84	154	30
Corporate Services	21,637	14,299	3,509	2,248	1,581
Strategic Development	22,670	14,541	5,634	870	1,625
Infrastructure & City Services	19,051	16,849	365	86	1,751
Total permanent staff expenditure	66,146	48,209	9,592	3,359	4,986
Other employee related expenditure	559				
Capitalised Labour costs	4,646				
Total expenditure	71,351				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2025/26 FTE	Comprises			
		Permanent		Casual	Temporary
		Full time	Part Time		
Chief Executive's Office	18.7	16.0	0.8	1.7	0.2
Corporate Services	180.7	114.2	33.3	21.4	11.7
Strategic Development	177.0	110.4	48.4	6.0	12.1
Infrastructure & City Services	175.0	160.4	3.1	0.9	10.6
	551.4	401.1	85.6	30.1	34.7
Capitalised Labour	35.1				
Total staff	586.5				

Statement of Human Resources

For the four years ending 30 June 2029

	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000
Chief Executive's Office				
Permanent - Full time				
Woman	1,138	1,177	1,219	1,274
Man	1,013	1,049	1,086	1,135
Persons of self-described gender	-	-	-	-
Vacant	369	382	395	413
Permanent - Part time				
Woman	84	87	90	94
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Total Chief Executive's Office	2,604	2,694	2,790	2,915
Corporate Services				
Permanent - Full time				
Woman	8,139	8,421	8,721	9,114
Man	5,497	5,688	5,891	6,156
Persons of self-described gender	-	-	-	-
Vacant	1,024	1,060	1,098	1,147
Permanent - Part time				
Woman	2,587	2,676	2,772	2,896
Man	772	799	827	865
Persons of self-described gender	-	-	-	-
Vacant	239	248	256	268
Total < Corporate Services	18,258	18,891	19,565	20,445
Sustainable Communities				
Permanent - Full time				
Woman	7,946	8,222	8,515	8,898
Man	4,726	4,890	5,064	5,292
Persons of self-described gender	-	-	-	-
Vacant	2,194	2,270	2,351	2,457
Permanent - Part time				
Woman	5,085	5,261	5,449	5,694
Man	153	158	164	171
Persons of self-described gender	-	-	-	-
Vacant	522	540	559	585
Total Sustainable Communities	20,625	21,341	22,102	23,097
Infrastructure & City Services				
Permanent - Full time				
Woman	3,152	3,261	3,378	3,530
Man	13,035	13,487	13,968	14,597
Persons of self-described gender	-	-	-	-
Vacant	1,103	1,141	1,182	1,235
Permanent - Part time				
Woman	222	230	238	249
Man	152	158	163	171
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Total Infrastructure & City Services	17,664	18,277	18,929	19,780
Casuals, temporary and other expenditure	7,554	7,816	8,095	8,459
Capitalised labour costs	4,646	5,073	5,302	5,540
Total staff expenditure	71,351	74,093	76,782	80,237

	2025/26 FTE	2026/27 FTE	2027/28 FTE	2028/29 FTE
Chief Executive's Office				
Permanent - Full time				
Woman	8.0	8.0	8.0	8.0
Man	5.0	5.0	5.0	5.0
Persons of self-described gender	-	-	-	-
Vacant	3.0	3.0	3.0	3.0
Permanent - Part time				
Woman	0.8	0.8	0.8	0.8
Man	-	-	-	-
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Total Chief Executive's Office	16.8	16.8	16.8	16.8
Corporate Services				
Permanent - Full time				
Woman	68.2	68.2	68.2	68.2
Man	39.0	39.0	39.0	39.0
Persons of self-described gender	-	-	-	-
Vacant	7.0	7.0	7.0	7.0
Permanent - Part time				
Woman	23.0	23.0	23.0	23.0
Man	6.4	6.4	6.4	6.4
Persons of self-described gender	-	-	-	-
Vacant	3.9	3.9	3.9	3.9
Total Corporate Services	147.6	147.6	147.6	147.6
Sustainable Communities				
Permanent - Full time				
Woman	59.7	59.7	59.7	59.7
Man	34.6	34.6	34.6	34.6
Persons of self-described gender	-	-	-	-
Vacant	16.0	16.0	16.0	16.0
Permanent - Part time				
Woman	42.8	42.8	42.8	42.8
Man	1.3	1.3	1.3	1.3
Persons of self-described gender	-	-	-	-
Vacant	4.3	4.3	4.3	4.3
Total Sustainable Communities	158.8	158.8	158.8	158.8
Infrastructure & City Services				
Permanent - Full time				
Woman	27.4	27.4	27.4	27.4
Man	124.0	124.0	124.0	124.0
Persons of self-described gender	-	-	-	-
Vacant	9.0	9.0	9.0	9.0
Permanent - Part time				
Woman	1.8	1.8	1.8	1.8
Man	1.2	1.2	1.2	1.2
Persons of self-described gender	-	-	-	-
Vacant	-	-	-	-
Total Infrastructure & City Services	163.5	163.5	163.5	163.5
Casuals and temporary staff	64.8	59.8	55.8	55.8
Capitalised labour	35.1	35.1	35.1	35.1
Total staff numbers	586.5	581.5	577.5	577.5



4. Notes to the financial statements



4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the *Local Government Act 2020* and the Regulations to be disclosed in Council's budget. As per the Act, Council is required to have a Revenue and Rating Plan which is a four-year plan for how Council will generate income to deliver the Council Plan, program and services and capital works commitments over a four-year period.

In developing the Budget, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process.

The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. Rate cap increases for Victorian councils have generally been linked to the forecast movement in the Consumer Price Index (CPI). For 2025-26 the FGRS cap has been set at 3.0 per cent. The cap applies to general rates and municipal charges (which Council does not have) and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community. To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 3.0 per cent in line with the rate cap.

Council considered its differential rating structure throughout its budget deliberations and decided that no changes were required.

Service charges for the collection, disposal and processing of garbage, recycling, glass, garden and food waste and hard waste will increase by 10.0 per cent in 2025-26. The increased income is less than the cost of providing the service in 2025-26, as a result of Council's considerable investment to introduce a four-bin system in 2019-20. It is anticipated that the 'waste management' reserve will be in deficit of approximately \$5.441 million by 30 June 2026. Council has decided to progressively recover this investment over future years.

Total rate income is expected to increase by 4.5 per cent, raising total rates and charges for 2025-26 to \$145.453 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast	Budget	Change	
	Actual 2024-25 \$'000	2025-26 \$'000	\$'000	%
General rates*	123,440	128,627	5,187	4.2%
Municipal charge *	-	-	-	-
Waste management charge	14,189	15,666	1,477	10.4%
Supplementary rates	700	500	(200)	(28.6%)
Interest on rates and charges	1,000	900	(100)	(10.0%)
Council pensioner rebates	(426)	(550)	(124)	29.1%
Rate Waivers and Relief	(100)	(100)	-	0.0%
Revenue in lieu of rates	410	410	-	0.0%
Total rates and charges	139,213	145,453	6,240	4.5%

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2024-25 cents/\$CIV	2025-26 cents/\$CIV	Change %
General rate for rateable residential properties	0.207185	0.209551	1.14%
General rate for rateable residential vacant land properties	0.352214	0.356236	1.14%
General rate for rateable commercial properties	0.476525	0.481967	1.14%
General rate for rateable industrial properties	0.704429	0.712473	1.14%
General rate for rateable petro-chemical properties	0.828740	0.838204	1.14%
Rate concession for rateable cultural & recreational properties	0.093233	0.094298	1.14%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2024-25	2025-26	Change	
	\$	\$	\$,000	%
Residential	76,681,251	80,019,255	3,338,004	4.4%
Residential vacant land	654,185	686,342	32,157	4.9%
Commercial	8,675,962	9,257,878	581,916	6.7%
Industrial	34,134,358	36,879,286	2,744,928	8.0%
Petro-chemical	1,909,864	1,680,633	(229,231)	(12.0%)
Cultural and recreational	91,107	103,572	12,465	13.7%
Total amount to be raised by general rates	122,146,727	128,626,965	6,480,238	5.3%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2024-25	2025-26	Change	
			No.	%
Residential	40,941	41,902	961	2.3%
Residential vacant land	198	205	7	3.5%
Commercial	1,505	1,586	81	5.4%
Industrial	2,302	2,364	62	2.7%
Petro-chemical	17	17	-	0.0%
Cultural and recreational	40	41	1	2.5%
Total number of assessments	45,003	46,115	1,112	2.5%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2024-25	2025-26	Change	
	\$,000	\$,000	\$,000	%
Residential	37,011,005	38,186,053	1,175,048	3.2%
Residential vacant land	185,735	192,665	6,930	3.7%
Commercial	1,820,673	1,920,853	100,180	5.5%
Industrial	4,845,678	5,176,236	330,558	6.8%
Petro-chemical	230,454	200,504	(29,950)	(13.0%)
Cultural and recreational	97,720	109,835	12,115	12.4%
Total value of land	44,191,265	45,786,146	1,594,881	3.6%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	2024-25	2025-26	\$	%
	\$	\$		
Municipal		Not applicable		

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	2024-25	2025-26	\$	%
	\$	\$		
Municipal		Not applicable		

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable	Per Rateable	Change	
	Property	Property	\$,000	%
	2024-25	2025-26		
	\$	\$		
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	317.23	348.95	31.72	10.0%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	269.01	295.91	26.90	10.0%
(U1) Upsize waste to 240L	125.61	138.17	12.56	10.0%
(U2) Upsize green - food & garden to 240L	41.88	46.07	4.19	10.0%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	321.04	353.14	32.10	10.0%
(A2) Additional 120L waste	195.41	214.95	19.54	10.0%
(A3) Additional 240L recycle	125.61	138.17	12.56	10.0%
(A4) Additional 240L green - food & garden	195.41	214.95	19.54	10.0%
(A5) Additional 120L green - food & garden	153.54	168.89	15.35	10.0%
(A6) Additional 120L glass	83.75	92.13	8.38	10.0%
(BRF) Business Reduce Service with FOGO bin	285.51	314.06	28.55	10.0%
(BRG) Business Reduce Service with Glass bin	285.51	314.06	28.55	10.0%
(BRS) Business Reduce Service	285.51	314.06	28.55	10.0%
(BSH) Business Shared	-	-	-	-
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year.

Type of Charge	2024-25	2025-26	Change	
	\$	\$	\$,000	%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	12,462,162	13,762,357	1,300,195	10.4%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	225,698	270,463	44,765	19.8%
(U1) Upsize waste to 240L	532,854	613,065	80,211	15.1%
(U2) Upsize green - food & garden to 240L	679,159	745,242	66,083	9.7%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	51,687	54,737	3,050	5.9%
(A2) Additional 120L waste	95,948	102,962	7,014	7.3%
(A3) Additional 240L recycle	33,413	36,615	3,202	9.6%
(A4) Additional 240L green - food & garden	41,232	48,579	7,347	17.8%
(A5) Additional 120L green - food & garden	2,610	3,378	768	29.4%
(A6) Additional 120L glass	5,611	5,620	9	0.2%
(BRF) Business Reduce Service with FOGO bin	1,428	4,083	2,655	185.9%
(BRG) Business Reduce Service with Glass bin	1,142	3,141	1,999	175.0%
(BRS) Business Reduce Service	7,709	16,017	8,308	107.8%
(BSH) Business Shared	-	-	-	-
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-
Total	14,140,653	15,666,258	1,525,605	10.8%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2024-25 \$'000	2025-26 \$'000	Change	
			\$'000	%
Amount raised in general rates:				
Amount raised in general rates - Residential	76,681	80,019	3,338	4.4%
Amount raised in general rates - Residential vacant land	654	686	32	4.9%
Amount raised in general rates - Commercial	8,676	9,258	582	6.7%
Amount raised in general rates - Industrial	34,134	36,879	2,745	8.0%
Amount raised in general rates - Petro-chemical	1,910	1,681	(229)	(12.0%)
Amount raised in rates concession - Cultural and recreational	91	104	12	13.7%
Sub-total	122,147	128,627	6,480	5.3%
(ST) Base Waste Service Charge for four bins (120L green - food & garden, 120L waste, 240L mixed recycle, 120L glass)	12,462	13,762	1,300	10.4%
(S) Waste Service Charge for properties in MUDs/apartment blocks/villages with shared bins	226	270	45	19.8%
(U1) Upsize waste to 240L	533	613	80	15.1%
(U2) Upsize green - food & garden to 240L	679	745	66	9.7%
UF1 Free Upsize Waste	-	-	-	-
UF2 Free Upsize Med	-	-	-	-
(A1) Additional 240L waste	52	55	3	5.9%
(A2) Additional 120L waste	96	103	7	7.3%
(A3) Additional 240L recycle	33	37	3	9.6%
(A4) Additional 240L green - food & garden	41	49	7	17.8%
(A5) Additional 120L green - food & garden	3	3	1	29.4%
(A6) Additional 120L glass	6	6	0	0.2%
(BRF) Business Reduce Service with FOGO bin	1	4	3	185.9%
(BRG) Business Reduce Service with Glass bin	1	3	2	175.0%
(BRS) Business Reduce Service	8	16	8	107.8%
(BSH) Business Shared	-	-	-	-
(P) Private Waste	-	-	-	-
(N) No Waste Charge	-	-	-	-
Sub-total	14,141	15,666	1,526	10.8%
Supplementary Rates	400	500	100	25.0%
Interest on rate and charges	700	900	200	28.6%
Council rebates	(431)	(550)	(119)	27.6%
Rate Waivers and Relief	(100)	(100)	-	-
Payment in lieu of rates	396	410	14	3.5%
Sub-total	965	1,160	195	20.2%
Total Rates and charges	137,252	145,453	8,201	6.0%

4.1.1(l) Fair Go Rates System Compliance

Hobsons Bay City Council is fully compliant with the State Government's Fair Go Rates System.

	2024-25	2025-26
Total Rates	\$122,055,620	\$128,523,393
Number of rateable properties	\$44,963	\$46,074
Base Average Rate	\$2,715	\$2,789
Maximum Rate Increase (set by the State Government)	2.75%	3.00%
Capped Average Rate	\$2,715	\$2,789
Maximum General Rates and Municipal Charges Revenue	\$122,056,126	\$128,524,699
Budgeted General Rates and Municipal Charges Revenue	\$122,055,619	\$128,523,393
Budgeted Supplementary Rates	\$400,000	\$500,000
Budgeted Total Rates and Municipal Charges Revenue	\$122,455,619	\$129,023,393

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- the making of supplementary valuations (2025-26: est.\$500,000 and 2024-25: \$400,000)
- the variation of returned levels of value (e.g. valuation appeals)
- changes of use of land such that rateable land becomes non-rateable land and vice versa
- changes of use of land such that residential land becomes business land and vice versa

4.1.1(n) Differential rates

Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- a general rate of 0.209551 (0.209551 cents in the dollar of CIV) for all rateable residential properties
- a general rate of 0.356236 (0.356236 cents in the dollar of CIV) for all rateable vacant residential properties
- a general rate of 0.481967 (0.481967 cents in the dollar of CIV) for all rateable commercial properties
- a general rate of 0.712473 (0.712473 cents in the dollar of CIV) for all rateable industrial properties
- a general rate of 0.838204 (0.838204 cents in the dollar of CIV) for all rateable petro chemical properties
- a rate (concession) of 0.094298 (0.094298 cents in the dollar of CIV) for all rateable cultural and recreational properties

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Commercial land

Commercial land is any land:

- which is used primarily for the sale of goods or services
- which is used primarily for other commercial purposes; or
- on which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for:
 - the sale of goods or services; or
 - other commercial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2025-26 financial year.

Industrial Land

Industrial land is any land:

- which is not petrochemical land, but is used primarily for industrial purposes; or
- which no building is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would - if developed - be or be likely to be used primarily for industrial purposes

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate, is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2025-26 financial year.

Petro Chemical Land

Petro Chemical land is any land which is used primarily for the:

- manufacture
- production; or
- conveyance of:
 - petroleum or any like substance; or
 - petrochemicals or any like substances

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning, is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are, all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2025-26 financial year.

Vacant Residential Land

Vacant Residential land is any land:

- on which no dwelling is erected but which, by reason of its locality and zoning under the relevant Planning Scheme, would – if developed – be or be likely to be used primarily for residential purposes
- which is not
 - commercial land
 - industrial land; or
 - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2025-26 financial year.

Other Land (including Residential Land)

Other land (including residential land) is any land:

- which is used primarily for residential purposes;
- which is not
 - vacant residential land
 - commercial land
 - industrial land; or
 - petrochemical land

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- construction and maintenance of infrastructure assets
- development and provision of health, environmental, conservation and community services
- provision of strategic and economic management and general support services; and
- promotion of cultural, heritage and tourism aspects of Council's municipal district

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the differential rate is the level, which Council considers is necessary to achieve the objectives specified above.

The geographic location of the land within this differential rate is wherever located within the municipal district.

The use of the land within this differential rate is any use permitted under the relevant planning scheme.

The planning scheme zoning is the zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2025-26 financial year.

Rate Concession for Rateable Cultural and Recreational Properties

The Cultural and Recreational Lands Act of 1963 provides for a Council to grant a rating concession to any "recreational lands" which meet the test of being rateable land under the *Local Government Act 1989*.

The definition of recreational lands under the *Cultural and Recreational Lands Act 1963*, Section 2 means lands, which are:

*Vested in or occupied by anybody corporate or unincorporated body which exist for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objects and prohibits the payment of any dividend or amount to its members: and
used for outdoor sporting recreational or cultural purposes or similar outdoor activities; or
Lands which are used primarily as agricultural showgrounds.*

Section 169 of the *Local Government Act 1989*, provides an opportunity for Council to grant a concession for properties described by definition as a sporting club under the *Cultural and Recreational Lands Act 1963*. For the rating year 2023-24 Council provides a concession to 40 properties coded with a description of "sporting club" in Council's rate records. The residential rate is applied to these properties and then a 55 per cent discount on rates is apportioned to each property. It is considered that these clubs provide a benefit to the general community and their activities assist in the proper development of the municipal district.

4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual	2025/26	\$'000	%
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Infringements and costs	2,386	2,611	225	9.42%
Court recoveries	15	16	1	8.59%
Town planning fees	1,773	1,632	(141)	(7.96%)
Permits	776	798	22	2.86%
Land information certificates	116	128	12	10.50%
Total statutory fees and fines	5,065	5,185	119	2.35%

Statutory fees and fines are those which Council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the State Government department responsible for the corresponding services or legislation, and generally Council has limited discretion in applying these fees. Examples of statutory fees and fines include planning and subdivision fees, building and inspection fees, infringements and fines, land information certificate fees and animal registrations.

Statutory fees and fines are expected to increase by \$119,000 when compared to 2024-25.

The most significant increases when compared to 2024-25 relate to parking infringements (\$220,000), animal registrations (\$22,000), building and construction regulation enforcement (\$13,000), land information certificates (\$12,000) and Road Management Act fees (\$5,000).

The most significant decreases relate to town planning application fees (\$105,000), town planning enforcement (\$47,000) and planning scheme amendment fees (\$5,000).

A detailed listing of fees and charges is attached as an appendix.

4.1.3 User fees

	Forecast	Budget	Change	
	Actual	2025/26	\$'000	%
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Aged and health services	503	478	(26)	(5.1%)
Parking	1,101	1,096	(5)	(0.4%)
Child care/children's programs	26	28	2	8.6%
Recreation	497	159	(338)	(68.0%)
Other fees and charges	502	601	98	19.5%
Registration and other permits	837	862	26	3.1%
Building services	346	346	(0)	(0.1%)
Roads and Drains	656	481	(174)	(26.5%)
Facilities	611	615	4	0.6%
Town planning	398	561	163	41.0%
Recycling	300	303	3	1.0%
Property Revaluation fees	14	25	10	73.1%
Total user fees	5,791	5,554	(237)	(4.1%)

User fees relate mainly to the recovery of service delivery costs through charging fees to users of Council's services. These include community care service contributions from clients (i.e. food services, planned activity groups, respite, family day care and occasional care), use of parks, recreation facilities and sporting reserves.

User fees are expected to decrease by \$237,000 when compared to 2024-25.

Consistent with the prior year, parking fees across the whole of the municipality have been waived during the winter months of 2025-26.

The most significant decreases when compared to 2024-25 relate to landscaping fees for developers (\$274,000), traffic and engineering development (\$168,000), community support fees (\$40,000) and the performing arts program (\$34,000).

The most significant increases are expected in relation to town planning general fees (\$141,000), building insurance premium recovery from tenants of Council owned premises (\$104,000), footpath furniture trading permits (\$21,000), Laverton Hub casual hire (\$17,000), immunisation (\$15,000) and business awards ceremony tickets (\$14,500).

A detailed listing of fees and charges is attached as an appendix.

4.1.4 Grants

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to decrease by \$181,000 compared to 2024-25.

The main decrease when compared to the 2024-25 forecast relates to a reduction in recurrent Commonwealth Home Support funding (\$372,000).

Recurrent State funding budgeted to decrease is mainly due to a reduction to the Peri-urban weed management program (\$85,000), the School Crossing subsidy (\$83,000), beach cleaning (\$27,000), boat ramps (\$17,000), preschool field officer (\$14,000) and Tobacco Act enforcement funding (\$9,000).

Other decreases for non-recurrent State funding received for the Westgate Tunnel project (\$150,000) and the liveable waterways program (\$45,000).

The main increases when compared to the 2024-25 forecast relates to recurrent State funding for maternal and child health (\$136,000), the Level crossing Removal Project (\$120,000) and school focussed youth services (\$94,000).

Non-recurrent State funding budgeted to increase is mainly due to the tree establishment and watering program (\$101,000), Point Cook Road – Central Avenue strategic project funding (\$40,000) and Early Years CALD outreach funding (\$36,000).

Other increases relate to recurrent Commonwealth funding for financial assistance grants (\$84,000).

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

The budget for 2025-26 includes capital grant funding of \$1.532 million, an expected decrease of \$11.202 million compared to 2024-25. The most significant decreases relate to non-recurrent State Government funding for buildings (\$6.333 million), roads (\$3.622 million) and recreational, leisure and community facilities (\$819,000).

The most significant increase compared to 2024-25 relates to recurrent Commonwealth capital grant funding for the Roads to Recovery program (\$197,000) and non-recurrent State Government funding for drainage (\$185,000).

A list of operating and capital grants by type and source, classified into recurrent and non-recurrent, is included below:

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	Change	
			\$'000	%
Summary of grants				
Commonwealth funded grants	5,289	5,198	(91)	(1.7%)
State funded grants	16,715	5,635	(11,080)	(66.3%)
Total grants received	22,004	10,833	(11,171)	(50.8%)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Aged care	1,353	981	(372)	(27.5%)
Financial assistance grants	3,370	3,454	84	2.5%
Recurrent - State Government				
Aged care	134	137	3	2.4%
School crossing supervisors	423	340	(83)	(19.7%)
Family, youth and children services	1,814	2,035	222	12.2%
Infrastructure	240	360	120	50.0%
Recreation	85	-	(85)	(100.0%)
Beach cleaning	180	153	(27)	(15.0%)
Public health	94	85	(9)	(9.5%)
Other	539	522	(17)	(3.1%)
Total recurrent operating grants	8,231	8,067	(164)	(2.0%)
Non-recurrent - State Government				
Aged care	21	22	0	0.8%
Recreation	-	101	101	0.0%
Family, youth and children services	208	244	37	17.8%
Infrastructure	300	190	(110)	(36.7%)
Other	721	676	(45)	(6.2%)
Total non-recurrent operating grants	1,250	1,234	(17)	(1.3%)
Total operating grants	9,482	9,301	(181)	(1.9%)
(b) Capital Grants				
Recurrent - Commonwealth Government				
Roads to recovery	566	763	197	34.8%
Recurrent - State Government				
Library	-	15	15	100.0%
Total recurrent capital grants	566	778	212	37.5%
Non-recurrent - Commonwealth Government				
-	-	-	-	-
Non-recurrent - State Government				
Buildings	6,333	-	(6,333)	(100.0%)
Computers and telecommunications	15	-	(15)	(100.0%)
Roads	4,191	569	(3,622)	(86.4%)
Drainage	-	185	185	100.0%
Recreational, leisure and community facilities	819	-	(819)	(100.0%)
Waste Management	254	-	(254)	(100.0%)
Parks & Open Space	344	-	(344)	(100.0%)
Total non-recurrent capital grants	11,956	754	(11,202)	(93.7%)
Total capital grants	12,522	1,532	(10,990)	(87.8%)
Total Grants	22,004	10,833	(11,171)	(50.8%)

4.1.5 Contributions

	Forecast	Budget	Change	
	Actual	2025-26	\$'000	%
	2024-25	2025-26		
	\$'000	\$'000	\$'000	%
Monetary	4,790	3,076	(1,714)	(35.8%)
Non-Monetary	-	-	-	-
Total contributions	4,790	3,076	(1,714)	(35.8%)

Contributions relate to monies paid by developers for public resort and recreation, drainage, and car parking, in accordance with planning permits issued for property development. Other contributions are made by corporations and organisations for specific capital programs.

Monetary contributions have been budgeted to decrease by \$1.714 million (35.8 per cent), with significant reductions expected for the open space contributions (\$1.005 million), and Precinct 15 in Altona North (\$701,000).

Developer contributions are transferred to reserves to ensure that they are spent on their intended use in the future.

4.1.6 Net gain/(loss) on disposal of property, infrastructure, plant, and equipment

	Forecast	Budget	Change	
	Actual	2025-26	\$'000	%
	2024-25	2025-26		
	\$'000	\$'000	\$'000	%
Plant				
Sales	396	394	(2)	(0.5%)
WDV of assets sold & cost of sale	200	200	-	0.0%
Net gain/(loss) on plant	196	194	(2)	(1.0%)
Net gain/(loss)	196	194	(2)	(1.0%)

A net profit on the disposal of property, infrastructure, plant, and equipment of \$194,000 has been included in the budget for 2025-26. Sales in relation to Council's plant (vehicle) fleet are the only disposals included in the budget.

4.1.7 Other income

	Forecast	Budget	Change	
	Actual	2025/26	\$'000	%
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Interest	1,662	1,500	(162)	(9.7%)
Investment property rental	2,700	2,623	(77)	(2.8%)
Other rent	513	551	39	7.6%
Total other income	4,875	4,675	(200)	(4.1%)

Other income relates mainly to property and other facilities rentals, as well as interest on investments.

Other income is expected to decrease by \$200,000 compared to 2024-25. The most significant decreases relate to interest on investments, generally resulting from an expected reduction in available funds to invest (\$162,000), and investment property rental lease negotiations (\$77,000).

Other rental income relates short-term hiring of facilities which is expected to increase (\$39,000).

4.1.8 Employee costs

	Forecast	Budget	Change	
	Actual	2025/26	\$'000	%
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Wages and salaries	55,037	57,718	(2,681)	(4.9%)
WorkCover	1,619	1,782	(164)	(10.1%)
Casual and agency staff	858	474	384	44.8%
Superannuation	6,834	6,731	103	1.5%
Other	21	-	21	100.0%
Total employee costs	64,368	66,705	(2,336)	(3.6%)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, leave entitlements, employer superannuation, rostered days off, etc. Employee costs are projected to increase by \$2.336 million (3.6 per cent).

The increase is within expected budget parameters, incorporating a provision for the future Enterprise Agreement, and the legislative increase of 0.5 per cent to superannuation. This is further highlighted in the Statement of Human Resources that shows FTE levels in 2025-26 (FTE 586.5) consistent with 2024-25 (FTE 587.1).

A review of service level requirements highlighted the need to include additional positions to provide the necessary focus on regulatory compliance; planning, resources and service growth; and business improvements. The additional costs for these positions have generally been offset against reductions in positions that were regarded as being less of a priority to ongoing service delivery.

4.1.9 Materials and services

	Forecast	Budget	Change	
	Actual	2025/26	\$'000	%
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Contract Payments	14,019	14,715	(696)	(5.0%)
Building maintenance	6,436	6,531	(95)	(1.5%)
General maintenance	9,620	8,419	1,202	12.5%
Utilities	3,055	3,098	(43)	(1.4%)
Office administration	1,557	1,575	(18)	(1.2%)
Information technology	5,219	5,601	(382)	(7.3%)
Tipping and refuse collections	6,805	8,260	(1,456)	(21.4%)
Community grants	1,571	1,336	234	14.9%
Other	637	1,302	(665)	(104.3%)
Materials and services	1,550	1,541	9	0.6%
Insurance	2,917	2,941	(24)	(0.8%)
Consultants	3,745	3,618	127	3.4%
Total materials and services	57,132	58,938	(1,806)	(3.2%)

Materials and services include the purchases of consumables and payments to contractors for the provision of services and utility costs. Overall, materials and services are expected to increase next year by \$1.806 million (3.2 per cent) compared to the 2024-25 forecast.

The most significant increases compared to the 2024-25 forecast relate to waste management services impacted by CPI and levy increases (\$1.456 million), IT annual software and operational maintenance (\$631,000), Parks, horticulture and conservation (\$426,000), planning scheme amendments (\$290,000), civil maintenance (\$275,000), strategic planning external consultants (\$200,000), cleaning contracts (\$176,000), Sustainable Communities decision making policy, procedure and standards (\$157,000), the corporate investigation (\$140,000), tree establishment and maintenance (\$128,000), electricity costs (\$110,000), health and wellbeing (\$106,000), assets audit (\$100,000) and Melbourne Water modelling works (\$90,000).

The main decrease relates to operational projects transferred from the Capital Works Program, which do not add to the Council's asset base (\$1.411 million).

Other significant decreases relate to the VEC election management costs (\$537,000), Winter Activation project (\$453,000), Newport Substation Arts facility funding (\$250,000), building compliance and enforcement audit (\$224,000) and the ICT Strategy (\$170,000).

4.1.10 Depreciation

	Forecast	Budget	Change	
	Actual			
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Property	6,536	6,870	(334)	(5.1%)
Plant & equipment	4,216	4,682	(467)	(11.1%)
Infrastructure	25,321	26,376	(1,055)	(4.2%)
Total depreciation	36,073	37,928	(1,855)	(5.1%)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant, and equipment, including infrastructure assets such as roads and drains. The budgeted increase (\$1.855 million) is mainly due to asset purchases through the Capital Works Program during 2024-25.

The increase does not consider revaluations that are expected to occur towards the end of the 2024-25 financial year.

4.1.11 Depreciation – Right of use assets

	Forecast	Budget	Change	
	Actual			
	2024-25	2025-26	\$'000	%
	\$'000	\$'000	\$'000	%
Office Equipment	312	329	(17)	(5.5%)
Total depreciation	312	329	(17)	(5.5%)

Depreciation - Right of use assets expenses relates to leases. Depreciation - Right of use assets are projected to increase by \$17,000 compared to 2024-25 in relation to office equipment (\$50,000).

4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual			
	2024/25	2025/26	\$'000	%
	\$'000	\$'000	\$'000	%
Auditors remuneration - VAGO	88	92	(4)	(4.0%)
Auditors remuneration - Internal	125	125	-	-
Council allowances	352	343	9	2.5%
Operating lease rentals	174	185	(11)	(6.4%)
Carbon offsets	180	180	-	-
Total other expenses	918	924	(6)	(0.6%)

Other expenses relate to a range of unclassified items including leases, rentals, audit fees and councillors' allowances. Other expenses are projected to increase by \$6,000 compared to 2024-25 mainly due to operating lease rentals (\$11,000) and VAGO auditors' remuneration (\$4,000).

Council allowances are expected to decrease (\$9,000), although this is due to an understated forecast that is expected to be increased during the March 2025 financial forecast review.

4.2 Balance Sheet

4.2.1 Assets

Assets are expected to increase by \$1.769 million during 2025-26. The main anticipated increase relates to Council owned property plant and equipment. These assets represent the largest component of Council's worth and include the value of all the land, buildings, roads, vehicles, equipment, etc. The increase is largely attributable the capital works program (\$55.848 million) offset against asset depreciation throughout the year (\$37.928 million).

Cash and investments are budgeted to decrease by \$13.776 million during 2025-26. Trade and other receivables are expected to decrease by \$500,000 as Council refocuses on its debt collection and processes, including providing increased opportunities for the community to enter repayment plans.

The value of all other assets is predicted to remain reasonably consistent throughout 2025-26.

4.2.2 Liabilities

Liabilities are expected to decrease by \$6.584 million during 2025-26.

Interest-bearing loans and borrowings are expected to decrease by \$8.334 million during 2025-26 as a result of principal repayments throughout the year.

Employee leave provisions include accrued long service leave, annual leave and rostered days off owing to employees. Employee entitlements are expected to increase (\$601,000) due to active management of leave entitlements, despite factoring in an increase for the existing enterprise agreement. Trade and other payables are those to whom Council owes money as at 30 June and are budgeted to increase compared to the previous year (\$419,000).

Lease liabilities are expected to increase (\$453,000).

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	Forecast Actual 2024-25 \$	Budget 2025-26 \$	2026-27 \$	Projections 2027-28 \$	2028-29 \$
Amount borrowed as at 30 June of the prior year	24,714,602	29,344,135	21,009,997	17,523,172	13,876,583
Amount proposed to be borrowed	7,000,000	-	-	-	-
Amount projected to be redeemed	2,370,467	8,334,138	3,486,825	3,646,589	3,813,762
Amount of borrowings as at 30 June	29,344,135	21,009,997	17,523,172	13,876,583	10,062,822

Council's loan borrowings are expected to decrease by \$8.335 million during the year to \$21.010 million on 30 June 2026. No further borrowings are currently included in Council's long term Financial Plan, resulting in reducing loan borrowing levels each year until Council becomes debt free by 2031-32.

The amount of \$7 million forecast to be borrowed late in the 2024-25 financial year is currently being reviewed as part of the March 2025 financial forecast review. Forecast cash and investment levels at 30 June 2025 are currently \$11.940 million higher than the original 2024-25 budget, generally due to the capital works from 2024-25 that is now expected to be completed during 2025-26 (\$12.384 million).

The increase in the predicted cash levels at 30 June 2025 may provide an opportunity for Council to delay the loan scheduled in 2024-25, until the 2025-26 financial year.

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2024-25 \$'000	Budget 2025-26 \$'000
Right-of-use Assets		
Office Equipment	422	809
Vehicles	-	-
Total Right-of-use Assets	422	809
Lease Liabilities		
Current Lease Liabilities		
Office Equipment	411	429
Vehicles	-	-
Total Current Lease Liabilities	411	429
Non-Current Lease Liabilities		
Office Equipment	134	569
Vehicles	-	-
Total Non-current Lease Liabilities	134	569
Total Lease Liabilities	545	998

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate in use is 6 per cent.

4.3 Statement of changes in Equity

4.3.1 Reserves

Reserve balances are expected to decrease by \$17.422 million with \$21.637 million transferred from and \$4.215 million transferred to the reserves during 2025-26.

Transfers from reserves to fund capital works include the capital works carry over (\$12.468 million), principal loan repayment funded from the loan repayment reserve (\$5 million), recreation and open space (\$2.6 million), and waste management (\$705,000) reserves and Port Phillip Woolen Mill (\$154,000).

Transfers from reserves to fund operational expenditure include waste management (\$634,000) and street tree planting (\$76,000).

Transfers to reserves to fund future programs include transfers equivalent to income predicted to be received from developers for recreation and open space (\$2.3 million), the Altona North Developer Precinct 15 (\$467,000), street tree planting (\$60,000) and other developer contributions (\$11,000)

Transfers to reserves also include the general purpose reserve (\$1.377 million).

4.3.2 Equity

Total equity is expected to increase by \$8.353 million during 2025-26, which reflects the operating surplus for the financial year.

Equity always equals net assets and is made up of the following components:

- asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations
- other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed
- accumulated surplus which is the value of all net assets less reserves that have accumulated over time

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by/ (used in) operating activities

Operating activities refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.

Cash flows available from operating activities in 2024-25 are expected to decrease by \$16.544 million. The most significant operating cash flow decreases compared to the previous year relate to:

- a decrease in capital grants (\$10.991 million)
- a decrease in monetary contributions (\$1.714 million)
- an increase in payments to employees (\$2.061 million)
- an increase in payments for materials and services (\$1.801 million)

Net cash flows from operating activities does not equal the surplus for the year as the expected revenues and expenses of the Council include non-cash items, which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table:

	Forecast Actual 2024-25 \$'000	Budget 2025-26 \$'000
Surplus (deficit) for the year	21,396	8,353
Depreciation & Amortisation	36,385	38,257
Loss (gain) on sale of assets	(196)	(194)
Net movement in current assets and liabilities	10,188	4,812
Cash flows available from operating activities	67,773	51,229

4.4.2 Net cash flows provided by/ (used in) investing activities

Investing activities refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.

The decrease in cash flows used in investing activities of \$34.341 million is generally a result of investments (\$23 million) and a decrease in payments relating to capital expenditure when compared to the prior year (\$11.343 million).

4.4.3 Net cash flows provided by/ (used in) financing activities

Financing activities refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

The decrease in cash flow for investing activities of \$13.119 million is a result of increases in the repayment of borrowings (\$5.964 million), and interest payments (\$155,000) plus a decrease in proceeds from borrowings (\$7 million).

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2025-26 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast	Budget	Change	
	Actual 2024-25 \$'000	2025-26 \$'000	\$'000	%
Property	17,692	11,776	(5,916)	(33.4%)
Plant and equipment	5,997	6,540	543	9.1%
Infrastructure	43,502	37,532	(5,970)	(13.7%)
Total	67,191	55,848	(11,343)	(16.9%)

Property New Works (\$11.776 million)

Property includes land, buildings including heritage buildings, community facilities, municipal offices, sports facilities and pavilions.

For the 2025-26 year, \$11.776 million will be expended on new works for building and building improvement projects. The more significant building projects include Altona Hockey Club – New Sports Pavillion (\$3 million), Building Renewals – Fabric (\$2 million) and Building Renewals – Services (\$1.35 million).

Plant and equipment New Works (\$6.540 million)

Plant and equipment include plant, machinery and equipment, computers and telecommunications, furniture, fixtures, fittings and library books.

For the 2025-26 year, \$6.540 million will be expended on new works for plant and equipment. The significant projects include Major Plant Replacement (\$2.3 million), ICT Capital Works Program (\$1.7 million), Library collections (\$1 million), Passenger vehicle replacement program (\$1.8 million) and Minor Plant Replacement (\$250,000).

Infrastructure New Works (\$37.532 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off-street car parks, waste management and other infrastructure.

For the 2025-26 year, \$37.532 million will be spent on new Infrastructure works. This includes the Better Places - Maher Rd, (Thomas St to Bladin St), Laverton, Road Rehabilitation (\$1.17 million), Horsburgh Drive, (1st Median Break to 3rd Median Break), Altona North Road Rehabilitation (\$1.15 million), Kerb and Channel Renewals (\$800,000), Knight Bridge Avenue, Traffic Improvement, Altona Meadows (\$950,000), Maddox Road, Newport, Traffic & Community Safety Enhancement (\$1.67 million), Road Resurfacing Renewal Program (\$3.35 million), Footpath Renewal Program (\$1 million), Drainage Renewal Program, incl. investigation, preparation, cleaning and minor renewal works (\$950,000), Better Places - McCormack District Park, Laverton, Upgrade, Stage 2 (\$2.8 million), and Edina St Reserve, Williamstown - Local Park Upgrade (\$525,000).

Carried forward works

At the end of each financial year there are projects which are either incomplete or yet to commence due to various factors including planning issues, weather delays and extended consultation periods. It is currently forecast that there will be \$12.384 million capital works delayed in 2024-25 and carried over to the 2025-26 year. The final carryover figure will be determined after the year-end accounts are finalised.

	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council	Borrowings \$'000
							Cash \$'000	
Property	11,776	847	2,729	8,201	-	178	11,598	-
Plant and equipment	6,540	851	5,202	487	15	-	6,525	-
Infrastructure	37,532	8,724	17,650	11,159	1,517	-	36,015	-
Total	55,848	10,421	25,581	19,846	1,532	178	54,138	-

New assets (\$10.421million), asset renewals (\$25.581 million) and asset upgrades (\$19.846 million)

A distinction is made between expenditure on new assets, asset renewal and asset upgrade. Expenditure on asset renewal is expenditure on existing assets, or the replacement of an existing asset that returns the service of the asset to its original capacity. Expenditure on asset upgrades results in an increase in the capacity of an existing asset. Expenditure on new assets does not have any element of renewal or upgrade of existing assets but will result in additional obligations for future operation, maintenance and capital renewal.

4.5.2 Current Budget

PROPERTY	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings								
Altona Hockey Club, New Sports Pavilion	3,000	-	-	3,000	-	-	3,000	-
Building Renewal - Building Fabric	2,000	40	1,720	240	-	-	2,000	-
Building Renewal - Building Services	1,350	180	750	420	-	-	1,350	-
Kindergarten Play Space Renewal Program	80	-	64	16	-	-	80	-
Laverton Swim Centre, Construction, Renewal & Upgrade	-	-	-	-	-	178	-	-
Newport Community Hub, Child Safety Upgrades, Level 1	160	80	-	80	-	-	160	-
Operation Centre, Altona, Offices & Amenities Renewal & Upgrade	50	50	-	-	-	-	50	-
Williamstown Swimming & Life Saving Club, New Public Toilet, Design	50	50	-	-	-	-	50	-
Williamstown Swimming & Life Saving Club Redevelopment	255	179	-	77	-	-	255	-
Total Buildings	6,945	579	2,534	3,833	-	178	6,945	-
TOTAL PROPERTY	6,945	579	2,534	3,833	-	178	6,945	-



PLANT AND EQUIPMENT	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
Plant, Machinery and Equipment								
Fleet - Major Plant Replacement	2,300	-	2,300	-	-	-	2,300	-
Fleet - Minor Plant Replacement	250	-	200	50	-	-	250	-
Passenger Vehicle Replacement Program	1,800	-	1,620	180	-	-	1,800	-
Total Plant, Machinery and Equipment	4,350	-	4,120	230	-	-	4,350	-
Fixtures, Fittings & Furniture								
Libraries Furniture and Fit out Renewal Program	20	-	20	-	-	-	20	-
Total Fixtures, Fittings & Furniture	20	-	20	-	-	-	20	-
Computers & Telecommunications								
ICT Capital Works Program	1,170	351	562	257	-	-	1,170	-
Total Computers & Telecommunications	1,170	351	562	257	-	-	1,170	-
Library Books								
Library Collections	1,000	500	500	-	15	-	985	-
Total Library Books	1,000	500	500	-	15	-	985	-
TOTAL PLANT & EQUIPMENT	6,540	851	5,202	487	15	-	6,525	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roads								
Ann St, (Aitken St to Cecil St), Williamstown, Road Rehab	50	-	50	-	-	-	50	-
Barnes Rd, (Chambers Rd to Blomberg Rd), Altona North, Road Rehab	500	-	500	-	-	-	500	-
Basil St, (Rosshire Rd to Woods St), Newport, Road Rehab	40	-	40	-	-	-	40	-
Better Places - Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, Drainage, Rehab & Streetscape Design	100	30	30	40	-	-	100	-
Better Places - Maher Rd, (Thomas St to Bladin St), Laverton, Road Rehab	1,170	-	1,170	-	-	-	1,170	-
Better Places - The Green Line (East-West) Project - Birmingham St (Hick St to Melbourne Rd)	460	368	92	-	169	-	291	-
Cemetery Rd, (Francis St To Geelong Rd), Brooklyn, Road Rehab	50	-	50	-	-	-	50	-
Deborah Lane, (Western Side of 32 Mason to Rear of 7 Schutt St), Newport, Road Rehab	300	-	300	-	-	-	300	-
Export Drive, (Francis St to End), Brooklyn, Road Rehab	150	-	150	-	-	-	150	-
Fifth Avenue, (Hendren St to Mason St), Altona North, Road Rehab	50	-	50	-	-	-	50	-
Galatea Court (Bend To End), Williamstown , Road Rehab	630	-	630	-	-	-	630	-
Geelong Rd (Service Rd) Cemetery Rd to Railway Tracks, Brooklyn, Road Rehab	50	-	50	-	-	-	50	-
High St, Laverton, Road Resurfacing & Traffic Improvement	750	-	750	-	-	-	750	-
Horsburgh Drive, (1st Median Break to 3rd Median Break), Altona North, Road Rehab	1,150	-	1,150	-	763	-	387	-
Kerb & Channel Renewals	800	-	800	-	-	-	800	-
Knight Bridge Avenue, Traffic Improvement, Altona Meadows	950	238	-	713	-	-	950	-
Linden St, Altona Meadows, Road Safety Enhancement	450	450	-	-	-	-	450	-
Maddox Road, Newport, Traffic & Community Safety Enhancement	1,670	668	-	1,002	300	-	1,370	-
Melbourne Rd & Perry St, Williamstown, Pedestrian Crossing Upgrade	190	-	-	190	100	-	90	-
New Street, (Aloha St to Blackshaw Rd), South Kingsville, Road Rehab	50	-	50	-	-	-	50	-

INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roads (cont..)								
Paxton St, (Brunel St to Aloha St), South Kingsville, Road Rehab	600	-	600	-	-	-	600	-
Railway Pl, Williamstown, Traffic & Community Safety Upgrades	530	530	-	-	-	-	530	-
Ramsay St, (Burleigh St to Craig St), Spotswood, Road Rehab	450	-	450	-	-	-	450	-
Right of Ways, (Northern side of 4 Aviation Rd to rear of 6 Aviation), Laverton, Road Rehab	50	-	50	-	-	-	50	-
Right of Ways, (Rear of 5 Triholm Av to 9 Triholm Av), Laverton, Road Rehab	50	-	50	-	-	-	50	-
Road Resurfacing Renewal Program	3,350	-	3,350	-	-	-	3,350	-
Saltley St, (Brunel St to Aloha St), South Kingsville, Road Rehab & Drainage Upgrade	90	-	90	-	-	-	90	-
Stephenson St, (Aloha St to Blackshaw Rd) South Kingsville, Road Rehab	600	-	600	-	-	-	600	-
Stephenson St, (Moresby St to Aloha St), South Kingsville, Road Rehab	30	-	30	-	-	-	30	-
Street Lighting LED Upgrade	1,660	-	-	1,660	-	-	1,660	-
Traffic Management Devices Renewal Program	150	-	150	-	-	-	150	-
Woods Street, (Maddox Rd to Clyde St), Newport, Road Rehab	1,050	-	1,050	-	-	-	1,050	-
Wren St, Altona, Traffic & Community Safety Upgrades	255	255	-	-	-	-	255	-
Wright St, (Thomas St to Bladin St), Laverton, Road Rehab	30	-	30	-	-	-	30	-
Total Roads	18,455	2,539	12,312	3,605	1,332	-	17,123	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Bridges								
Bridge Renewal Program	20	-	20	-	-	-	20	-
Total Bridges	20	-	20	-	-	-	20	-
Footpaths and Cycleways								
Footpath New Program - Missing Links, Laverton & Altona Meadows North	200	200	-	-	-	-	200	-
Footpath New Program - Missing Links, Seabrook South	30	30	-	-	-	-	30	-
Footpath Renewal Program	1,000	-	1,000	-	-	-	1,000	-
Kororit Creek Shared Trail stages 4 and 5, Altona North, Construction	250	250	-	-	-	-	250	-
Shared Trails Renewal Program	150	-	150	-	-	-	150	-
Total Footpaths and Cycleways	1,630	480	1,150	-	-	-	1,630	-
Drainage								
Aitken St, (Parker St to Ann St), Williamstown, Drainage Upgrade	100	100	-	-	-	-	100	-
Bernard St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50	25	-	25	-	-	50	-
Challis St, (Severn St to Speight St), Newport, Drainage Upgrade	200	200	-	-	-	-	200	-
Drainage Renewal Program, incl. investigation, preparation, cleaning & minor renewal works	950	-	950	-	-	-	950	-
Heavy Duty Pit Lid Upgrades - Industrial & Main Roads	100	-	-	100	-	-	100	-
Hobsons St, Newport - (Home Rd to Douglas Pde), Drainage Upgrade	100	100	-	-	-	-	100	-
Nelson Avenue, Altona Meadows, Drainage Upgrade	50	25	-	25	-	-	50	-
Raleigh St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50	25	-	25	-	-	50	-
Robb St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50	25	-	25	-	-	50	-
Water Sensitive Urban Design - Renewals	400	-	400	-	185	-	215	-
Weeroona Terrace, Altona Meadows, Drainage Upgrade	50	25	-	25	-	-	50	-
Total Drainage	2,100	525	1,350	225	185	-	1,915	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreations, Leisure and Community Facilities								
JK Grant Oval 2, Altona, Sportsground Redevelopment Recreation Infrastructure, Renewal & Design	100	-	-	100	-	-	100	-
Total Recreations, Leisure and Comm	240	-	140	100	-	-	240	-
Waste Management								
Public Bins Upgrade Program	100	60	40	-	-	-	100	-
Total Waste Management	100	60	40	-	-	-	100	-
Parks and Open Space								
Altona Beach Entry and Esplanade, Redevelopment	2,100	-	-	2,100	-	-	2,100	-
Better Places - McCormack District Park, Laverton, Upgrade, Stage 2	2,800	2,660	-	140	-	-	2,800	-
Better Places - The Zone, Paisley Local Park, Altona North, New Open Space	350	350	-	-	-	-	350	-
Cameron Avenue Reserve, Altona Meadows - Local Park Upgrade	75	64	-	11	-	-	75	-
Carinza Reserve, Seabrook - Neighbourhood Park Upgrade	75	64	-	11	-	-	75	-
Duke St Reserve, Altona North - Local Park Upgrade	75	64	-	11	-	-	75	-
Edina St Reserve, Williamstown - Local Park Upgrade	525	446	-	79	-	-	525	-
Fencing Renewal Program	150	-	150	-	-	-	150	-
Irrigation System Renewal	25	-	25	-	-	-	25	-
Long, R.V. Reserve, Williamstown North, Neighbourhood Park Upgrade	75	64	-	11	-	-	75	-
New Community Garden, Leo Hoffman, Newport	75	75	-	-	-	-	75	-
New Community Garden, Williamstown	150	150	-	-	-	-	150	-
Open Space Asset Renewal Program	210	-	189	21	-	-	210	-
Open Space Forward Design	150	-	75	75	-	-	150	-
Stirling, G.F. Reserve, Altona Meadows - Local Park Upgrade	75	64	-	11	-	-	75	-
The Strand and Cenotaph								
Williamstown - Irrigation Renewal and Newport Park Athletics irrigation design & construction	190	-	190	-	-	-	190	-
Williamstown Botanic Gardens Master Plan Implementation	30	-	30	-	-	-	30	-
Total Parks and Open Space	7,184	4,000	713	2,471	-	-	7,184	-



INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Off Street Car Parks								
Car Parks Renewal Program	200	-	200	-	-	-	200	-
Total Off Street Car Parks	200	-	200	-	-	-	200	-
Other Infrastructure								
Cultural Heritage Future Conservation Works	10	-	10	-	-	-	10	-
Heritage & Cultural Interpretation Signage	40	40	-	-	-	-	40	-
Total Other Infrastructure	50	40	10	-	-	-	50	-
TOTAL INFRASTRUCTURE	29,925	7,644	15,881	6,401	1,517	-	28,408	-



CURRENT CAPITAL WORKS	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
	43,464	9,073	23,671	10,720	1,532	178	41,754	-

4.5.3 Carried over from 2024-25

PROPERTY	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Buildings								
Altona Hockey Club - Sports Pavilion Major Upgrades	(2,239)	-	-	(2,239)	-	-	(2,239)	-
Minor Building Renewal - Building Services	(296)	-	(296)	-	-	-	(296)	-
Operation Centre Upgrade	721	-	-	721	-	-	721	-
South Kingsville Community Centre Roof Renewal and Visual Screening	491	-	491	-	-	-	491	-
Wetlands Centre, HD Graham Reserve, Altona Meadows - Stage 1	268	268	-	-	-	-	268	-
Williamstown Swimming & Life Saving Club Redevelopment	5,152	-	-	5,152	-	-	5,152	-
Total Buildings	4,097	268	195	3,634	-	-	4,097	-
Heritage Buildings								
Mechanics Institute Building & Cottage	734	-	-	734	-	-	734	-
Total Heritage Buildings	734	-	-	734	-	-	734	-
TOTAL PROPERTY	4,831	268	195	4,368	-	-	4,831	-

INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New	Renewal	Upgrade	Grants	Contrib.	Council Cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roads								
Bayview street Williamstown High School Crossing Upgrades - TAC Infrastructure	183	-	-	183	-	-	183	-
Community Responsive Works - Traffic	313	-	313	-	-	-	313	-
Export Drive, Brooklyn, from Francis Street to End	30	-	30	-	-	-	30	-
Maddox Road Traffic Calming	135	-	-	135	-	-	135	-
Street Lighting LED Upgrade	1,925	-	-	1,925	-	-	1,925	-
Streets For People - 40km/h zones and local calming Site 1 – Delivery	150	-	-	150	-	-	150	-
Transport Safety Improvement Program	360	-	360	-	-	-	360	-
Transport Safety Improvement Program - Grieve Parade and Charles Road - Traffic Works	67	-	67	-	-	-	67	-
Transport Safety Improvement Program - McIntosh Rd at Mills St - Pedestrian Access Improvements & Drainage - Hall St, Spotswood, Hudsons Rd to End	300	-	-	300	-	-	300	-
Total Roads	3,463	-	770	2,693	-	-	3,463	-
Footpaths and Cycleways								
Project 5 - Streets For People (5.1 The Link)	75	-	-	75	-	-	75	-
Project 5.2 - The MainLines	45	45	-	-	-	-	45	-
Total Footpaths and Cycleways	120	45	-	75	-	-	120	-
Drainage								
Drainage Renewal Program	800	-	800	-	-	-	800	-
Minor Rehab - Stephenson Street, South Kingsville - from Moresby St to Aloha St, including Drainage	190	-	-	190	-	-	190	-
Total Drainage	990	-	800	190	-	-	990	-

INFRASTRUCTURE	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
Recreations, leisure and community facilities								
Altona Green court renewal	(75)	-	(75)	-	-	-	(75)	-
Total Recreation, leisure and community facilities	(75)	-	(75)	-	-	-	(75)	-
Waste management								
Public Bin Standardisation Project - Stage 2	231	-	-	231	-	-	231	-
Waste & Recycling Management - New Assets	805	805	-	-	-	-	805	-
Total Waste management	1,036	805	-	231	-	-	1,036	-
Parks and Open Space								
Burgoyne Reserve, from Stevedore St to Mariner St - Seawall repair	150	-	150	-	-	-	150	-
Cherry Lake All Abilities Playground - Design	40	-	-	40	-	-	40	-
Mary Street Reserve, Spotswood - Irrigation Renewal	70	-	70	-	-	-	70	-
Multi-Modal Network - Better Connected Plan	100	-	-	100	-	-	100	-
Pipeline Reserve, Seabrook Inclusive Playspace Upgrade	4	-	-	4	-	-	4	-
Project 10 - Love Our Parks - Mary Street Reserve Upgrade	1,080	-	-	1,080	-	-	1,080	-
Project 8 - The Zone - 8.1 Project for Young People	230	230	-	-	-	-	230	-
Project 9a - Places + Spaces McCormack Park Stage 2	300	-	-	300	-	-	300	-
Total Parks and Open Space	1,974	230	220	1,524	-	-	1,974	-
Other Infrastructure								
Cultural Heritage - The Message Tree Project, Williamstown	45	-	-	45	-	-	45	-
Total Other Infrastructure	45	-	-	45	-	-	45	-
TOTAL INFRASTRUCTURE	7,553	1,080	1,715	4,758	-	-	7,553	-

TOTAL CARRIED OVER FROM 2024-25	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
	12,384	1,348	1,910	9,126	-	-	12,384	-

TOTAL CAPITAL WORKS 2024-25	Project Cost \$'000	Asset expenditure types			Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Grants \$'000	Contrib. \$'000	Council Cash \$'000	Borrowings \$'000
CURRENT CAPITAL WORKS	43,464	9,073	23,671	10,720	1,532	178	41,754	-
CARRIED OVER FROM 2024-25	12,384	1,348	1,910	9,126	-	-	12,384	-
TOTAL CAPITAL WORKS 2024-25	55,848	10,421	25,581	19,847	1,532	178	54,138	-

4.6 Summary of Planned Capital Works Expenditure (3 subsequent years)

For the years ending 30 June 2027, 2028 & 2029

2026-27	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	8,360	5,309	1,954	1,097	8,360	748	178	7,434	-
Heritage Buildings	-	-	-	-	-	-	-	-	-
Total Buildings	8,360	5,309	1,954	1,097	8,360	748	178	7,434	-
Total Property	8,360	5,309	1,954	1,097	8,360	748	178	7,434	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,750	-	2,650	100	2,750	-	-	2,750	-
Fixtures, fittings and furniture	20	-	20	-	20	-	-	20	-
Computers and telecommunications	1,250	375	600	275	1,250	-	-	1,250	-
Library books	1,000	500	500	-	1,000	15	-	985	-
Total Plant and Equipment	5,020	875	3,770	375	5,020	15	-	5,005	-
Infrastructure									
Roads	15,420	1,190	13,295	935	15,420	907	-	14,513	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	4,440	3,490	950	-	4,440	2,000	-	2,440	-
Drainage	6,750	4,325	950	1,475	6,750	-	-	6,750	-
Recreational, leisure and community facilities	1,500	-	100	1,400	1,500	-	-	1,500	-
Waste management	50	30	20	-	50	-	-	50	-
Parks, open space and streetscapes	3,096	1,995	700	402	3,096	-	-	3,096	-
Off street car parks	250	-	250	-	250	-	-	250	-
Other infrastructure	30	20	10	-	30	-	-	30	-
Total Infrastructure	31,786	11,050	16,525	4,212	31,786	2,907	-	28,879	-
Total Capital Works Expenditure	45,166	17,234	22,249	5,684	45,166	3,670	178	41,318	-

2027-28	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	9,130	4,619	1,970	2,541	9,130	5,000	178	3,952	-
Heritage Buildings	-	-	-	-	-	-	-	-	-
Total Buildings	9,130	4,619	1,970	2,541	9,130	5,000	178	3,952	-
Total Property	9,130	4,619	1,970	2,541	9,130	5,000	178	3,952	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	2,800	-	2,700	100	2,800	-	-	2,800	-
Fixtures, fittings and furniture	20	-	20	-	20	-	-	20	-
Computers and telecommunications	1,300	390	624	286	1,300	-	-	1,300	-
Library books	1,000	500	500	-	1,000	15	-	985	-
Total Plant and Equipment	5,120	890	3,844	386	5,120	15	-	5,105	-
Infrastructure									
Roads	15,660	1,125	13,141	1,394	15,660	954	-	14,706	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	13,230	12,230	1,000	-	13,230	3,000	-	10,230	-
Drainage	5,290	4,020	950	320	5,290	-	-	5,290	-
Recreational, leisure and community facilities	710	-	120	590	710	-	-	710	-
Waste management	50	30	20	-	50	-	-	50	-
Parks, open space and streetscapes	4,606	3,249	731	626	4,606	-	-	4,606	-
Off street car parks	250	-	250	-	250	-	-	250	-
Other infrastructure	50	40	10	-	50	-	-	50	-
Total Infrastructure	40,096	20,694	16,472	2,930	40,096	3,954	-	36,142	-
Total Capital Works Expenditure	54,346	26,203	22,286	5,857	54,346	8,969	178	45,199	-

2028-29	Asset Expenditure Types				Funding Sources				
	Total \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Total \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property									
Land	-	-	-	-	-	-	-	-	-
Total Land	-	-	-	-	-	-	-	-	-
Buildings	3,020	349	1,962	709	3,020	-	178	2,842	-
Heritage Buildings	-	-	-	-	-	-	-	-	-
Total Buildings	3,020	349	1,962	709	3,020	-	178	2,842	-
Total Property	3,020	349	1,962	709	3,020	-	178	2,842	-
Plant and Equipment									
Heritage plant and equipment	-	-	-	-	-	-	-	-	-
Plant, machinery and equipment	3,100	-	2,970	130	3,100	-	-	3,100	-
Fixtures, fittings and furniture	20	-	20	-	20	-	-	20	-
Computers and telecommunications	1,300	390	624	286	1,300	-	-	1,300	-
Library books	1,000	500	500	-	1,000	15	-	985	-
Total Plant and Equipment	5,420	890	4,114	416	5,420	15	-	5,405	-
Infrastructure									
Roads	19,060	1,208	17,030	822	19,060	954	-	18,106	-
Bridges	250	-	250	-	250	-	-	250	-
Footpaths and cycleways	1,250	250	1,000	-	1,250	-	-	1,250	-
Drainage	5,920	2,560	950	2,410	5,920	-	-	5,920	-
Recreational, leisure and community facilities	2,150	-	715	1,435	2,150	100	-	2,050	-
Waste management	-	-	-	-	-	-	-	-	-
Parks, open space and streetscapes	6,012	4,701	707	605	6,012	-	-	6,012	-
Off street car parks	250	-	250	-	250	-	-	250	-
Other infrastructure	30	20	10	-	30	-	-	30	-
Total Infrastructure	34,922	8,739	20,912	5,272	34,922	1,054	-	33,868	-
Total Capital Works Expenditure	43,362	9,978	26,988	6,397	43,362	1,069	178	42,115	-

4.7 Proposals to Lease Council Land

Section 115 of the *Local Government Act 2020* requires Council's budget to include any proposal to lease land (for one year or more) where the rent for any period of the lease is \$100,000 or more a year, or the current market rental value of the land is \$100,000 or more a year, or the lease is for 10 years or more. Council only needs to meet any one of the 3 tests to require disclosure. If Council proposes to lease land that was not included in the budget, then Council must undertake a community engagement process in accordance with the Community Engagement Policy.

Council currently has no proposal to lease council land to external parties in the 2025-26 financial year where the rent (for any period of the lease) is greater than \$100,000, or the market value of the land is greater than \$100,000, or the lease term is greater than 10 years.



5. Performance indicators

5.1 Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

In addition, Council has published a variety of live performance dashboards on its website, which can be found at the following link:

<https://www.hobsonsby.vic.gov.au/Council/About-Council/Council-Reporting>

Targeted performance indicators – Service

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections		
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Governance								
Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	1	53	56	56	56	56	56
Roads								
Condition (sealed local roads are maintained at the adopted condition standard)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	2	92.7%	93.4%	94.0%	93.5%	93.0%	92.5%
Statutory planning								
Service standard (planning application processing and decisions are in accordance with legislative requirements)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made	3	71.6%	72.0%	70.0%	70.0%	70.0%	70.0%
Waste management								
Waste diversion (amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	4	51.9%	50.0%	50.0%	55.0%	60.0%	65.0%

Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual 2023-24	Forecast 2024-25	Budget 2025-26	Projections		
						2026-27	2027-28	2028-29
Liquidity								
Working Capital (sufficient working capital is available to pay bills as and when they fall due)	Current assets compared to current liabilities Current assets / current liabilities	5	153.5%	129.7%	109.7%	117.4%	122.1%	129.8%
Obligations								
Asset renewal (assets are renewed as planned)	Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation	6	101.3%	167.2%	119.8%	71.8%	70.6%	81.7%
Stability								
Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue	7	84.4%	84.3%	85.1%	85.3%	85.3%	85.2%
Efficiency								
Expenditure level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments	8	\$3,515	\$3,482	\$3,613	\$3,700	\$3,764	\$3,891

5.2 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives. The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Schedule 3 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual	Forecast	Budget	Projections		
			2023-24	2024-25	2025-26	2026-27	2027-28	2028-29
Operating position								
Adjusted underlying result (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue	9	2.3%	5.7%	4.3%	4.9%	5.2%	4.0%
Liquidity								
Unrestricted cash (sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	Unrestricted cash compared to current liabilities Unrestricted cash / current liabilities	10	6.1%	(10.9%)	(18.1%)	(21.7%)	(22.4%)	(22.3%)
Obligations								
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue	11	18.7%	21.1%	14.4%	11.7%	8.9%	6.3%
Loans and borrowings (level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings repayments compared to rates Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1.7%	2.5%	6.6%	2.9%	2.8%	2.7%
Indebtedness (level of long term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities compared to own-source revenue Non-current liabilities / own source revenue		15.9%	14.4%	12.0%	9.3%	6.7%	4.6%
Stability								
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district	12	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%
Efficiency								
Revenue level (resources are used efficiently in the delivery of services)	Average rate per property assessment General rates and municipal charges / no. of property assessments	13	\$2,115	\$2,160	\$2,274	\$2,340	\$2,411	\$2,454

Notes to indicators

5.1.1 Satisfaction with community consultation and engagement

Satisfaction score target projections are based on receiving a consistent result to the forecast in 2024-25.

5.1.2 Sealed local roads below the intervention level

Projections for sealed local roads below the intervention level remain reasonably consistent, dependent upon available funding levels.

5.1.3 Planning applications decided within the relevant required time

Council has actively worked to improve timeframes on planning application decisions. This year's forecast shows improvement, resulting from adjustments made to customer service and internal systems and processes, together with more robust Planning Scheme controls. These have assisted to reduce timeframes for issuing decisions on Planning Permit applications. Projections for this result remain relatively consistent.

5.1.4 Kerbside collection waste diverted from landfill

Council endorsed a change to frequency in collections in November 2020. This has resulted in less food and garden waste being diverted from landfill. Council is currently exploring innovative waste processing opportunities to achieve the improved results in the target projections.

5.1.5 Working Capital

The proportion of current liabilities represented by current assets. Working capital is projected to decrease in 2025-26. The trend from 2026-27 is that this ratio will increase.

5.1.6 Asset renewal

This indicates the extent of Council's renewal of assets against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5.1.7 Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates that Council will continue to be reliant on rate revenue compared to all other revenue sources.

5.1.8 Expenditure level

Predictions are for expenditure levels to grow at a slightly faster rate than property growth.

5.1.9 Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The financial results are expected to reduce slightly over the period.

5.1.10 Unrestricted Cash

The negative percentage is calculated in accordance with the definition of unrestricted cash within Section 3 of the Regulations and therefore excludes other financial investments. When financial investments are included, positive percentages are calculated, although the trend is for reductions in unrestricted cash.

5.1.11 Debt compared to rates

The low indicators highlight Council's minimal reliance on loan borrowings and debt against its annual rate and own-source revenue.

5.1.12 Rates effort

The ratio is consistent as increases to rates revenue are predicted to be consistent with the predicted increase in property valuations.

5.1.13 Revenue level

The percentage is increasing as general rates are expected to increase (in-line with future predicted rate caps) at a slightly higher rate than the predicted increases in property numbers.



6. Fees and charges



Fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the year are attached as an appendix to the Budget 2025-26.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

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Name	GST	Year 25/26 Fee (incl. GST)
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Financial year from 1 July to 30 June

Information Management

Freedom of Information

FOI applications	N	Statutory Min. Fee: \$30.00
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Property Ownership Information & Regulatory Services

Property Ownership Information

Rate Notices and Transaction Statements	N	\$30.00
Land Information Certificate - Statutory	N	\$30.00
Land Information Certificate Urgent Fee - (Includes Land Information Certificate)	N	\$120.00
Dishonoured Payment Fee	N	\$30.00

Local Law Permit Fees

Tables, Chairs And Footpath Furniture

Other	N	\$239.00
Tear Drop Flags	N	\$239.00
Umbrellas	N	\$47.00
"A" Boards	N	\$239.00
Display of goods	N	\$385.00
Heaters	N	\$47.00
Late Application Fees for Local Law Permits	N	\$65.00
Per bench seat	N	\$139.00
Per chair	N	\$72.00
Per table	N	\$47.00
Planter boxes on footpath	N	\$102.00
Real Estate Auction/Open for Inspection signs per agency	N	\$887.00
Screens	N	\$300.00

Other Permits

Mobile Vendor - Itinerant Sites - Annual Permit - Local	N	\$2,732.00
Mobile Vendor - Itinerant Sites - Annual Permit - Non Local	N	\$4,208.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Local	N	\$683.00
Mobile Vendor - Itinerant Sites - Monthly Permit - Non Local	N	\$1,050.00
Mobile Vendor - Tier 1 & 2 Sites - Application Fee	N	\$119.00
Mobile Vendor - Tier 1 Site - Annual Permit - Local	N	\$2,732.00
Mobile Vendor - Tier 1 Site - Annual Permit - Non Local	N	\$4,208.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Local	N	\$683.00
Mobile Vendor - Tier 1 Site - Monthly Permit - Non Local	N	\$1,050.00
Mobile Vendor - Tier 2 Site - Annual Permit - Local	N	\$1,814.00
Mobile Vendor - Tier 2 Site - Annual Permit - Non Local	N	\$2,797.00
Mobile Vendor - Tier 2 Site - Monthly Permit - Local	N	\$453.00

Name	GST	Year 25/26 Fee (incl. GST)
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Other Permits [continued]

Mobile Vendor - Tier 2 Site - Monthly Permit - Non Local	N	\$699.00
Tradesman Parking Permit	N	\$50.00
Registration of Domestic Animal Business	N	\$384.00
Replacement of Lost/Missing Visitors Permit	N	\$114.00
Truck permit on residential Land	N	\$282.00

Impounded Vehicles & Other Items

Impounded Items	N	\$70.00
Release Fee for impounded Signs	N	\$72.00
Shopping Trolley Release Fees	N	\$140.50
Impound release fee for Trail Bikes	N	\$400.00
Impound release fee for derelict vehicles	N	\$754.00

Parking Ticket Machine Fees

Spring, Summer and Autumn

In designated areas (Per day)	Y	\$18.00
Per hour equivalent to ones stay in designated areas (Per hour)	Y	\$5.30

Winter

Winter fee in designated areas	Y	No charge
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Animal Registration & Control

Cat Registration

Cat - Not Desexed	N	\$147.00
Cats for breeding purposes	N	\$49.00
Cats over 10 years	N	\$49.00
Cats permanently identified (microchip)	N	\$49.00
Cats registered with Feline Control Council	N	\$49.00
Sterilised Cat	N	\$49.00
Cat – Pensioner's Concession	N	\$73.50
Cats for breeding purposes – Pensioner's Concession	N	\$24.50
Cats over 10 years – Pensioner's Concession	N	\$24.50
Cats permanently identified (microchip) – Pensioner's Concession	N	\$24.50
Cats registered with Feline Control Council – Pensioner's Concession	N	\$24.50
Sterilised Cat – Pensioner's Concession	N	\$24.50

Dog Registration

Dog 3-6 months	N	\$67.00
Declared Dangerous Dog – No Pensioner Concession	N	\$201.00
Declared Menacing Dog – No Pensioner Concession	N	\$201.00
Declared Restricted Breed Dog – No Pensioner Concession	N	\$201.00
Dog - Not Desexed	N	\$201.00

Name	GST	Year 25/26 Fee (incl. GST)
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Dog Registration [continued]

Dogs for breeding purposes	N	\$67.00
Dogs obedience trained	N	\$67.00
Dogs over 10 years	N	\$67.00
Dogs permanently identified (microchip)	N	\$67.00
Dogs registered with Victorian Canine Ass.	N	\$67.00
Sterilised Dog	N	\$67.00
Working Animals	N	\$67.00
Dog – Pensioner’s Concession	N	\$98.00
Dogs for breeding purposes – Pensioner’s Concession	N	\$33.50
Dogs obedience trained – Pensioner’s Concession	N	\$33.50
Dogs over 10 years – Pensioner’s Concession	N	\$33.50
Dogs permanently identified (microchip) – Pensioner’s Concession	N	\$33.50
Dogs registered with Victorian Canine Ass. – Pensioner’s Concession	N	\$33.50
Sterilised Dog – Pensioner’s Concession	N	\$33.50
Working Animals – Pensioner’s Concession	N	\$33.50

Impounded Animals

Seized/Boarding Daily Fee per Cat	N	\$42.00
Seized/Boarding Daily Fee per Dog	N	\$53.00
Seized/Court Held Daily Fee per Cat	N	\$41.00
Seized/Court Held Daily Fee per Dog	N	\$53.00
Return of registered animal	N	\$95.00
Impound Cat and/or Kitten Fee	N	\$685.00
Impound Dog Fee	N	\$685.00
Animal Surrender Fee	N	\$685.00
Stock Pound Release fee	N	\$245.00
Pound fee (Per day)	N	\$53.00

Other Animals Fees

After hours animal ambulance collection	N	\$495.00
Cat Cage Hiring	Y	\$100.00
Replacement Dog & Cat Registration Tag	N	\$7.00
Permit to Exercise Horses on Beach	N	\$510.00
Animal Impound Fees – Commercial business	N	\$685.00
Permit for multiple animals	N	\$185.00

Public Health – Food Act

Renewal of Registrations

CLASS CLASSIFICATION

“Class 1”, “Class 2”, “Class 3” and “Class 4” Food Premises” means the food premises declared under section 19C of the Food Act 1984 to be Class 1, Class 2, Class 3 and Class 4 Food Premises respectively.

Class 1

Premises where potentially hazardous food is predominantly handled and served to vulnerable groups

Class 2

Premises where any unpackaged potentially hazardous food is handled, other than Class 1, 3 or 4 premises.

Class 1 Premises

Child Care Centres	N	\$900.00
Hospitals	N	\$1,700.00
Manufacturer	N	\$1,300.00
Nursing Homes and Hostels	N	\$1,700.00

Class 2 Premises

Bakery	N	\$950.00
Bar	N	\$720.00
Cafe/Restaurant/Take-Away	N	\$950.00
Catering Kitchen	N	\$950.00
Community Centre	N	\$720.00
Community Groups – annual registration	N	\$180.00
Delicatessen	N	\$950.00
Food Vehicle	N	\$720.00
Food Vehicle additional class 2 vehicles	N	\$350.00
Function Centre	N	\$1,000.00
Home Kitchen	N	\$600.00
Hotel	N	\$950.00
Manufacturer	N	\$1,250.00
Non community Groups – annual registration	N	\$600.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$950.00
School Canteen	N	\$950.00
Social/Sporting Club	N	\$750.00
Supermarket	N	\$2,400.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$950.00

Class 3 Premises

Bakery	N	\$720.00
Bar	N	\$500.00
Community Groups – annual registration	N	\$150.00
Distribution / Storage Warehouse	N	\$1,000.00

Name	GST	Year 25/26 Fee (incl. GST)
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Class 3 Premises [continued]

Food Vehicle	N	\$500.00
Food Vehicle additional class 3 vehicles	N	\$350.00
Home Kitchen	N	\$400.00
Hotel	N	\$720.00
Manufacturer	N	\$900.00
Non community Groups – annual registration	N	\$500.00
Not For Profit Organisation	N	\$500.00
Retail Food Sales	N	\$720.00
School Canteen	N	\$600.00
Social/Sporting Club	N	\$500.00
Supermarket	N	\$1,750.00
Vending Machine (first machine)	N	\$500.00
Vending Machine (per additional machines)	N	\$100.00
Meat Premise (non-Primesafe)	N	\$700.00

New Premises

New premises application	N	30% surcharge added to applicable renewal fee
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Transfer Registration

100% of the annual renewal fee	N	100% without cap
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Other

2nd and every subsequent follow-up assessment/inspection/visit in registration year	N	\$500.00
Follow-up food samples reimbursed at cost + 25%	N	At cost + 25%

Inspection And Provision Of Report

Inspection report and administration (minimum 14 days notice)	N	\$570.00
Inspection report and administration (minimum 7 days notice)	N	\$900.00

Public Health – Public Health and Wellbeing Act / Residential Tenancies Act

Renewal of Registrations

Health Premises

Aquatic Facility - Category 1	N	\$550.00
Accommodation - Rooming House	N	\$850.00
Accommodation - Motel/Hotel	N	\$750.00
Accommodation - All other categories	N	\$700.00
Beauty Therapy	N	\$350.00

Name	GST	Year 25/26 Fee (incl. GST)
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Health Premises [continued]

Colonic Irrigation	N	\$600.00
Other	N	\$350.00
Skin Penetration	N	\$600.00
Tattooing	N	\$600.00

Caravan Park

Renewal of Registration	N	Statutory
Transfer of Registration	N	Statutory

New Registrations

Health Premises

Accommodation - Rooming House	N	\$1,500.00
Accommodation - Motel/Hotel	N	\$1,250.00
Accommodation - All other categories	N	\$1,100.00
Beauty Therapy	N	\$550.00
Colonic Irrigation	N	\$900.00
Other	N	\$550.00
Skin Penetration	N	\$900.00
Tattooing	N	\$900.00

Caravan Park

Application for Registration	N	Statutory
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Public Health – Other

Other

Additional complaint investigation or other miscellaneous site visit	N	\$500.00
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Inspection And Provision Of Report

Inspection report and administration (Other)	N	\$550.00
Inspection report and administration (Tattooing & Accommodation)	N	\$900.00
Plans Assessment Fee	Y	\$825.00

Waste Water Disposal (Septic Tanks)

Permit to Install	N	Statutory
Permit to Alter	N	Statutory
Permit to Alter - Minor	N	Statutory
In excess of two site inspections - per additional inspection	N	\$400.00

Community Learning and Service Centres

Photocopying and Printing

A3	Y	\$0.50
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Name	GST	Year 25/26 Fee (incl. GST)
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Photocopying and Printing [continued]

A4	Y	\$0.30
Colour A3	Y	\$1.20
Colour A4	Y	\$0.60

Items For Sale

Books	Y	At recommended retail price.
Merchandise	Y	At recommended retail price.
Ada Cambridge short story collection (current years)	Y	\$10.40
Williamstown: Mysteries and other happenings	Y	\$16.01
Yakulit Willam – The first people of Hobsons Bay	Y	\$5.00
Ada Cambridge short stories (past years)	Y	\$5.00
Altona a long view (leather bound)	Y	\$60.00
At the edge of the centre (standard)	Y	\$15.00

Service Centres - Miscellaneous

Consumables	Y	At recommended retail price.
Damaged and Lost Items	N	At recommended retail price.

Venue Charges

Other

Bond	N	\$500.00
Insurance - Community Learning and Service Centres	Y	\$37.50
Fire Brigade Call Out - As billed by MFB	N	At cost
Additional Staffing - If required	Y	\$75.00
Cleaning Charge - If required	Y	\$150.00
Lost Swipe Card	Y	\$50.00
Rubbish Removal - Left Behind	Y	\$100.00
Rubbish Removal - Pre-arranged	Y	\$50.00
Security Call Out	Y	\$150.00

Altona Library Meeting Room

Per hour – Corporate	Y	\$43.50
Per hour – Community	Y	\$31.00
Per hour - Community Access	Y	\$12.50

Name	GST	Year 25/26 Fee (incl. GST)
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Altona Mead. Library & Learning Centre

Media Room

Per hour – Corporate	Y	\$64.00
Per hour – Community	Y	\$26.00
Per hour - Community Access	Y	\$12.50

Meeting Room 2

Per hour – Corporate	Y	\$66.00
Per hour – Community	Y	\$31.00
Per hour - Community Access	Y	\$12.50

Technology Training Room

Per hour – Corporate	Y	\$26.00
Per hour – Community	Y	\$19.00
Per hour - Community Access	Y	\$8.00

Altona North Community Library

Games Discovery Centre

3 Hour hire - Corporate	Y	\$550.00
3 Hour hire - Community	Y	\$400.00
3 Hour hire - Community Access	Y	\$140.00

Seabrook Community Centre

Multipurpose Room 1 and 2 (with kitchen access)

Per hour - Corporate	Y	\$66.00
Per hour - Community	Y	\$57.50
Per hour - Community Access	Y	\$13.00

Cottage

Per hour - Corporate	Y	\$44.50
Per hour - Community	Y	\$31.00
Per hour - Community Access	Y	\$13.00

Laverton Community Hub

Classroom 1

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$28.00
Per hour – Community Access	Y	\$8.00

Classroom 2

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$28.00
Per hour – Community Access	Y	\$8.00

Name	GST	Year 25/26 Fee (incl. GST)
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Classroom 3

Per hour – Corporate	Y	\$29.00
Per hour – Community	Y	\$18.50
Per hour – Community Access	Y	\$7.00

Classroom 4

Per hour – Corporate	Y	\$29.00
Per hour – Community	Y	\$18.50
Per hour – Community Access	Y	\$7.00

Function Room with Kitchen

Per hour - Corporate	Y	\$215.00
Per hour - Community	Y	\$143.00
Per hour - Community Access	Y	\$41.00

Function Room without Kitchen

Per hour – Corporate	Y	\$184.50
Per hour – Community	Y	\$134.00
Per hour – Community Access	Y	\$35.00
Per hour – MP1 and 2 Rate	Y	\$65.50

Meeting Room 1

Per hour - Corporate	Y	\$29.00
Per hour - Community	Y	\$20.00
Per hour - Community Access	Y	\$7.00

Multipurpose Room 1

Per hour – Corporate	Y	\$51.50
Per hour – Community	Y	\$37.00
Per hour – Community Access	Y	\$10.00

Multipurpose Room 2

Per hour – Corporate	Y	\$51.50
Per hour – Community	Y	\$37.00
Per hour – Community Access	Y	\$10.00

Multipurpose Room 1 and 2

Per hour – Corporate	Y	\$94.00
Per hour – Community	Y	\$65.50
Per hour – Community Access	Y	\$15.00

Offices

Per hour – Corporate	Y	\$16.50
Per hour – Community	Y	\$10.00
Per hour – Community Access	Y	\$5.50

Name	GST	Year 25/26 Fee (incl. GST)
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Recreation Room

Per hour – Corporate	Y	\$62.50
Per hour – Community	Y	\$44.00
Per hour – Community Access	Y	\$10.00

Training Kitchen (without function room hire)

Per hour – Corporate	Y	\$82.50
Per hour – Community	Y	\$43.00

Newport Community Hub

Courtyard and BBQ

Per hour – Corporate	Y	\$40.00
Per hour – Community	Y	\$28.00
Per hour - Community Access	Y	\$8.00

Mechanics Hall

Per hour – Corporate	Y	\$63.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$97.00

Program Room 1

Per hour – Corporate	Y	\$63.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$97.00

Program Room 2

Per hour – Corporate	Y	\$63.00
Per hour – Community	Y	\$40.00
Per hour – Community Access	Y	\$12.00
Per hour - Private Functions	Y	\$97.00

Program Room 1 and 2

Per hour – Corporate	Y	\$124.00
Per hour – Community	Y	\$82.50
Per hour – Community Access	Y	\$25.00
Per hour - Private Functions	Y	\$139.50

Program Room 3

Per hour – Corporate	Y	\$41.50
Per hour – Community	Y	\$28.00
Per hour – Community Access	Y	\$9.00

Name	GST	Year 25/26 Fee (incl. GST)
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Program Room 4

Per hour – Corporate	Y	\$51.50
Per hour – Community	Y	\$37.00
Per hour – Community Access	Y	\$12.00

Recording Studio

Per hour – Corporate	Y	\$66.00
Per hour – Community	Y	\$25.00
Per hour – Community Access	Y	\$12.00

Williamstown Community Library

The Book Room – Friends of the Library and Community Space

Per hour – Corporate	Y	\$29.00
Per hour – Community	Y	\$18.50
Per hour - Community Access	Y	\$8.50

Meeting Room – Williamstown Library

Per hour – Corporate	Y	\$29.00
Per hour – Community	Y	\$18.50
Per hour - Community Access	Y	\$8.50

Family, Youth & Children

Non-schedule Vaccine - Meningococcal B	Y	\$124.00
Non-schedule vaccine - Flu	Y	\$23.00

Kindergarten

Enrolment Fee	N	\$0.00
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Child Care Centre – Occasional Care (Altona Meadows)

Session – 4hrs	N	\$38.00
Session – 4hrs (Health Care Card Holders)	N	\$35.00
Two or more Children (same family)	N	\$35.00

Community Support

Meals

Over 65 - Package 1 - Main Meal	N	\$7.40
Over 65 - Package 2 - Main Meal and a sweet or soup	N	\$9.40
Over 65 - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40
PYP - Package 1 - Main Meal	N	\$7.40
PYP - Package 2 - Main Meal and a sweet or soup	N	\$9.40
PYP - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40
Meal – Client Christmas party	N	\$11.20

Name	GST	Year 25/26 Fee (incl. GST)
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Community transport

Per trip – (one way)	N	\$2.20
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PAG / Social Support Group

PAG - Package 1 - Main Meal	N	\$7.40
PAG - Package 2 - Main Meal and a sweet or soup	N	\$9.40
PAG - Package 3 - 3 courses - Main meal, soup and sweet	N	\$10.40
PAG Daily Attendance Fee	N	\$11.80

Home Maintenance

PYP - Per hour	N	\$18.13
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Recreation

Sporting Reserves & Parks

Bond – Casual Hire Buildings	N	\$500.00
Building Cleaning	Y	\$129.00
Personal Training Permit (Annual)	Y	\$484.00
Personal Training Permits (6 months)	Y	\$300.00
Personal Training Permit (3 months)	Y	\$181.00

Casual Hire

Cricket Finals – Hard Wickets	Y	\$145.00
Cricket Finals – Turf Wickets	Y	\$343.00
Reserve Hire – Commercial Promotions Event	Y	\$559.00
Reserve Hire – with power	Y	\$127.00
Reserve Hire and Marquee/Tent	Y	\$192.50
Tennis Hard Court Hire - (Per Half Hour - out of daylight)	Y	\$5.40
Hard Court Hire (Per Hour)	Y	\$22.00

Altona Beach Pavilion

Commercial Hire (Per hour)	Y	\$85.00
Community Hire (Per hour)	Y	\$44.00

Keys

Extra Keys Cut	Y	\$64.00
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Newport Park Athletics Facility

Meeting Rooms

Meeting Rooms – Commercial Hire (Minimum 3 hour daytime access)	Y	\$216.50
Meeting Rooms – Commercial Hire (Minimum 4 hour evening access)	Y	\$493.00
Meeting Rooms – Commercial Hire (6 hour daytime access)	Y	\$433.00
Meeting Rooms – Commercial Hire (Additional fee to access both rooms)	Y	\$97.00
Meeting Rooms – School Hire (Minimum 3 hour daytime access)	Y	\$127.00

Name	GST	Year 25/26 Fee (incl. GST)
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Meeting Rooms [continued]

Meeting Rooms – School Hire (Minimum 4 hour evening access)	Y	\$332.00
Meeting Rooms – School Hire (6 hour daytime access)	Y	\$373.00
Meeting Rooms – School Hire (Additional fee to access both rooms)	Y	\$67.00

Track

Track – Casual Access via Newport Recreation Centre	Y	\$3.60
Track – Club / School Training (Per Hour)	Y	\$53.50
Track – Event	Y	\$612.00
Track – Schools within municipality	Y	\$380.00
Track – Schools not within municipality	Y	\$533.00
Track – Tertiary Institutions	Y	\$181.00

Active Hall – Laverton

Community Hire (Per hour)	Y	\$30.00
Commercial Hire (Per hour)	Y	\$56.50

Parks

Reserves & Parks – Weddings

Newport Lakes

Photos	Y	\$261.00
Wedding Ceremony – resident rate	Y	\$297.50
Wedding Ceremony – non-resident rate	Y	\$397.00

Williamstown Botanic Garden & Commonwealth Reserve

Photos	Y	\$272.50
Wedding Ceremony – resident rate	Y	\$337.00
Wedding Ceremony – non-resident rate	Y	\$499.00

Private Trees

Private Tree Removal

Private Tree Removal Applications	N	\$137.00
Private Tree Removal Applications (Consession)	N	\$64.50

Capital Works & Assets

EV - Public Charging Stations

EV Charging (per KWH)	Y	\$0.48
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Commercial Operators of Electric Bikes & Scooters

Electric Bike - Commercial (per day)	Y	\$1.10
Electric Scooter - Commercial (per day)	Y	\$2.20

Name	GST	Year 25/26 Fee (incl. GST)
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Subdivision (Fees) Regulation 2016

Engineering Plan Checking fee for private developer works = 0.75% cost to the construction works	N	Statutory
Engineering Supervision fee for private developer works = 2.5% cost of the construction works	N	Statutory

Legal Point of Discharge

Legal point of discharge	N	Maximum statutory fee
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Onsite Stormwater Detention Review

Onsite Stormwater detention review for developers	N	\$339.00
Onsite Detention inspection for developers	N	\$169.50

Traffic Count Information

Information	Y	\$100.00
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Capital Works & Assets Permit Fees Associates with Road Management Act 2004

Consent for Works on Road Reserve

Reinstatement bond (Service Authorities exempt) – Other road opening	N	\$732.00
Reinstatement bond (Service Authorities exempt) – Vehicle crossing	N	\$732.00
Works area under 8.5sqm, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed under than 50km/h, on roadway, pathway	N	Statutory
Works area under 8.5sqm, on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, not on roadway, pathway	N	Statutory
Works area over 8.5sqm, speed more than 50km/h, on roadway, pathway	N	Statutory

Permit Fees Associates with Local Law No.2

Rock blasting	N	POA
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Footpath Crossing – Initial Inspection Fee

Bond	N	Various Min. Fee: \$730.00
Initial inspection fee	N	\$181.00

Road Occupation

Permit fee	N	\$197.50
Road Occupation – additional charge (per sq meter, per week)	N	\$11.20

Bin/Skip Permits

Commercial (including building works) – per week	N	\$175.00
plus Per day thereafter	N	\$88.00

Name	GST	Year 25/26 Fee (incl. GST)
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Bin/Skip Permits [continued]

Residential (household and garden bulk rubbish) – 3 days	N	\$88.00
plus Per day thereafter	N	\$45.50

Waste Collection

FOGO Paper Bags - Heavy Bags (100gsm)	Y	\$7.00
FOGO Paper Bags - Light Bags (50gsm)	Y	\$4.00
Secondary hard waste collection	N	\$89.61

Town Planning Department

Town Planning Applications Fees

Class 1. Change of Use Only	N	\$1,497.00
Class 2. \$0 – \$10,000	N	\$227.12
Class 3. \$10,001 – \$100,000	N	\$714.82
Class 4. \$100 001 – \$500,000	N	\$1,463.32
Class 5. \$500,001 – \$1,000,000	N	\$1,581.05
Class 6. \$1,000,001 – \$2,000,000	N	\$1,698.78
Class 7. \$0 – \$10,000	N	\$227.12
Class 8. \$10,001 or more	N	\$487.81
Class 9. To subdivide or consolidate land	N	\$227.12
Class 10: VicSmart: To subdivide or consolidate land	N	\$227.12
Class 11. \$0 – \$100,000	N	\$1,303.57
Class 12. \$100,001 – \$1,000,000	N	\$1,757.70
Class 13. \$1,000,001 – \$5,000,000	N	\$3,877.02
Class 14. \$5,000,001 – \$15,000,000	N	\$9,881.72
Class 15. \$15,000,001 – \$50,000,000	N	\$29,140.45
Class 16. \$50,000,001 or more	N	\$65,496.67
Class 17: Subdivide existing building	N	\$1,497.00
Class 18: Subdivide land into two lots (other than VicSmart)	N	\$1,497.00
Class 19: Realignment of common boundary between lots or consolidate lots	N	\$1,497.00
Class 20: Subdivide land	N	\$1,497.00
Class 21: a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,497.00
Class 21: b) create or remove a right of way: or	N	\$1,497.00
Class 21: c) create, vary, or remove an easement other than a right of way; or	N	\$1,497.00
Class 21: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,497.00
Class 22: A permit not otherwise provided for in the regulation	N	\$1,497.00
Alteration of a Plan	N	\$126.18
Amendment of Certified Plan	N	\$159.75
Certification for Subdivision	N	\$198.48

Amended Plans And Permits

1. To amend a permit if that amendment is to change the use only.	N	\$1,497.00
2. To amend a permit (other than a permit to develop land or to use or develop land or to undertake development ancillary to the use of the land for a single dwelling per lot) to:	N	\$1,497.00

Name	GST	Year 25/26 Fee (incl. GST)
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Amended Plans And Permits [continued]

Class 3. \$0 – \$10,000	N	\$227.12
Class 4. \$10,001 – \$100,000	N	\$714.82
Class 5. \$100,001 – \$500,000	N	\$1,463.32
Class 6. \$500,001 or more	N	\$1,585.00
Class 7. \$0 – \$10,000	N	\$227.12
Class 8. \$10,001 or more	N	\$487.81
Class 9. To subdivide or consolidate land	N	\$227.12
Class 10. VicSmart: to subdivide or consolidate land	N	\$227.12
Class 11. \$0 – \$100,000	N	\$1,303.57
Class 12. \$100,001 – \$1,000,000	N	\$1,757.70
Class 13. \$1,000,001 or more	N	\$3,877.02
Class 14 – 16. Subdivision of land of two lots, an existing building, or boundary realignment or consolidation (other than Vic Smart)	N	\$1,497.00
Class 17. Subdivide land into more than two lots (per 100 lots created)	N	\$1,497.00
Class 18. To a) Create, vary or remove restriction within the meaning of the Subdivision Act 1988; or	N	\$1,497.00
Class 18: b) create or remove a right of way: or	N	\$1,497.00
Class 18: c) create, vary, or remove an easement other than a right of way; or	N	\$1,497.00
Class 18: d) vary, remove condition in nature of an easement (other than a right of way) in Crown grant.	N	\$1,497.00
Class 19. A permit not otherwise provided in the regulation	N	\$1,497.00

General Enquiry Letters

Pre-application - Basic Level Service (meeting and verbal advice)	Y	\$0.00
Pre-application - Intermediate Level Service (meeting and written advice)	Y	\$481.00
Pre-application - Detailed Level Service	Y	\$2,675.00
General enquiry written advice – Residential/Residential Heritage	N	\$289.00
General enquiry written advice – Commercial/Industrial/Apartments/Other	N	\$462.00

Advertising

Public Notice Letter by Mail (1-20 letters)	N	\$267.50
Sign on site	N	\$267.50
Additional sign on site	N	\$54.00
Additional charge to cover more extensive advertising (per address)	N	\$10.80
Advertising (Newspaper Advert)	N	\$712.00
Additional Tasks (If Required)	N	\$185.50

Additional Tasks

Endorsed Plans (second and subsequent requests)	N	\$268.00
Plan Approval	N	\$696.00
Extension of time	N	\$900.00
Secondary Consent - VicSmart	N	\$257.50
Secondary Consent - Single Dwelling on a Lot	N	\$670.00
Secondary Consent - Two or more dwellings on a lot, or Subdivision (other than VicSmart)	N	\$1,300.00
Secondary Consent -All other permits (ie. Apartment, Mixed Use, Commercial or Industrial)	N	\$2,163.00

Name	GST	Year 25/26 Fee (incl. GST)
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Other Charges and Income

Landscape bond and Subdivision second and subsequent inspections	N	\$235.50
Additional fee for retrospective application or application resulting from compliance	N	\$429.00
Planning Infringement Notice	N	Various
S173 Payments	N	At Cost plus Min. Fee: \$350.00
Landscaping Bond (per dwelling, tenancy or warehouse)	N	Various
Engineering Bonds	N	Various
Cash in Lieu of Car parking	N	Various
Open Space Contributions	N	Various
Developer Contribution Under Scheme	N	Various

Building Department

Domestic – Building Permits

Domestic Work Owner Builder	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,363.64
Domestic Work Builder	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,090.91

Industrial and Commercial – Building Permits

Amendment to Occupancy Permit	Y	\$1,650.00
Commercial and Industrial	Y	Cost of Building Works /100 PLUS Min. Fee Min. Fee: \$1,636.36

Building Permits

Any Work over \$1,000,000	Y	POA
Fences	Y	\$876.00

Other Fees

Swimming Pool Inspection Fee	Y	\$310.00
Variations to Existing Permits (Domestic)	Y	\$310.00
Variations to Existing Permits (Industrial and Commercial)	Y	\$500.00

Name	GST	Year 25/26 Fee (incl. GST)
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Other Fees [continued]

Extension of time to building permit – Domestic	Y	\$310.00
Extension of time to building permit – Industrial and Commercial	Y	\$500.00
Additional Building Inspection (Mon to Fri)	Y	\$260.00
Additional Inspections outside business hours (Week Days)	Y	\$450.00
Additional Building Inspection – Saturday morning	Y	\$500.00
Lodgement fee (all permits)	N	Maximum statutory fee
Property information request	N	Maximum Statutory Fee
Council report and consent	N	Maximum Statutory Fee
Legal agreement to build over easement	N	\$1,200.00
Copies of plans/documents – Domestic	N	\$200.00
Copies of plans/documents – Residential Multi-unit and Commercial	N	\$310.00
Place of public entertainment – occupancy permit	Y	\$1,000.00
Siting of temporary structures	N	\$420.00
Swimming pool Application and Certificate Lodgement	N	Maximum Statutory Fee
Hoarding Permits – Minimum charge	N	Maximum Statutory Fee

Planning Scheme Amendments

Planning Scheme Amendments

Planning scheme amendment fees Stage 1	N	\$5,665.00
Planning scheme amendment fees Stage 2 (submissions that exceed 20)	N	\$32,127.35
Planning scheme amendment fees Stage 2 (up to 10 submissions)	N	\$16,079.43
Planning scheme amendment fees Stage 3	N	\$512.00
Planning scheme amendment fees Stage 4	N	\$512.00
Stage 1 considering a request	N	\$3,464.92
Stage 2 considering submissions and referral to a panel – up to 10 submissions	N	\$17,173.09
Stage 2 considering submissions and referral to a panel – 11 to 20 submissions	N	\$34,312.60
Stage 2 considering submissions and referral to a panel – exceeding 20 submissions	N	\$45,867.86
Stage 3 adopting an amendment	N	\$546.62
Stage 4 Consider a request to approve by Minister (paid to Minister)	N	\$546.62
Request to amend a planning scheme – other fees (panel costs and exhibition of amendments) Various	N	Various
Planning scheme amendment fees Stage 2 (11-20 Submissions)	N	\$32,127.35

Photocopying (Town Planning and Building)

Photocopying

This fee relates to the provision of information stored on council's database or in council's records. GST will be added to the fee if it is related to a customer copying his or her own information / documents they bring in for the purposes of copying

Name	GST	Year 25/26 Fee (incl. GST)
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Photocopying [continued]

A3 (per page)	N	\$8.60
A4 (per page)	N	\$3.90
Planning permit, endorsed plans or officer report (Printed)	N	\$216.50
Archive Retrieval	N	\$113.50
Planning Permits and Endorsed Plans (Online)	N	Free

Planning Register

Per month	N	\$139.50
Per year	N	\$942.00

Arts and Events

Location Filming

Parking only on Council land – per vehicle	N	\$46.00
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Feature Films & Advertising Commercials

Daily – First day	N	\$980.00
Daily – subsequent days	N	\$580.00
Half Day (up to 5 hours) – first day	N	\$580.00
Half Day (up to 5 hours) – subsequent days	N	\$360.00

Television Productions, Low & Medium Budget

Daily – First day (films, telemovies)	N	\$780.00
Daily – subsequent days (films, telemovies)	N	\$390.00
Half Day (up to 5 hours) – first day	N	\$385.00
Half Day (up to 5 hours) – subsequent days (films, telemovies)	N	\$200.00

Commercial Stills Photography

Daily	N	\$450.00
Half Day (up to 5 hours)	N	\$300.00

Events

Community Signboards	N	\$50.00
Event Permit – Level 3	N	\$180.00
Event Permit – Level 2	N	\$345.00
Event Permit – Level 1	N	\$660.00

Markets

Craft Market & Farmers Market	N	\$665.00
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Circus

Bond for events with carnivals or other high impacts	N	\$1,200.00
Circus Bond	N	\$5,000.00

Name	GST	Year 25/26 Fee (incl. GST)
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Circus [continued]

Per performance day	N	\$380.00
Per non performance day	N	\$280.00

Altona Theatre Hire

Bond	N	\$500.00
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Rehearsal / Bump In – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$205.00
Community Rate (located within HBCC) – Hourly rate	Y	\$147.00
Community Rate (outside HBCC) – Hourly rate	Y	\$166.00

Rehearsal / Bump In – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$245.00
Community Rate (located within HBCC) – Hourly rate	Y	\$177.00
Community Rate (outside HBCC) – Hourly rate	Y	\$200.00

Performance – Monday to Friday

Commercial / Professional – Hourly rate	Y	\$430.00
Community Rate (located within HBCC) – Hourly rate	Y	\$246.00
Community Rate (outside HBCC) – Hourly rate	Y	\$310.00

Performance – Saturday, Sunday and Public Holidays

Commercial / Professional – Hourly rate	Y	\$570.00
Community Rate (located within HBCC) – Hourly rate	Y	\$356.00
Community Rate (outside HBCC) – Hourly rate	Y	\$415.00

Old Laverton School Hire

Bond (includes key)	N	\$300.00
Commercial/Professional – Per hour rate	Y	\$67.00
Community Rate (located outside HBCC) – Per hour rate	Y	\$36.50
Community rate (located within HBCC) – Per hour rate	Y	\$31.00

Williamstown Town Hall Hire

Staff costs - Williamstown Town Hall - Saturday and Sunday	Y	\$74.00
Staff costs - Williamstown Town Hall - Public Holidays	Y	\$91.00
Bond	N	\$1,000.00

Main Ballroom (Includes Supper Room) – Monday – Friday

Commercial/Private – 12 hours	Y	\$3,900.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,785.00
Community Rate (located within HBCC) 12 hours	Y	\$2,350.00

Name	GST	Year 25/26 Fee (incl. GST)
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Main Ballroom (Includes Supper Room) – Saturday Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$4,330.00
Community Rate (located outside HBCC) – 12 hours	Y	\$3,100.00
Community Rate (located within HBCC) – 12 hours	Y	\$2,600.00

Main Ballroom (Includes Supper Room) – Additional Charges

Balcony	Y	\$365.00
Commercial Kitchen	Y	\$450.00

Supper Room Only – Monday – Friday

Commercial/Private – 12 hours	Y	\$2,920.00
Community Rate (located outside HBCC) – 12 hours	Y	\$2,015.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,680.00

Supper Room Only – Saturday, Sunday and Public Holidays

Commercial/Private – 12 hours	Y	\$3,275.00
Community Rate (located Outside HBCC) – 12 hours	Y	\$2,232.00
Community Rate (located within HBCC) – 12 hours	Y	\$1,920.00

Former Council Chamber – Monday – Friday

Flagfall	Y	\$110.00
Commercial/private	Y	\$85.00
Community Rate (located outside HBCC)	Y	\$50.00
Community Rate (located within HBCC)	Y	\$40.00

Former Council Chamber – Saturday, Sunday and Public Holidays

Flagfall	Y	\$110.00
Commercial/Private – 3 hours	Y	\$345.00
Community Rate (located outside HBCC) – 3 hours	Y	\$192.00
Community Rate (located within HBCC) – 3 hours	Y	\$165.00

Meeting Rooms – Monday – Friday

Flagfall	Y	\$60.00
Commercial/Private	Y	\$57.00
Community Rate (located outside HBCC)	Y	\$36.50
Community Rate (located within HBCC)	Y	\$20.00

Meeting Rooms – Saturday, Sunday and Public Holidays

Flagfall	Y	\$60.00
Commercial/Private – 3 hours	Y	\$210.00
Community Rate (located outside HBCC) – 3hours	Y	\$135.00
Community Rate (located within HBCC) – 3 hours	Y	\$96.00

Name	GST	Year 25/26 Fee (incl. GST)
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Brooklyn Hall Hire

Hall

Community - Brooklyn - Per hour	Y	\$30.00
Community - Other - Per hour	Y	\$45.00
Corporate - Per hour	Y	\$65.00
Private Functions - Per hour	Y	\$85.00

Hall with Community Kitchen

Community - Brooklyn - Per hour	Y	\$55.00
Community - Other - Per hour	Y	\$80.00
Corporate - Per hour	Y	\$105.00
Private Functions - Per hour	Y	\$145.00

Community Kitchen

Community - Brooklyn - Per hour	Y	\$25.00
Community - Other - Per hour	Y	\$35.00
Community - Other - Per hour	Y	\$35.00
Corporate - Brooklyn - Per hour	Y	\$40.00
Private Functions - Per hour	Y	\$60.00

Multipurpose Room 1

Community - Brooklyn - Per hour	Y	\$20.00
Community - Other - Per hour	Y	\$30.00
Corporate - Brooklyn - Per hour	Y	\$45.00
Private Functions - Per hour	Y	\$55.00

Multipurpose Room 2

Community - Brooklyn - Per hour	Y	\$20.00
Community - Other - Per hour	Y	\$30.00
Corporate - Per hour	Y	\$45.00
Private Functions - Per hour	Y	\$55.00

Multipurpose Rooms 1 & 2

Community - Brooklyn - Per hour	Y	\$35.00
Community - Other - Per hour	Y	\$55.00
Corporate - Per hour	Y	\$80.00
Private Functions - Per hour	Y	\$100.00

Meeting Pod

Community - Brooklyn - Per hour	Y	\$15.00
Community - Other - Per hour	Y	\$20.00
Corporate - Per hour	Y	\$30.00
Private Functions - Per hour	Y	\$40.00

Name	GST	Year 25/26 Fee (incl. GST)
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Gazebo

Gazebo Hire	Y	On Request
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Back Deck

Back Deck Hire	Y	On Request
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Entire Facility

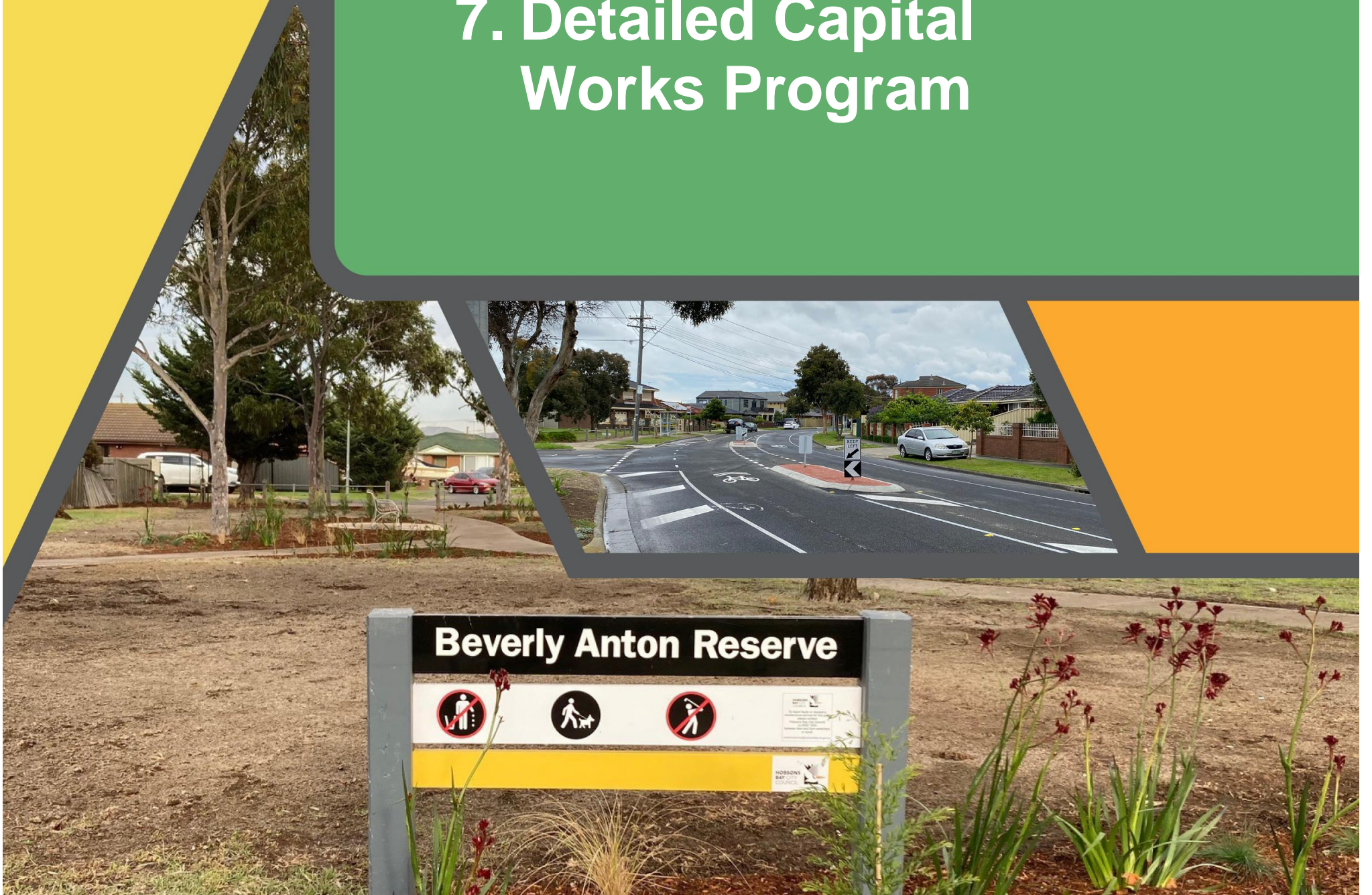
Entire Facility Hire	Y	On Request
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Additional Charges

Additional Cleaning	Y	\$150 minimum as billed by cleaning company Min. Fee: \$136.36
Bond	N	\$500.00
Fire Brigade Call Out	N	As billed by MFB
Hall Keeper - Monday to Friday	Y	\$50.00
Hall Keeper - Public Holidays	Y	\$85.00
Hall Keeper - Saturday & Sunday	Y	\$68.00
Insurance	Y	\$37.00
Lost Swipe Card	Y	\$50.00
Rubbish Removal - For rubbish left on premises	Y	\$100 minimum as billed by cleaning company Min. Fee: \$90.91
Rubbish Removal - Pre-arranged disposal of rubbish	Y	\$50.00
Security Call Out	Y	\$150.00
Storage	Y	Upon request by agreement



7. Detailed Capital Works Program



Program Projects	2025-26 Budget \$'000
PROPERTY	6,945
Buildings	6,945
Altona Hockey Club, New Sports Pavilion	3,000
Building Renewal - Building Fabric	2,000
Building Renewal - Building Services	1,350
Kindergarten Play Space Renewal Program	80
Newport Community Hub, Child Safety Upgrades, Level 1	160
Operation Centre, Altona, Offices & Amenities Renewal & Upgrade	50
Williamstown Swimming & Life Saving Club, New Public Toilet, Design	50
Williamstown Swimming & Life Saving Club Redevelopment	255
PLANT AND EQUIPMENT	6,540
Plant, Machinery and Equipment	4,350
Fleet - Major Plant Replacement	2,300
Fleet - Minor Plant Replacement	250
Passenger Vehicle Replacement Program	1,800
Computers & Telecommunications	1,170
ICT Capital Works Program	1,170
Fixtures, Fittings & Furniture	20
Libraries Furniture and Fit out Renewal Program	20
Library Books	1,000
Library Collections	1,000
INFRASTRUCTURE	29,979
Roads	18,455
Ann St, (Aitken St to Cecil St), Williamstown, Road Rehab	50
Barnes Rd, (Chambers Rd to Blomberg Rd), Altona North, Road Rehab	500
Basil St, (Rosshire Rd to Woods St), Newport, Road Rehab	40
Better Places - Hudsons Rd, (Melbourne Rd to Forrest St), Spotswood, Drainage, Rehab & Streetscape Design	100
Better Places - Maher Rd, (Thomas St to Bladin St), Laverton, Road Rehb	1,170
Better Places - The Green Line (East-West) Project - Birmingham St (Hick St to Melbourne Rd)	460
Cemetery Rd, (Francis St To Geelong Rd), Brooklyn, Road Rehab	50
Deborah Lane, (Western Side of 32 Mason to Rear of 7 Schutt St), Newport, Road Rehab	300
Export Drive, (Francis St to End), Brooklyn, Road Rehab	150
Fifth Avenue, (Hendren St to Mason St), Altona North, Road Rehab	50
Galatea Court (Bend To End), Williamstown , Road Rehab	630
Geelong Rd (Service Rd) Cemetery Rd to Railway Tracks, Brooklyn, Road Rehab	50
High St, Laverton, Road Resurfacing & Traffic Improvement	750
Horsburgh Drive, (1st Median Break to 3rd Median Break), Altona North, Road Rehab	1,150
Kerb & Channel Renewals -	800
Wren Street from [Grieve Pde to Mulga Street]	
Wrede Court from [Sommers Dr to End]	
Wrede Court from [Sommers Dr to End]	
Woods Street from [RAB (Market) St To Mirils St]	
Woods Street from [RAB (Jack St) To Challis St]	
Woods Street from [Maddox Rd To Grieves St]	
Woods Street from [Burton Av To Hickey St]	
Walters Court from [RAB (Newham Way) to Cul-De-Sac]	
Victoria Street from [Esplanade (Willy) To Gellibrand St]	
Union Street from [Douglas Pde to Queen St]	
Thomas Street from [Wright St To Woods St (Laverton)]	
Seabrook Boulevard from [Mintaro Way to Labassa Way]	
Saltley Street from [Brunel St To Aloha St]	
ROW between 17 and 19 Melbourne Road from []	
Ronald Avenue from [Second Av To Third Av]	
Richard Street from [Ferguson St (Willy) To End]	
Rebecca Crescent from [Everingham Rd To Huia Close]	
Rayner Street from [Railway St North to Civic Parade]	
Railway Street South from [Mount St to Davies St]	
Railway Avenue from [Merton St to Linden St]	
Railway Avenue from [Jamison St (Laverton)]	
Railway Avenue from [Fitzroy St To Epsom St]	
Parker Street from [Cecil St To RAB (Electra St)]	
Parker Street from [Cecil St To RAB (Electra St)]	
Parker Street from [Aitken St To Cecil St]	
Parker Street from [Aitken St To Cecil St]	
Osborne Street from [RAB (Giffard) To Langford]	
Nelson Place from [Kanowna St To Ann St]	
Montgomery Crescent from [Kernot St To Watt St]	
Monmouth Street from [Challis St]	
Millers Road from [Rab (Civic Pde) To Railway St North]	
Merton Street from [Bend To RAB (Railway Av)]	
McIntosh Road from [Sixth Av]	
Mason Street from [William St to Mirils St]	
Mason Street from [Rab (Mills To Mcdonald)]	

Kerb & Channel Renewals (cont ...) -	
Mason Street from [Mirls St to Schutt St]	
Mason Street from [Mason St to Hansen St]	
Mason Street from [Gordon St To Carmen St]	
Marigold Avenue from [RAB (Cycade Av) To Millers Rd]	
Marigold Avenue from [RAB (Cycade Av) To Millers Rd]	
Marigold Avenue from [Kyle Rd]	
Maher Road from [Thomas St (Laverton) To Bladin St]	
Kiora Street from [RAB (Cameron Av) to Central Av (Meadows)]	
Kiora Street from [RAB (Cameron Av) to Central Av (Meadows)]	
Iluka Court from [Karingal St to End]	
Grieve Parade from [Lowe Av To Ford Rd]	
Grieve Parade from [Bracken Grove to Blyth St]	
Grieve Parade from [Boyd St To Wren St]	
Ginifer Avenue from [Cooper Av to McArthurs Rd]	
Geelong Road from [Millers Rd to Iris St]	
Geelong Road from [Iris St to Lilac Av]	
Geelong Road from [Conifer Av To End]	
Freemans Road from [Glade Av to Carthy St]	
Estelle Court from [Blackshaws Rd to End]	
Estelle Court from [Blackshaws Rd to End]	
Esplanade from [Webb St to Rose St]	
Esplanade from [Surf St To Millers Rd]	
Esplanade from [Sargood St To Mcbain St]	
Esplanade from [Rose St To Maidstone St]	
Esplanade from [Romawi St to Web]	
Esplanade from [Mount St To Davies St (Altona)]	
Esplanade from [Mount St To Davies St (Altona)]	
Esplanade from [Morris St To Cole St (Willy)]	
Esplanade from [Mcbain St to Romawi St]	
Esplanade from [Giffard St To Garden St]	
Esplanade from [Giffard St To Garden St]	
Esplanade from [Davies St (Altona) To Bent St]	
Esplanade from [Bayview St (Altona) To Mount St]	
Esplanade from [Bayview St (Altona) To Mount St]	
Douglas Parade from [Bunbury St to Holland Crt]	
David Street from [Queen St to Blyth St]	
Cresser Street from [Third Av to Fourth Av]	
Cresser Street from [Fifth Av to Sixth Av]	
Civic Parade from [Wattle Grove To Waratah St]	
Civic Parade from [Acacia Av to Wattle Grove]	
Civic Parade from [Acacia Av to Wattle Grove]	
Challis Street from [Ford St To Agg St]	
Burgess Street from [Clelland Rd To Paw Paw Rd]	
Burgess Street from [Clelland Rd To Paw Paw Rd]	
Borrack Square from [Borrack - Bounded by McArthurs Rd & Duke St, Alton]	
Borrack Square from [Borrack - Bounded by McArthurs Rd & Duke St, Alton]	
Bladin Street from [RAB (Whittaker Av) To Barwise St]	
Bladin Street from [Rab (Old Geelong Rd) To Thomson Av]	
Bladin Street from [Chave Crt To Bridge]	
Knight Bridge Avenue, Traffic Improvement, Altona Medows	950
Linden St, Altona Meadows, Road Safety Enhancement	450
Maddox Road, Newport, Traffic & Community Safety Enhancement	1,670
Melbourne Rd & Perry St, Williamstown, Pedestrian Crossing Upgrade	190
New Street, (Aloha St to Blackshaw Rd), South Kingsville, Road Rehab	50
Paxton St, (Brunel St to Aloha St), South Kingsville, Road Rehab	600
Railway Pl, Williamstown, Traffic & Community Safety Upgrades	530
Ramsay St, (Burleigh St to Craig St), Spotswood, Road Rehab	450
Right of Ways, (Northern side of 4 Aviation Rd to rear of 6 Aviation), Laverton, Road Rehab	50
Right of Ways, (Rear of 5 Triholm Av to 9 Triholm Av), Laverton, Road Rehab	50

Road Resurfacing Renewal Program -	3,350
Brunel Street[Saltley St] to [New St]	
Brunel Street[Rab (Moresby) to [Vernon]	
Burns Road[End Of] to [Carriageway To]	
Burns Road[Harcourt Rd] to [End Of]	
Challis Street[Rab (Woods) to [Rab]	
Challis Street[RAB (Jubilee) to [Severn]	
Challis Street[Monmouth St] to [Woods St]	
Chambers Road[Lawrence Crt] to [Blackshaws Rd]	
Douglas Parade[Wilkins St] to [Peel St]	
Douglas Parade[Holland Crt] to [Wilkins St]	
Douglas Parade[Napier St] to [John St]	
Douglas Parade[Stevedore St] to [To Napier]	
Douglas Parade[Stevedore St] to [To Stevedore]	
Esplanade[Pier St] to [Sargood St]	
Esplanade[Stewart St] to [Victoria St]	
McIntosh Rd [Farrington Ave] to [Bright Ave]	
Geelong Road[Cemetery Road] to [Tracks]	
Grieve Parade[Burt St] to [End Of]	
Grieve Parade[Single Carriageway] to [Belmar Av]	
Grieve Parade[Lowe Av] to [Belmar Av]	
Grieve Parade[Belmar Av] to [Lowe Av]	
Grieve Parade[Wren St] to [Railway St]	
Grieve Parade[Linnet St] to [Boyd St]	
Grieve Parade[Blyth St] to [Linnet St]	
Grieve Parade[Myrtle Gr] to [Bracken Grove]	
Mahon Avenue[Blackshaws Rd] to [Cyclamen Ave]	
Mason Street[Ararat St] to [Rab (Blenheim)]	
Mason Street[Millers Rd] to [Seventh Av]	
Mason Street[Rab (Mills) to [To First]	
Mason Street[Seventh Av] to [Sixth Av]	
Mason Street[First Av] to [Second Av]	
Mason Street[Sixth Av] to [Seventh Av]	
Mason Street[Mcintosh Rd] to [Ararat St]	
Mason Street[Challis St] to [Johnston St]	
Mason Street[Bradley St] to [Laurie St]	
Mason Street[Schutt St] to [Mirls St]	
Mason Street[Rab (Walker) to [To Melbourne]	
Mason Street[Rab (Walker) to [To Melbourne]	
Mason Street[Jack St] to [Elizabeth St]	
Mason Street[Bradley St] to [Challis St]	
Mason Street[Mirls St] to [William St]	
Mason Street[Durkin St] to [Schutt St]	
Mason Street[Johnston St] to [Oxford St]	
Mason Street[Elizabeth St] to [Jack St]	
Mason Street[Schutt St] to [Durkin St]	
Mason Street[Jack St] to [Oxford St]	
Mason Street[Rab (Walker) to [To Durkin]	
Mason Street[Margaret St] to [To Bradley]	
Mason Street[Rab (Blenheim) to [To Charlotte]	

Road Resurfacing Renewal Program (cont ...) -	
McIntosh Road[RAB (Mitchell) to [ToRAB (Mitchell]	
McIntosh Road[Paproth Gr] to [Sixth Av]	
McIntosh Road[Bright Av] to [Mason St]	
McIntosh Road[Windsor Crescent] to [Paproth Gr]	
McIntosh Road[Second Av] to [Windsor Crescent]	
McIntosh Road[Mills St] to [First Av]	
McIntosh Road[First Av] to [Second Av]	
McIntosh Road[RAB (The) to [To Stapley]	
Nelson Place[Ann St] to [Thompson St]	
Nelson Place[Thompson St] to [Syme St]	
Osborne Street[RAB (Giffard) to [To RAB]	
Osborne Street[Forster St] to [Stewart St]	
Osborne Street[Morris St] to [Smith St]	
Osborne Street[Langford St] to [Garden St]	
Osborne Street[Cole Street] to [RAB (Giffard]	
Osborne Street[Stewart St] to [Victoria St]	
Perry Street[Melbourne Rd] to [Verdon St]	
Railway Avenue[Linden St] to [Bridge]	
ROW between 17 and 19 Melbourne Road[] to []	
Seabrook Boulevard[Point Cook] to [Deanside]	
Seabrook Boulevard[Larra Crt] to [Kempton Crt]	
Seabrook Boulevard[Caramut Way] to [Beleura Way]	
Seabrook Boulevard[Labassa Way] to [Larra Crt]	
Seabrook Boulevard[Beleura Way] to [Gundowring Drive]	
Seabrook Boulevard[Mintaro Way] to [Clarendon Crt]	
Seabrook Boulevard[Clarendon Crt] to [Glenara Ford]	
The Circle[Rab (Mcintosh) to [Rab]	
The Circle[Rab (Mcintosh) to [Rab]	
Thompson Street[Railway Pl] to [Railway Tce]	
Victoria Street[Nelson Av] to [Dickenson St]	
Victoria Street[Balaclava Av] to [Rab (Queen]	
Victoria Street[South Av] to [Dickenson St]	
Victoria Street[Everingham Rd] to [Nelson Av]	
Victoria Street[Dickenson St] to [Nelson Av]	
Victoria Street[Hoddle Way] to [RAB (Sommers]	
Victoria Street[Dickenson St] to [South Av]	
Seabrook Boulevard[Beleura Way] to [Gundowring Drive]	
Seabrook Boulevard[Mintaro Way] to [Clarendon Crt]	
Seabrook Boulevard[Clarendon Crt] to [Glenara Ford]	
Somers Parade[Maidstone St] to [Seagull Av]	
The Circle[Rab (Mcintosh) to [Rab]	
The Circle[Rab (Mcintosh) to [Rab]	
Thompson Street[Hanmer St] to [Railway Pl]	
Thompson Street[Railway Pl] to [Railway Tce]	
Victoria Street[Hubble Crt] to [Hoddle Way]	
Victoria Street[Nelson Av] to [Dickenson St]	
Victoria Street[Balaclava Av] to [Rab (Queen]	
Victoria Street[South Av] to [Dickenson St]	
Victoria Street[Everingham Rd] to [Nelson Av]	
Victoria Street[Dickenson St] to [Nelson Av]	
Victoria Street[Hoddle Way] to [RAB (Sommers]	
Victoria Street[Dickenson St] to [South Av]	
Saltley St, (Brunel St to Aloha St), South Kingsville, Road Rehab & Drainage Upgrade	90
Stephenson St, (Aloha St to Blackshaw Rd) South Kingsville, Road Rehab	600
Stephenson St, (Moresby St to Aloha St), South Kingsville, Road Rehab	30
Street Lighting LED Upgrade Program	1,660
Traffic Management Devices Renewal Program	150
Woods Street, (Maddox Rd to Clyde St), Newport, Road Rehab	1,050
Wren St, Altona, Traffic & Community Safety Upgrades	255
Wright St, (Thomas St to Bladin St), Laverton, Road Rehab	30

Program Projects	2025-26 Budget \$'000
Bridges	20
Bridge Renewal Program	20
Footpaths and Cycleways	1,630
Footpath New Program - Missing Links, Laverton & Altona Meadows North	200
Footpath New Program - Missing Links, Seabrook South	30
Footpath Renewal Program -	1,000
Hancock Street, Railway St North To Civic Pde (Left)	
Hancock Street, Railway St North To Civic Pde (Right)	
Kororoit Creek Road, Altona	
Maidstone Street, Altona - Bracken Grove To Intersection (Left)	
Maidstone Street, Altona - Harrington St To Civic Pde (Right)	
Maidstone Street, Altona - Linnet St To Purnell St (Left)	
Maidstone Street, Altona - Linnet St To Purnell St (Right)	
Maidstone Street, Altona - Myrtle Gr To Bracken Grove (Left)	
Maidstone Street, Altona - Myrtle Gr To Bracken Grove (Right)	
Maidstone Street, Altona - Park Pde To Morrow St (Left)	
Maidstone Street, Altona - Park Pde To Morrow St (Right)	
Maidstone Street, Altona - Queen St (Seaholme) To Myrtle Gr (Left)	
Maidstone Street, Altona - Queen St (Seaholme) To Myrtle Gr (Right)	
Merton Street, Cherry Lake - Segment 1	
Merton Street, Cherry Lake - Segment 2	
Merton Street, Cherry Lake - Segment 3	
Millers Road, Altona - Rab (Kororoit Creek Rd) To Bridge (Left)	
Railway Street South, Altona - David St To Romawi St (Left)	
Railway Street South, Altona - Davies St (Altona) To Bent St (Left)	
Railway Street South, Altona - Mount St To Davies St (Altona) (Left)	
Railway Street South, Altona - Rose St To Grieve Pde (Altona) (Left)	
Central Avenue, Altona Meadows - Crown St Sth To Bruce St Sth (Right)	
Central Avenue, Altona Meadows - Kiora St To Linden St (Left)	
Central Avenue, Altona Meadows - Linden St To Rab (Merton St) (Left)	
Central Avenue, Altona Meadows - Lush Crt To Skehan Blu (Left)	
Central Avenue, Altona Meadows - Southwick Blv To Whithead Crt (Left)	
Central Avenue, Altona Meadows - Tomkin Crt To Lush Crt (Left)	
Central Avenue, Altona Meadows - Whithead Crt To Tomkin Crt (Left)	
Chambers Road, Altona North - Barnes Rd To Bunting Crt (Right)	
Chambers Road, Altona North - Blackshaws Rd To Beuron Rd (Left)	
Lawrence Court, Chambers Rd To End	
Millers Road, Altona North - Berkeley Cr To Cabot Dr (Left)	
Millers Road, Altona North - Berkeley Cr To Mcintosh Rd (Left)	
Millers Road, Altona North - Bridge To Millers Rd (Left)	
Millers Road, Altona North - Bunting Crt To Hobbs St (Left)	
Millers Road, Altona North - Cresser St To Mason St (Left)	
Millers Road, Altona North - Edward Av To Beuron Rd (Left)	
Millers Road, Altona North - Hendren St To Bunting Crt (Left)	
Millers Road, Altona North - Hobbs St To Bunting Crt (Left)	
Millers Road, Altona North - Marigold Ave To Cyclamen Av (Left)	
Millers Road, Altona North - Mason St To Hendren St (Left)	
Millers Road, Altona North - Mason St To Hendren St (Left)	
Millers Road, Altona North - Millers Rd To Rab (Kororoit Creek Rd) (Left)	
Millers Road, Altona North - Rab (Kororoit Creek Rd) To Millers Rd (Left)	
Millers Road, Duke St To Walker Cl	
Old Geelong Road, Rab (Old Geelong Rd) To Tyquin St Nth	
Old Geelong Road, Tarran St To Cliff St	
Old Geelong Road, Tyquin St Nth To Tarran St	
Railway Avenue, Fitzroy St To Epsom St	
Jack Street, Ford St To Agg St	
Mason Street, Newport - Clyde St To Gordon St (Left)	
Mason Street, Newport - Graham St To Rab (Maddox Rd) (Left)	
Mason Street, Newport - Jack St To Elizabeth St (Left)	
Mason Street, Newport - Oxford St To Johnston St (Left)	
Mason Street, Newport - Rab (Maddox Rd) To Margaret St Newport (Left)	
Melbourne Rd To Junction St	
Melbourne Road, Newcastle St To Mason St	
Melbourne Road, Paine St To Joan Kirner Rd	
Melbourne Road, Ross St To Blackshaws Rd	
Melbourne Road, Wilkins St To RAB (North Rd)	
Newcastle Street, William St To Oxford St	
Savige Street, Margaret St Newport To Graham St	
Woods Street, Bradley St To Laurie St	
Woods Street, Bradley St To Laurie St	
Woods Street, Clyde St To Blenheim Rd	
Woods Street, Maddox Rd To Grieves St	
Woods Street, Mirils St To Roslyn St	
Woods Street, RAB (Jack St) To Challis St	
Woods Street, RAB (Jack St) To Challis St	
Woods Street, Roslyn St To RAB (Jack St)	
Woods Street, Roslyn St To RAB (Jack St)	

Footpath Renewal Program (cont ...) -

Point Cook Road, Catherine Rd To Arlington Pl	
Point Cook Road, Seabrook Blvd To Catherine Rd	
Point Cook Road, Seabrook Blvd To Catherine Rd	
Central Avenue, Seaholme - Acacia Av To Wattle Grove (Right)	
Central Avenue, Seaholme - Waratah St To Millers Rd (Right)	
Central Avenue, Seaholme - Wattle Grove To Waratah St (Right)	
Hall Street, Intersection To Queen St (Seaholme)	
Hall Street, Station St To Intersection	
Millers Road, Seaholme - Rab (Civic Pde) To Railway St North (Left)	
Millers Road, Seaholme - Stirling Av To Sussex St (Left)	
Aitken Street, Heriot Pl To Thompson St	
Aitken Street, Thompson St To Cole St (Willy) (Left)	
Aitken Street, Thompson St To Cole St (Willy) (Right)	
Albemarle Street, Bentley St To Fink St (Left)	
Albemarle Street, Bentley St To Fink St (Right)	
Albemarle Street, Churchill St To Bentley St	
Albemarle Street, Maddox Rd To Orange St	
Albemarle Street, Orange St To Churchill St	
Albert Street, Queen St (Willy) To Melbourne Rd (Left)	
Albert Street, Queen St (Willy) To Melbourne Rd (Right)	
Crofton Drive	
Crofton Drive, Merrett Dr To Sandpiper Pl	
Ferguson Street, Verdon St tp Rab (Railway Pl)	
John Street, Williamstown - Clough St To Douglas Pde (Left)	
John Street, Williamstown - Clough St To Douglas Pde (Right)	
John Street, Williamstown - College St To Melbourne Rd (Left)	
John Street, Williamstown - College St To Melbourne Rd (Right)	
John Street, Williamstown - Haslam St To Clough St (Left)	
John Street, Williamstown - Macquarie St To Rennie St (Left)	
John Street, Williamstown - Rennie St To College St (Left)	
John Street, Williamstown - Rennie St To College St (Right)	
John Street, Williamstown - The Strand To Dover St (Left)	
Langford Street	
Sadler Street, Dickson Crt To Bates Dr	
Sadler Street, End To Dickson Crt	
Sadler Street, End To Dickson Crt	
Yarra Street, The Strand To Dover St	
Yarra Street, The Strand To Dover St	
Akuna Drive, Williamstown North	
Kororoit Creek Road, Williamstown North - Adeline St To Rifle Range Drive (Left)	
Kororoit Creek Road, Williamstown North - Bentley St To Byron St (Left)	
Kororoit Creek Road, Williamstown North - Hygeia Av To Walter St (Left)	
Kororoit Creek Road, Williamstown North - Lemon St To Swanston St (Left)	
Kororoit Creek Road, Williamstown North - Orange St To Maddox Rd (Left)	
Kororoit Creek Road, Williamstown North - Rifle Range Drive To Lemon St (Left)	
Park Crescent, Champion Road to Adeline St	
Park Crescent, Champion Road to Adeline St	

Kororoit Creek Shared Trail stages 4 and 5, Altona North, Construction	250
Shared Trails Renewal Program	150

Drainage	2,100
Aitken St, (Parker St to Ann St), Williamstown, Drainage Upgrade	100
Bernard St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50
Challis St, (Severn St to Speight St), Newport, Drainage Upgrade	200
Drainage Renewal Program, incl. investigation, preparation, cleaning & minor renewal works	950
Heavy Duty Pit Lid Upgrades - Industrial & Main Roads	100
Hobsons St, Newport - (Home Rd to Douglas Pde), Drainage Upgrade	100
Nelson Avenue, Altona Meadows, Drainage Upgrade	50
Raleigh St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50
Robb St, (Hudsons Rd to Craig St), Spotswood, Drainage Upgrade	50
Water Sensitive Urban Design - Renewals	400
Weeroona Terrace, Altona Meadows, Drainage Upgrade	50

Program Projects	2025-26 Budget \$'000
Recreations, Leisure and Comm	240
JK Grant Oval 2, Altona, Sportsground Redevelopment	100
Recreation Infrastructure, Renewal & Design	140
Waste Management	100
Public Bins Upgrade Program	100
Parks and Open Space	7,184
Altona Beach Entry and Esplanade, Redevelopment	2,100
Better Places - McCormack District Park, Laverton, Upgrade, Stage 2	2,800
Better Places - The Zone, Paisley Local Park, Altona North, New Open Space	350
Biodiversity Strategy Implementation Works	54
Cameron Avenue Reserve, Altona Meadows - Local Park Upgrade	75
Carinza Reserve, Seabrook - Neighbourhood Park Upgrade	75
Duke St Reserve, Altona North - Local Park Upgrade	75
Edina St Reserve, Williamstown - Local Park Upgrade	525
Fencing Renewal Program	150
Irrigation System Renewal	25
Long, R.V. Reserve, Williamstown North, Neighbourhood Park Upgrade	75
New Community Garden, Leo Hoffman, Newport	75
New Community Garden, Williamstown	150
Open Space Asset Renewal Program	210
Open Space Forward Design	150
Stirling, G.F. Reserve, Altona Meadows - Local Park Upgrade	75
The Strand and Cenotaph Williamstown - Irrigation Renewal and Newport Park Athletics irrigation design & construction	190
Williamstown Botanic Gardens Master Plan Implementation	30
Off Street Car Parks	200
Car Parks Renewal Program	200
Other Infrastructure	50
Cultural Heritage Future Conservation Works	10
Heritage & Cultural Interpretation Signage	40
TOTAL CAPITAL WORKS	43,464